

BRAC

Auditors' Report and Financial Statements
for the year ended 31 December 1994

S.F. AHMED & CO
Chartered Accountants
128, New Eskaton Road
Dhaka 1000

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AUDITORS' REPORT

We have audited the financial statements of Bangladesh Rural Advancement Committee (BRAC) as on 31 December 1994 in accordance with the generally accepted auditing standards. Our audit included such tests of accounting records and other auditing procedures as we considered necessary in individual circumstances and we report that:

- I We have obtained all the information and explanations which we have required;
- II In our opinion, the annexed Balance Sheet and the Income and Expenditure Statement have been drawn up in conformity with the rules and regulations of the Committee;
- III Such Balance Sheet, Income and Expenditure Statement and Receipts and Payments Statement together exhibit a true and fair view of the state of affairs of the Committee as at 31 December 1994 and its net surplus for the year ended on that date according to the best of our information and explanations given to us and as shown by the books of accounts of the committee; and
- IV In our opinion, the books of accounts have been kept as required by the law.

Dated, Dhaka
15 June 1995

S. F. Ahmed & Co
S.F. AHMED & CO
Chartered Accountants

BRAC
BALANCE SHEET
as at 31 December 1994

	Notes	Amount in Taka	
		1994	1993
PROPERTY AND ASSETS			
Fixed assets at cost	02	976,973,358	701,688,479
<u>Less: Accumulated depreciation</u>		<u>149,842,076</u>	<u>117,017,734</u>
		827,131,282	584,670,745
Other assets	03	152,653,889	124,883,136
Investment	04	112,273,285	142,484,306
Deposit for shares in Companies	05	7,001,235	11,501,235
Loans to Associated Companies	06	127,874,748	102,760,308
Loans to VO members	07	1,623,684,548	1,065,259,924
Deferred revenue expenditure	08	2,888,679	1,229,759
<u>Current Assets</u>			
Stock, stores and spares	09	151,530,227	142,434,218
Advance, deposits and prepayments	10	107,745,299	88,161,424
Sundry debtors/accounts receivable	11	167,727,023	184,310,751
Current accounts with projects/area offices	12	155,055,073	62,115,537
Cash in hand and at bank	13	502,424,896	45,413,908
Short term investment	14	570,807,819	670,431,043
		<u>1,655,290,337</u>	<u>1,192,866,881</u>
		<u>4,508,798,003</u>	<u>3,225,656,294</u>
FUND AND LIABILITIES			
Program fund	15	3,115,088,941	2,162,620,224
Building maintenance reserve fund	16	22,999,159	16,294,281
Training fund	17	15,259,539	32,437,569
Special fund	18	1,243,939	1,195,043
Flood rehabilitation fund	19	5,330,870	7,161,622
Loan loss reserve		143,105,042	72,728,873
Land amortization fund	20	72,614	68,342
Group insurance fund	21	56,524,989	37,045,280
Redundancy & gratuity fund	22	109,109,833	76,463,808
Loan for revolving fund	23	217,477,634	147,237,561
Motor cycle replacement fund	24	61,147,569	39,593,997
Head office overhead adjustment account	25	4,939,282	8,010,089
<u>Current Liabilities</u>			
For goods	26	5,521,992	7,056,827
For expenses	27	91,496,396	73,014,930
For other finance	28	1,067,186	1,621,133
For savings deposits	29	482,530,094	308,392,895
For group trust fund	30	128,728,762	91,672,068
For group project and current accounts	31	38,850,705	41,610,156
Bank overdraft	32	-	93,128,139
Other liabilities	33	8,303,457	8,303,457
		<u>756,498,592</u>	<u>624,799,605</u>
		<u>4,508,798,003</u>	<u>3,225,656,294</u>

Notes form part of the accounts

S.F. Ahmed & Co

S.F. Ahmed & Co
Chartered Accountants
Dated 15 June 1994Chairman Governing Body
BRAC

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Income and Expenditure Statement
for the year ended 31 December 1994

	Amount in Taka	
	1994	1993
INCOME		
Donation	1,841,296,167	
<u>Less: Transferred to Balance Sheet for</u> <u>loan and capital expenditure</u>	<u>830,513,526</u>	<u>1,010,782,641</u>
Revenue from sales	405,851,763	340,026,038
Interest on loan	279,124,048	193,768,898
Training income	56,505,711	61,313,932
Bank interest	95,929,761	79,484,411
Other project income	43,915,353	41,780,376
BRAC internal resources	-	1,198,692
Total:	<u>1,892,109,277</u>	<u>1,358,061,641</u>
EXPENDITURE		
Salaries and benefits	478,718,483	380,281,055
Travelling and transportation	70,981,646	72,151,240
Teacher's salary	146,792,915	85,546,936
Teacher's training	29,658,032	29,364,033
School rent and maintenance	61,331,693	100,277,761
Stationery, rent and utilities	71,142,536	67,548,281
Maintenance and general expenses	26,181,543	26,222,480
VO Members training	91,075,313	65,270,032
Staff training and development	28,365,913	29,240,231
Program material supplies	312,319,731	181,822,744
Interest on deposit and bank interest	49,516,307	41,181,365
Cost of sales	293,103,216	247,248,866
Loan loss reserve	70,591,833	26,994,674
Depreciation	16,746,831	26,500,760
	1,746,525,992	1,379,650,458
Surplus/ (Deficit) transferred to capital fund	145,583,285	(21,588,817)
Total:	<u>1,892,109,277</u>	<u>1,358,061,641</u>

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Sources and Applications of Funds
for the year ended 31 December 1994

A <u>Sources of Funds</u>	<u>Amount in Taka</u>	
1) Fund from activities		145,583,283
2) <u>Add: Items not involving cash</u>	32,824,342	
Depreciation	32,824,342	
Provision for special fund(Note-34)	180,491,240	
Head Office overhead adjustment	<u>(3,070,807)</u>	210,244,775
3) <u>Add: From other sources</u>	21,553,572	
Realisation of motor cycle loan	21,553,572	
Prior year adjustments	<u>(23,628,094)</u>	
Donation transferred to program fund	<u>830,513,528</u>	<u>828,439,006</u>
Total:		<u>1,184,267,064</u>
B <u>Application of Funds</u>		
Purchase of fixed assets	275,284,879	
Purchase of other assets	27,770,753	
Investment in Companies	<u>(34,711,021)</u>	
Loans to Companies	25,114,440	
Loans to landless group members	558,424,623	
Deferred revenue expenditure	<u>1,658,920</u>	853,542,594
Increase in overall working capital (Annex-22)		<u>330,724,470</u>
Total:		<u>1,184,267,064</u>

BRAC
Receipts and Payments Statement
for the year ended 31 December 1994

Amount in Taka

RECEIPTS

Opening balance	37,709,189
Donation	1,841,296,167
Loan for revolving fund	82,826,076
Revenue from sales	405,851,763
Interest on loan	279,124,048
Training income	56,505,711
Bank interest	95,929,761
Other projects income	43,915,353
Loan realised	1,808,706,100
Interest realised	188,314,133
Group savings deposits	174,137,199
Group trust fund	37,056,694
Decrease in loans to associated companies	7,937,661
Decrease in short term investment	99,623,224
Other funds	58,358,763
Decrease of sundry debtors	17,561,066
Increase in liabilities for expenses	53,391,464
Total:	<u>5,288,244,372</u>

PAYMENTS

Salaries and benefits	478,718,483
Travelling and transportation	70,981,646
Teacher's salary	146,792,915
VO members training	91,075,313
Staff training and development	58,023,945
Program material supplies	312,320,131
Cost of sale	293,103,216
Maintenance and general expenses	26,181,543
Stationery, rent and utilities	181,990,536
Fixed assets	348,327,876
Loan disbursement	2,311,168,477
Interest receivable	244,276,380
Stock, stores and spares	9,096,009
Advances, deposits and prepayments	19,583,875
Current account with area offices	96,203,159
Decrease in group current and project account	2,759,051
Decrease in bank overdraft	93,128,139
Decrease in liabilities for goods	1,534,835
Decrease in other liabilities	553,947
	<u>4,785,819,476</u>
Closing balance	502,424,896
Total:	<u>5,288,244,372</u>

BRAC

NOTES ON FINANCIAL STATEMENTS

1.01 Significant Accounting Policies

- A Balance sheet has been prepared after consolidating the assets and liabilities of the different projects maintaining independent books and records on a going concern basis under the generally accepted accounting principles and on historical cost convention.
- B A consistent policy has been followed in accounting treatment of similar transactions within the reported period in addition to previous accounting periods.
- C Transactions have been accounted for and presented in accordance with their substance and financial reality and not merely in their legal form.

1.02 Fixed Assets

Value of the fixed assets have been stated at monetary cost of their acquisition less aggregate depreciation.

Profits or losses arising on disposal of assets are adjusted with capital fund of the respective projects.

1.03 Valuation of stocks

Stocks are valued at cost price.

1.04 Revenue Recognition

- A Subscription and advertisement on Gonokendra Journal are accounted for on cash basis.
- B Some of the projects follow accrual basis of accounting in full and in some other cases accrual basis is partly followed.
- C Interest income on loans to VO members is accounted for on accrual basis.

1.05 Gratuity and Redundancy Fund

The fund is created with one month's basic salary (based on basic salary of the last month) for each completed year of service and three months' notice pay (based on full salary of last month) of each permanent employee for providing benefits on cessation of service from BRAC

1.06 Insurance Fund

An amount equivalent to one percent of the basic salary of the employees is set aside at the end of each month to cover liabilities arising out of death or injuries suffered by the employees.

1.07 Head Office Overhead Adjustment Account

The fund represents the difference between the amount recovered from projects at the rate of 8 to 10 percent of their expenditure and the actual expenditure incurred by the Head Office. The amount is being adjusted from time to time.

1.08 Loan for Revolving Fund

Under this scheme the following projects have been undertaken out of the specific grants received and surplus income generated from BRAC's projects.

(1) Vulnerable Group Development Program

Ministry of Relief and Rehabilitation of the Govt. of the People's Republic of Bangladesh has signed a memorandum of understanding with BRAC to support the VGDP program and for this agreed to release a total sum of Taka 234,642,380 against which Taka 165,119,726 was released upto 31st December 1994.

(2) Baor Development Program

Bangladesh Krishi Bank has signed a memorandum of understanding with BRAC to support the Fisheries Program and for this agreed to release a total sum of Taka 25,426,000 against which Taka 16,356,000 was released upto 31st December 1994.

(3) Small Holder Livestock Development Program

Bangladesh Krishi Bank has signed a memorandum of understanding with BRAC to support the Livestock program and for this agreed to release a total sum of Taka 92,565,000 against which Taka 69,423,750 was released upto 31st December 1994.

1.09 Donation

The donations received during the year have been divided into two parts, one for revenue expenditure of the current year and the other for capital and revenue expenditure of the following year.

1.10 Deferred Revenue Expenditure

Development expenditure of Aarong shops on account of improvements to leasehold buildings and furnishings are always written off within lease periods which usually run between 3 to 5 years. Rates used for the write offs vary between 20 percent to 33.33 percent depending on the nature of expenditures.

2.00 Schedule of Fixed Assets and Depreciation (Assets-wise)

Amount in Taka

Group of fixed assets	COST			DEPRECIATION			Written down value 31-12-94	Written down value 31-12-93
	Opening balance 01-01-94	Addition during the year	Total as on 31-12-94	Opening balance 01-01-94	Charges during the year	Total as on 31-12-94		
Land	98,132,697	27,982,774	126,115,471	-	-	-	126,115,471	98,132,697
Building	387,554,897	202,548,873	590,103,770	24,207,145	8,056,140	32,263,285	557,840,485	363,347,752
Furniture & fixture	66,393,012	11,791,078	78,184,090	21,467,188	7,800,566	29,267,754	48,916,336	44,925,824
Equipment	50,370,950	19,033,220	69,404,170	24,347,854	8,457,690	32,805,544	36,590,626	26,023,096
Vehicle	29,836,389	15,752,848	45,589,237	17,529,040	5,079,970	22,609,010	22,980,227	12,307,349
Bicycle	8,548,201	(1,933,589)	6,614,612	4,508,249	(999,309)	3,508,940	3,105,672	4,039,952
Machineries	51,060,937	7,800	51,068,737	21,954,297	4,150,081	26,104,378	24,964,359	29,106,640
Deep tubewell and tank	2,152,239	75,170	2,227,409	1,073,332	214,284	1,288,216	939,193	1,078,907
Hatchery	616,498	26,705	643,203	554,848	64,320	619,168	24,035	61,650
Casp/Poultry/Livestock shed	1,375,784	-	1,375,784	1,375,781	-	1,375,781	3	3
Position right	5,646,875	-	5,646,875	-	-	-	5,646,875	5,646,875
Total:	701,688,479	275,284,879	976,973,358	117,017,734	32,824,342	149,842,076	827,131,282	584,670,745

	Amount in Taka	
	1994	1993
3.00 <u>Other Assets</u>	<u>152,653,889</u>	<u>124,883,136</u>

Motor cycles given to the employees by way of loans are classified as other assets. Such loans are repaid in monthly instalments which are credited to motorcycle replacement fund.

	Amount in Taka	
	1994	1993
4.00 <u>Investment</u>		
BRAC Industries Ltd (249,299 fully paid up ordinary shares of Taka 100 each)	24,999,900	24,999,900
Aparupa Garment Industries Ltd (30,999 ordinary shares of Taka 100 each)	3,099,900	99,900
Burlingtons Ltd. (20,337 ordinary shares of Taka 100 each)	2,033,700	533,700
Irrigation scheme	66,196,358	108,994,788
Other Program	15,943,427	7,856,018
Total:	<u>112,273,285</u>	<u>142,484,306</u>

5.00 Deposit for shares in Companies

BRAC Industries Ltd.	4,001,235	4,001,235
Aparupa Garment Industries Ltd	-	3,000,000
Burlingtons Sports Apparels Ltd	3,000,000	3,000,000
Burlingtons Ltd	-	1,500,000
Total:	<u>7,001,235</u>	<u>11,501,235</u>

6.0 Loans to Associated Companies

BRAC Industries Ltd	481,674	2,054,304
Aparupa Garment Industries Ltd	75,966,669	60,070,375
Burlingtons Ltd	48,122,954	38,338,270
Burlingtons Sports Apparels Ltd	3,303,451	2,297,359
Total:	<u>127,874,748</u>	<u>102,760,308</u>

Loans to associated companies represent finance provided for working capital.

7.0 Loans to VO Members

Amount in Taka

	1994			1993		
	Loan Outstanding	Loan loss reserve	Net Outstanding	Loan Outstanding	Loan loss reserve	Net Outstanding
Rural Development Program	622,363,893	44,161,858	578,202,035	395,474,221	19,827,383	375,646,838
Vulnerable Group						
Development Cr. Program	80,026,009	-	80,026,009	53,975,217	-	53,975,217
Rural Credit Project	859,849,358	85,712,528	774,136,830	605,159,504	52,688,220	552,471,284
PCRDP	11,634,327	558,960	11,075,367	5,443,873	203,850	5,240,023
Boar Development Program	9,599,887	-	9,599,887	4,735,141	-	4,735,141
Small Holder Livestock						
Development Program	40,211,074	1,079,460	39,131,614	471,968	9,420	462,548
Reserve for DTW	-	11,592,236	(11,592,236)	-	-	-
Total:	<u>1,623,684,548</u>	<u>143,105,042</u>	<u>1,480,579,506</u>	<u>1,065,259,924</u>	<u>72,728,873</u>	<u>992,531,051</u>

Loan to BRAC organised landless group members under Rural Development Program, Vulnerable Group Development Program, Boar Development Program, Rural Credit Project, Post Cyclone Rehabilitation and Development Program and Small Holder Livestock Development Program bear interest @ 20 to 10 percent and are repaid in weekly instalments.

8.0 Deferred Revenue Expenditure

<u>Amount in Taka</u>	
<u>1994</u>	<u>1993</u>
Aarong Rural Craft Centre	
<u>2,888,679</u>	<u>1,229,759</u>

9.0 Stock, Stores and Spares

BRAC Project Fund	-	381,519
Gonokendra Journal	196,263	277,648
Rural Development Program	15,559,585	19,451,001
Non formal Primary Education	77,130	13,103,260
Training and Resource Centre (TARC)	296,960	126,418
BRAC Publications	3,329,032	7,858,125
Rural Credit Project	(1,523,749)	22,019
Small Holder Livestock Dev. Program	638,452	32,524
PCRDP	64,883	55,130
WHDP	56,324	56,324
Aarong Rural Craft Centre	116,863,113	88,376,327
BRAC Printers	<u>15,972,234</u>	<u>12,693,923</u>
Total:	<u>151,530,227</u>	<u>142,434,218</u>

10 Advance, Deposits and Prepayments

Project	Amount in Taka					
	Advances		Deposits	Prepayments	Total	
	Employees	Others			1994	1993
Gonokendra Journal	-	132,860	-	-	132,860	69,836
Rural Development Program	2,010,789	3,963,462	1,057,372	323,016	7,354,639	17,476,553
Women Health and Development Program	332,124	1,700	-	-	333,824	213,358
Nonformal Primary Education	102,274	2,227,869	-	-	2,330,143	540,280
VGDCP	10,392	31,500	-	2,769	44,661	(15,491)
Training and Resource Centre	-	(64,784)	118,145	10,941	64,302	480,011
Head Office	4,717,078	38,202,933	1,933,690	-	44,853,701	28,354,527
BRAC Publications	-	25,000	-	-	25,000	25,000
Rural Credit Project	1,284,692	8,715,500	100,723	101,648	10,202,563	11,240,246
Cyclone Shelter at Chokoria and Bashkhali	-	-	-	-	-	8,000
Post Cyclone and Reha.Dev.Program	72,020	-	(4,163)	-	67,857	808,314
Small Holder Livestock Dev. Program	140,943	91,200	-	-	232,143	111,607
BRAC Project Fund	-	8,732,571	217,404	1,502,750	10,452,725	13,433,765
BRAC Printers	-	1,203,404	1,309,980	272,760	2,786,144	1,962,067
Aarong Rural Craft Centre	20,496,338	5,302,728	84,200	2,981,471	28,864,737	13,453,351
Total:	29,166,650	68,565,943	4,817,351	5,195,355	107,745,299	88,161,424

11.00 Sundry Debtors/Accounts Receivable

	<u>Amount in Taka</u>	
	<u>1994</u>	<u>1993</u>
Gonokendra Journal	43,722	28,723
Rural Development Program	514,132	756,205
Training and Resource Centre (TARC)	1,505,001	990,918
Head Office	-	260,574
BRAC Publications	243,070	88,100
Rural Credit Project	-	101,044
Cyclone shelter	1,925,638	-
Post Cyclone Rehabilitation Dev. Program	5,828,719	-
BRAC Project Fund	100,103,038	141,098,907
BRAC Printers	29,103,881	21,064,512
Aarong Rural Craft Centre	28,459,822	19,921,768
Total:	<u>167,727,023</u>	<u>184,310,751</u>

12.00 Current Accounts with Projects/ Area Offices

Rural Development Program	27,500,633	22,757,952
Women Health and Dev. Program	4,228,344	3,766,518
Nonformal Primary education	15,301,524	9,624,912
Vulnerable Group Dev. Cr. Program	(124,115)	1,530,030
Training and Resource Centre (TARC)	1,529,861	2,399,267
Rural Credit Project	49,535,802	16,545,191
Cyclone Shelter at Chokoria & Banshkhali	(46,165)	(207,148)
Baor Development Program	(927,553)	49,785
Post Cyclone Reh. and Dev. Program	402,019	686,829
Small Holder Livestock Development Program	2,227,656	628,747
BRAC Project Fund	253,547,685	62,392,237
BRAC Printers	(45,388,487)	(25,856,547)
Aarong Rural Craft Centre	(157,829,231)	(30,807,407)
Head Office	5,097,100	(1,394,829)
Total:	<u>155,055,073</u>	<u>62,115,537</u>

13.00 Cash in Hand and at Bank

Project Name	Cash	I.O.U.	Bank	Amount in Taka	
				Total	
				1994	1993
Rural Development Program	466,447	97,590	15,693,339	16,257,376	11,673,587
Women's Health and Dev. Program	16,619	765,379	762,667	1,544,665	1,994,943
Vulnerable Group Dev. Cr. Program	-	-	617,391	617,391	1,425,160
Training and Resource Centre	17,584	25,779	1,043,101	1,086,464	1,968,454
Head Office	618,155	913,603	437,970,954	439,502,712	505,167
Rural Credit Project	1,207,009	91,783	14,343,214	15,722,006	10,906,751
Nonformal Primary Education	-	-	8,876,106	8,876,106	4,193,595
Cyclone Shelter at Chokoria & Bashkhali	-	-	-	-	215,730
Small Holder Livestock Dev. Program	16,813	-	1,988,815	2,005,628	134,708
Baor Development Program	-	-	1,034	1,034	6,927
Post Cyclone Reha. and Dev. Program	8,581	6,200	2,493,645	2,508,426	1,886,158
Nonformal Primary Education(GEP)	-	-	613,006	613,006	1,475,045
BRAC Printers	419,198	-	1,583,536	2,002,734	420,124
Asrong Rural Craft Centre	2,811,680	-	8,875,668	11,687,348	8,607,559
Total:	<u>5,662,086</u>	<u>1,900,334</u>	<u>494,862,476</u>	<u>502,424,896</u>	<u>45,413,908</u>

14.00 Short Term Investment (FDR)

	Amount in Taka	
	1994	1993
BRAC Project Fund	96,169,815	62,799,092
Baor Development Program	7,100,000	7,100,000
Rural Credit Project	466,238,085	599,336,908
Head Office	1,299,919	1,195,043
Total	<u>570,807,819</u>	<u>670,431,043</u>

15.00 Program Fund

Amount in Taka

Project	Annex Ref.	Balance as at 1-1-94	Surplus/ (Deficit) of income over Exp. 1994	Donation for loan & Capital Expenses	Adjustment during the year 1994	Balance as at 31-12-94
Gonokendra Journal	1	323,262	247,371	-	-	570,633
Rural Development Program	2	394,425,028	-	568,442,959	48,822,383	1,011,691,170
Women Health and Dev. Program	3	20,596,919	(27,184,596)	-	-	(6,587,677)
Nonformal Primary Education	4	142,781,459	-	231,824,578	-	374,606,037
Vulnerable Group Dev. Credit Program	5	-	-	15,024,032	4,677,868	19,701,900
Training and Resource Centre	6*	105,112,380	14,442,512	-	(14,442,512)	105,112,380
Cyclone Shelter at Chokoria & Ban.	7	5,909,443	-	4,906,301	-	10,815,744
BRAC Publications	8	6,118,520	4,053,359	-	(3,406,729)	6,765,150
Rural Credit Project	9	1,027,074,229	51,094,043	215,671	24,499,409	1,102,883,352
Post Cyclone Reh. and Dev. Program	10	86,451,688	(26,592,028)	-	(44,749,236)	15,110,424
Strengthening Research and Evaluation	11	12,978,636	(4,284,847)	-	-	8,693,789
Baor Development Program	12	6,414,868	-	3,816,826	-	10,231,694
Small Holder Livestock Dev. Program	13	22,624,351	-	6,283,161	-	28,907,512
Integrated Basic Education Program	-	144,241	-	-	(144,241)	-
Education Support Program	14	2,556,783	(580,668)	-	(2,556,783)	(580,668)
HFPE (900 Schools)	16	5,340,262	(876,907)	-	-	4,463,355
BRAC Printers	17*	12,115,223	16,829,041	-	(16,829,041)	12,115,223
Aarong Rural Craft Centre	18*	40,179,355	24,287,690	-	(24,287,690)	40,179,355
BRAC Project Fund	19	271,472,777	94,148,313	-	4,788,478	370,409,568
Total:		<u>2,162,620,224</u>	<u>145,583,283</u>	<u>830,513,528</u>	<u>(23,628,094)</u>	<u>2,115,088,941</u>

* Surplus of BRAC Printers and TARC has been transferred to Rural Development Program and of Aarong to Rural Credit Project as follows:

Amount in Taka

BRAC Printers	16,829,041
TARC	14,442,512
Aarong	24,287,690
Total:	<u>55,559,243</u>

	Amount in Taka	
	1994	1993
16.00 <u>Building Maintenance Reserve Fund</u>	<u>22,999,159</u>	<u>16,294,281</u>

It has been created out of rental charges recovered from major programs for utilisation of space of Head Office building and from amounts deducted from employees salaries for use of BRAC facilities in area/field offices.

17.00 <u>Training Fund</u>	<u>15,259,539</u>	<u>32,437,569</u>
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It represents training income of TARC which will subsequently be utilised for expansion of training facilities.

18.00 <u>Special Fund</u>	<u>1,243,939</u>	<u>1,195,043</u>
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It represents Catharine H Level memorial fund which will subsequently be utilised for scholarship program among the poor girls.

19.00 <u>Flood Rehabilitation Fund</u>	<u>5,330,870</u>	<u>7,161,622</u>
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20.00 <u>Land Amortization Fund</u>	<u>72,614</u>	<u>68,342</u>
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It represents amortised value of leasehold land of RAJUK at 66, Mohakhali Commercial Area, Dhaka.

21.00 Group Insurance Fund

Staff group insurance fund	13,406,343	12,082,911
Program staff group insurance fund	2,661,445	2,172,011
Group members central insurance fund	<u>40,457,201</u>	<u>22,790,358</u>
Total:	<u>56,524,989</u>	<u>37,045,280</u>

22.00 Redundancy and Gratuity Fund

BRAC Printers	3,593,541	3,394,134
BRAC Project Fund	<u>105,516,292</u>	<u>73,069,674</u>
Total:	<u>109,109,833</u>	<u>76,463,808</u>

		Amount in Taka	
		1994	1993
23.00	<u>Loan for Revolving Fund</u>		
	Rural Development Program	-	7,704,719
	Vulnerable Group Dev. Cr. Program	131,697,884	115,289,092
	Baor Development Program	16,356,000	10,359,000
	Small Holder Livestock Development Program	69,423,750	13,884,750
	Total:	<u>217,477,634</u>	<u>147,237,561</u>
24.00	<u>Motor cycle Replacement Fund</u>	<u>61,147,569</u>	<u>39,593,997</u>
25.00	<u>Head Office Overhead Adjustment Account</u>		
	BRAC Project Fund	1,808,687	1,808,687
	Head Office	<u>3,130,595</u>	<u>6,201,402</u>
		<u>4,939,282</u>	<u>8,010,089</u>
26.00	<u>Liabilities for Goods</u>		
	BRAC Printers	3,420,240	5,310,546
	Aarong Rural Craft Centre	<u>2,101,752</u>	<u>1,746,281</u>
	Total:	<u>5,521,992</u>	<u>7,056,827</u>
27.00	<u>Liabilities for Expenses</u>		
	Gonokendra Journal	4,963	3,523
	Rural Development Program	16,466,767	13,935,274
	Women Health and Dev. Program	1,196,750	1,498,560
	Nonformal Primary Education	4,813,627	1,873,623
	Vulnerable Group Dev. Cr. Program	5,220,970	1,400,162
	Training and Resource Centre	260,310	309,045
	Head Office	916,211	4,797,184
	BRAC Publications	1,181,957	7,950
	Cyclone Shelter at Chokoria	157,999	-
	Rural Credit Project	21,074,636	24,805,857
	Strengthening Research and Evaluation Activities	438,800	-
	Small Holder Livestock Development Program	946,562	489,577
	Post Cyclone Rehabilitation Program	8,047,817	652,921
	BRAC Printers	4,694,885	3,863,929
	Aarong Rural Craft Centre	591,846	748,607
	BRAC Project Fund	<u>25,482,296</u>	<u>18,628,718</u>
	Total:	<u>91,496,396</u>	<u>73,014,930</u>

		Amount in Taka	
		1994	1993
28.00 Liabilities for Other Finance			
Head Office	301,769	1,215,123	
BRAC Printers	520,480	406,010	
BRAC Project Fund	244,937	-	
Total:	<u>1,067,186</u>	<u>1,621,133</u>	
29.00 Group Savings Deposits			
Rural Development Program	173,539,421	118,993,078	
Rural Credit Project	297,054,424	186,929,885	
Baor Development Program	404,712	215,389	
Post Cyclone Reh. and Development Program	3,915,827	1,901,142	
Small Holder Livestock Development Program	7,615,710	353,401	
Total:	<u>482,530,094</u>	<u>308,392,895</u>	
30.00 Group Trust Fund			
Rural Development Program	44,373,286	30,048,285	
Rural Credit Project	83,073,191	61,146,883	
Baor Development Program	216,765	91,800	
Post Cyclone Reh. and Development Program	1,065,420	405,100	
Small Holder Livestock Development Project	100	(20,000)	
Total:	<u>128,728,762</u>	<u>91,672,068</u>	
31.00 Group Current and Project Accounts			
Rural Development Program	11,663,923	14,174,791	
Rural Credit Project	24,355,230	26,576,553	
Post Cyclone Reh. Development Program	528,344	559,640	
Small Holder Livestock Development Program	2,303,208	299,172	
Total:	<u>38,850,705</u>	<u>41,610,156</u>	
32.00 Bank Overdraft			
BRAC Printers	-	9,725,231	
Aarong Rural Craft Centre	-	79,376,125	
Rural Credit Project	-	4,026,783	
Total	<u>-</u>	<u>93,128,139</u>	

<u>Amount in Taka</u>	
<u>1994</u>	<u>1993</u>

33.00 Other Liabilities

BRAC Printers (Loan from NOVIB)	<u>8,303,457</u>	<u>8,303,457</u>
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34.00 Provision for Special Funds

	<u>1994</u>	<u>1993</u>	<u>Increased\</u> <u>(Decreased)</u>
Building maintenance fund	22,999,159	16,294,281	6,704,878
Training fund	15,259,539	32,437,569	(17,178,030)
Special fund	1,243,939	1,195,043	48,896
Flood rehabilitation fund	5,330,870	7,161,622	(1,830,752)
Land amortization fund	72,614	68,342	4,272
Group insurance fund	56,524,989	37,045,280	19,479,709
Redundancy & gratuity	109,109,833	76,463,808	32,646,025
Loan for revolving fund	217,477,634	147,237,561	70,240,073
Loan Loss reserve	<u>143,105,042</u>	<u>72,728,873</u>	<u>70,376,169</u>
Total:	<u>571,123,619</u>	<u>390,632,379</u>	<u>180,491,240</u>

Annexure-1A

BRAC
Gono Kendra Journal
Balance Sheet
As at 31 December 1994Amount in Taka

PROPERTY AND ASSETS

Fixed assets at cost	1,700
<u>Less: Accumulated depreciation</u>	<u>1,530</u>
	170

Current Assets

Stock, stores and spares	196,263
Advance, deposits and prepayments	132,860
Sundry debtors/accounts receivable	43,722
Cash in hand and at bank	-
Fund control	<u>202,581</u>
Total assets:	<u>575,596</u>

FUND AND LIABILITIES

Program fund	570,633
Loan revolving fund	-

Current Liabilities

For expenses	4,963
For other finance	-
Total liabilities:	<u>575,596</u>

Annexure-1B

BRAC
Gono Kendra Journal
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Subscription and advertisement	17,124
Publication sales	1,673,381
BRAC internal resource	-
Total:	<u>1,690,505</u>

EXPENDITURE

Salaries and benefits	225,579
Newsprint, printing, writer & artist fee	1,039,671
Office supplies, stationeries, postage	151,414
Miscellaneous expenses	150
Travelling and transportation	150
Depreciation	170
H.O. logistics and management support	26,000
	<u>1,443,134</u>
Surplus/(Deficit)	
transferred to program fund	247,371
Total:	<u>1,690,505</u>

Annexure-1C

BRAC
Gono Kendra Journal
Receipts and Payments Statement
for the year ended 31 December 1994

Amount in Taka

RECEIPTS

Opening balance	(49,762)
Other project income	17,124
Revenue from sales	1,673,381

Increase in Liabilities

Other finance	-	
Liabilities for expenses	1,440	1,440
Total:		<u>1,642,183</u>

PAYMENTS

Salaries and benefits	225,579
Travelling and transportation	150
Stationery, rent and utilities	151,564
Program materials supplies	1,039,671
H.O. logistics and management support	26,000

Increase in current assets

Stock and stores	(81,385)	
Advance, deposits and prepayments	63,024	
Sundry debtors/Accounts receivable	14,999	
Current accounts with area offices	-	(3,362)
		<u>1,439,602</u>
Closing balance		202,581
Total:		<u>1,642,183</u>

Annexure-2A

BRAC
Rural Development Program
Balance Sheet
As at 31 December 1994

		<u>Amount in Taka</u>
PROPERTY AND ASSETS		
Fixed assets at cost		504,160,121
<u>Less: Accumulated depreciation</u>		<u>49,752,791</u>
		454,407,330
Loans to VO members	622,363,893	
<u>Less: Loan loss reserve</u>	<u>44,161,858</u>	578,202,035
 <u>Current Assets</u>		
Stock, stores and spares		15,559,585
Advance, deposits and prepayments		7,354,639
Sundry debtors/Accounts receivable		514,132
Current accounts with Projects/area offices		27,500,633
Cash in hand and at bank		16,257,376
Fund control		<u>157,938,837</u>
	Total assets:	<u>1,257,734,567</u>
 FUND AND LIABILITIES		
Program fund	394,798,629	
<u>Add : Internal resource</u>	<u>48,449,582</u>	
Donation for loan revolving and capital expenditure	<u>568,442,959</u>	1,011,691,170
Loan from FF		-
 <u>Current Liabilities</u>		
For goods		-
For expenses		16,466,767
For other finance		-
For group savings deposits		173,539,421
For group fund deposits		44,373,286
For group current and projects account		<u>11,663,923</u>
	Total liabilities:	<u>1,257,734,567</u>

Annexure-2B

BRAC
Rural Development Program
Income and Expenditure Statement
for the year ended 31 December 1994Amount in Taka

INCOME

Donation	1,095,882,313	
Less : Donation for loan revolving fund and capital expenditure	<u>568,442,959</u>	527,439,354
Interest income		78,365,353
Training income		7,567,923
Service charge realised		<u>18,594,438</u>
	Total:	<u>631,967,068</u>

EXPENDITURE

Salaries and benefits	207,924,022
Travelling and transportation	33,479,111
Staff training and development	15,095,355
Teacher's salary	64,672,931
Teacher's training	10,106,785
Program materials supplies	101,954,573
Maintenance & general expenses	5,803,520
VO member training	51,160,645
Office and staff accommodation	11,120,329
Utilities	3,930,145
Stationeries and supplies	1,838,590
Consultancy	713,538
School rent and maintenance	21,486,308
Depreciation	-
Loan loss provision	32,937,841
H.O. logistics and management support	51,458,864
Interest on deposits and bank interest	<u>18,284,511</u>
	631,967,068
Surplus/(Deficit) transferred to program fund	
	Total: <u>631,967,068</u>

Annexure-2C

BRAC
Rural Development Program
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	December '93 to December '94/Phase-III
RECEIPTS		
Opening balance	(114,843,739)	51,198,185
Donation	1,095,882,313	1,351,209,630
Interest on loan	78,365,353	134,793,400
Training income	7,567,923	14,907,013
Other project income	18,594,438	28,195,470
BRAC internal resource	48,449,582	81,644,296
Loan realised	251,883,443	398,906,594
Interest realised	21,588,650	38,299,468
Increase in Liabilities		
Group savings deposits	54,546,343	77,000,932
Group trust fund	14,325,001	17,900,491
Group current and project account	(2,510,868)	(4,569,434)
Other funds	(7,704,719)	(8,788,323)
Liabilities for expenses	2,531,493	3,824,352
Total:	1,468,675,213	2,184,522,074
PAYMENTS		
Salaries and benefits	207,924,022	384,407,243
Travelling and transportation	33,479,111	66,654,490
Teacher's salary	64,672,931	111,774,391
Teacher's training	10,106,785	19,442,298
Stationery, rent and utilities	16,889,064	34,361,652
Staff training and development	15,095,355	29,159,641
Repairs and maintenance	5,803,520	11,771,882
School rent and maintenance	21,486,308	54,833,204
VO members training	51,160,645	96,509,541
Program materials supplies	102,668,111	167,110,136
Interest expenses	18,284,511	18,284,511
H.O. logistics and administration expenses	51,458,864	95,276,083
Fixed assets	209,010,288	194,502,978
Loan disbursement	467,660,619	681,543,203
Interest receivable	32,701,146	45,903,511
Increase/(Decrease) in current assets		
Stock and stores	(3,891,416)	1,261,944
Advance, deposits and prepayments	(10,121,914)	(24,890,734)
Sundry debtors/accounts receivable	(242,073)	(59,199,253)
Current accounts with area office	4,742,681	15,280,215
Decrease in other liabilities	(4,409,558)	66,338,925
	1,294,479,000	2,010,325,861
Closing balance	174,196,213	174,196,213
Total:	1,468,675,213	2,184,522,074

Annexure-3A

BRAC
Women Health and Development Program
Balance Sheet
As at 31 December 1994

		<u>Amount in Taka</u>
PROPERTY AND ASSETS		
Fixed assets at cost		25,544,443
<u>Less: Accumulated depreciation</u>		<u>1,975,525</u>
		23,568,918
 <u>Current Assets</u>		
Stock and stores		56,324
Advance, deposits and prepayments		333,824
Cash and bank balance		1,544,665
Current accounts with area offices		4,228,344
Fund control		<u>(35,123,002)</u>
	Total assets:	<u>(5,390,927)</u>
 FUND AND LIABILITIES		
Liabilities for expenses		1,196,750
Program fund	20,596,919	
<u>Add : Surplus/(Deficit)</u>		
of income over expenditure	<u>(27,184,596)</u>	<u>(6,587,677)</u>
	Total liabilities:	<u>(5,390,927)</u>

Annexure-3B

BRAC
Women Health and Development Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	55,008,713	
<u>Less : Donation for capital expenditure</u>	<u>-</u>	
	Total:	<u>55,008,713</u>

EXPENDITURE

Salaries and benefits	42,150,363
Accommodation & transportation	11,500,770
Recruitment & Staff Development	3,020,200
Program materials supplies	7,177,166
Stationery & other materials supplies	251,401
Training expenses	3,703,008
Training to Govt. health Works	-
Transport running expenses	-
Education material and public	3,512,762
School maintenance	479,385
Research and Evaluation	2,107,424
Bank interest and charge	405,706
H.O. logistics and management expenses	7,111,810
Depreciation	<u>773,314</u>
	82,193,309
Surplus/(Deficit)	
transferred to program fund	(27,184,596)
Total:	<u>55,008,713</u>

Annexure-3C

BRAC
Women Health and Development Program
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	December '91 to December '94
RECEIPTS		
Opening balance	(7,016,864)	7,252,622
Donation	55,008,713	277,111,748
<u>Increase in Liabilities</u>		
Liabilities for expenses	(301,810)	1,196,750
Total:	<u>47,690,039</u>	<u>285,561,120</u>
PAYMENTS		
Salaries and benefits	42,150,363	126,121,819
Accommodation and transportation	11,500,770	37,954,597
Teacher's salary	-	15,069,159
Teacher's training	-	3,852,936
Stationery, rent and utilities	657,107	1,060,440
Staff training and development	3,020,200	7,282,397
Research and Evaluation	2,107,424	12,404,356
School rent and maintenance	479,385	6,952,376
VO members training	3,703,008	9,117,806
Program materials supplies	10,689,928	40,861,580
H.O. logistics and administration expenses	7,111,810	28,299,056
Fixed assets	(733,911)	25,544,443
<u>Increase in current assets</u>		
Stock and stores	-	56,324
Advance, deposits and prepayments	120,466	333,824
Sundry debtors/accounts receivable	-	-
Current accounts with area office	461,826	4,228,344
Other liabilities	-	-
	<u>81,268,376</u>	<u>319,139,457</u>
Closing balance	<u>(33,578,337)</u>	<u>(33,578,337)</u>
Total:	<u>47,690,039</u>	<u>285,561,120</u>

Annexure-4A

BRAC
Expansion of Nonformal Primary Education Program
Balance Sheet
As at 31 December 1994

Amount in Taka

PROPERTY AND ASSETS

Fixed assets at cost	69,758,410
<u>Less: Accumulated depreciation</u>	<u>3,800,312</u>
	65,958,098

Current Assets

Stock, stores and spares	77,130
Advance, deposits and prepayments	2,330,143
Current account with project/area offices	15,301,524
Cash in hand and at bank	8,876,106
Fund control	<u>286,876,663</u>
Total assets:	<u>379,419,664</u>

FUND AND LIABILITIES

Program fund	142,781,459	
<u>Add : Excess of income over expenditure</u>	<u>231,824,578</u>	374,606,037
Liabilities for expenses		<u>4,813,627</u>
Total liabilities:		<u>379,419,664</u>

Annexure-4B

BRAC
Expansion of Nonformal Primary Education Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	587,006,841	
<u>Less : Donation for capital expenditure</u>	<u>231,824,578</u>	<u>355,182,263</u>
Total:		<u>355,182,263</u>

EXPENDITURE

Salaries and benefits	61,307,984
Travelling and transportation	13,155,458
School rent and maintenance	39,076,456
Teacher's salary	75,181,764
Teacher's training	19,264,064
Staff training and development	4,113,318
H.O. logistics and management support	31,920,972
Program material supplies	94,105,479
Stationery, rent and utilities	9,933,974
Maintenance and general expenses	5,137,506
Depreciation	<u>1,985,288</u>
	355,182,263
Surplus /(Deficit)	
transferred to program fund	
Total:	<u>355,182,263</u>

Annexure-4C

BRAC
Expansion of Nonformal Primary Education Program
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	December '92 to December '94
RECEIPTS		
Opening balance	77,075,613	-
Donation	587,006,841	978,804,202
<u>Increase in Liabilities</u>		
Liabilities for expenses	2,940,004	4,738,627
Total:	<u>667,022,458</u>	<u>983,542,829</u>
PAYMENTS		
Salaries and benefits	61,307,984	94,797,245
Travelling and transportation	13,155,458	20,538,065
Teacher's salary	75,181,764	101,036,585
Teacher's training	19,264,064	38,983,323
Staff training and development	4,113,318	11,355,166
Stationery, rent and utilities	9,933,974	15,826,375
Maintenance and general expenses	5,137,506	7,982,931
School rent and maintenance	39,076,456	90,178,626
Program materials supplies	94,105,479	157,492,716
H.O. logistics and management support	31,920,972	61,398,458
Fixed assets	24,103,649	69,688,725
<u>Increase in current assets</u>		
Stock, stores and spares	(13,026,130)	77,130
Advance, deposits and prepayments	1,789,863	2,330,143
Current account with area offices	5,676,612	15,301,524
Other liabilities decrease	(471,280)	803,048
	<u>371,269,689</u>	<u>687,790,060</u>
Closing balance	<u>295,752,769</u>	<u>295,752,769</u>
Total:	<u>667,022,458</u>	<u>983,542,829</u>

Annexure-5A

BRAC
Vulnerable Group Development Credit Program
Balance Sheet
As at 31 December 1994

		<u>Amount in Taka</u>
PROPERTY AND ASSETS		
Fixed assets at cost		-
<u>Less: Accumulated depreciation</u>		-
Loans to landless group members		80,026,009
 <u>Current Assets</u>		
Current accounts with projects/ area offices		(124,115)
Advance, deposits and prepayments		44,661
Cash in hand and at bank		617,391
Fund control		<u>76,056,808</u>
Total assets:		<u>156,620,754</u>
 FUND AND LIABILITIES		
Program fund	4,677,868	
<u>Add: Donation for the following year</u>	<u>15,024,032</u>	19,701,900
Loan revolving fund		131,697,884
 <u>Current Liabilities</u>		
For expenses		5,220,970
For group fund deposits		-
Total liabilities:		<u>156,620,754</u>

Annexure-5B

BRAC
Vulnerable Group Development Credit Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	23,892,599	
Less: Donation for the following year	<u>15,024,032</u>	8,868,567
Interest on loan		<u>5,235,874</u>
	Total:	<u>14,104,441</u>

EXPENDITURE

Salaries and benefits		8,067,574
Travelling and transportation		2,040,246
Training		1,038,513
H.O. logistics and management supports		1,278,164
Stationery, rent and utilities		1,679,944
Postage, stationeries and supplies		-
		<u>14,104,441</u>
Surplus/(Deficit) transferred to Program fund		-
	Total:	<u>14,104,441</u>

Annexure-5C

BRAC
Vulnerable Group Development Credit Program
Receipts and Payments Statement
for the year ended 31 December 1994

		<u>Amount in Taka</u>
RECEIPTS		
Opening balance		61,199,498
Donation		23,892,599
Loan fund received from Government		21,290,076
Interest on loan		5,235,874
Interest on FDR		-
Loan realised		74,596,023
<u>Increase in Liabilities</u>		
Loan revolving fund	-	
Liabilities for expenses	<u>3,820,808</u>	<u>3,820,808</u>
	Total:	<u>190,034,878</u>
PAYMENTS		
Salaries and benefits		8,067,574
Travelling and transportation		2,040,246
Training		1,038,513
Rent, utilities and stationery		1,679,944
H.O. logistics and administration expenses		1,278,164
Fixed assets		-
Loan disbursement		100,646,815
<u>Increase in current assets</u>		
Advance, deposits and prepayments	203,416	
Current accounts with field offices	60,152	
Decrease in other liabilities	<u>(1,654,145)</u>	<u>(1,390,577)</u>
		113,360,679
Closing balance		76,674,199
	Total:	<u>190,034,878</u>

Annexure-6A

BRAC
Training and Resources Centre
Balance Sheet
As at 31 December 1994

	<u>Amount in Taka</u>
PROPERTY AND ASSETS	
Fixed assets at cost	117,930,791
<u>Less: Accumulated depreciation</u>	<u>20,443,630</u>
	97,487,161
 <u>Current Assets</u>	
Stock, stores and spares	296,960
Advance, deposits and prepayments	64,302
Sundry debtors/ Accounts receivable	1,505,001
Current accounts with projects/ field offices	1,529,861
Cash in hand and at bank	1,086,464
Fund control	<u>3,402,941</u>
Total assets:	<u>105,372,690</u>
 FUND AND LIABILITIES	
Program fund	105,112,380
 <u>Current liabilities</u>	
For goods	-
For expenses	<u>260,310</u>
Total liabilities:	<u>105,372,690</u>

Annexure-6B

BRAC
Training and Resources Centre
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Training fees	16,775,994
Accommodation and service charge	14,152,054
Food charge	12,748,518
Training material cost	5,261,222
Agriculture and horticulture	63,976
Fisheries	1,797,748
Medical program	5,388
Hatchery complex	-
Total:	<u>50,804,900</u>

EXPENDITURE

Salaries and benefits	10,832,714
Travelling and transportation	855,057
Maintenance and general expenses	1,268,183
Staff training and development	74,235
Stationery, rent and utilities	2,462,147
Program material supplies	1,188,817
Training expenses	13,462,972
Depreciations	4,248,263
H.O. logistics and management support	1,970,000
	<u>36,362,388</u>
Surplus/(Deficit) transferred to program fund	<u>14,442,512</u>
Total:	<u>50,804,900</u>

Annexure-6C

BRAC
Training and Resource Centre
Profit and Loss Appropriation Statement
for the year ended 31 December 1994

Amount in Taka

Surplus of income over expenditure	14,442,512
<u>Less : Transferred to RDP fund</u>	<u>14,442,512</u>
Total:	<u>-</u>

Annexure-6D

BRAC
Training and Resource Centre
Receipts and Payments Statement
for the year ended 31 December 1994

	<u>Amount in Taka</u>
RECEIPTS	
Opening balance	3,056,449
Donation	-
Training income	48,937,788
Other project income	1,867,112
<u>Increase/(decrease) in Liabilities</u>	
Liabilities for expenses	(48,735)
	Total: <u>53,812,614</u>
PAYMENTS	
Salaries and benefits	10,832,714
Travelling and transportation	855,057
Stationery, rent and utilities	2,462,147
Maintenance and general expenses	1,180,212
Program material supplies	1,276,788
H.O. logistics and management support	1,970,000
Fixed assets	3,540,036
Staff training and development	74,235
Training expenses	13,462,972
<u>Increase in current assets</u>	
Stock, stores and spares	170,542
Advance, deposits and prepayments	(415,709)
Sundry debtors/ Accounts receivable	514,083
Current accounts with field offices	<u>(869,406)</u> (600,490)
Decrease in other liabilities	<u>14,269,538</u>
	49,323,209
Closing balance	<u>4,489,405</u>
	Total: <u>53,812,614</u>

Annexure-7A

BRAC
Cyclone Shelter at Chokoria and Bashkhali
Balance Sheet
As at 31 December 1994

		<u>Amount in Taka</u>
PROPERTY AND ASSETS		
Fixed assets at cost		10,809,874
<u>Less: Accumulated depreciation</u>		<u>-</u>
		10,809,874
<u>Current Assets</u>		
Accounts Receivable		1,925,638
Advance, deposits and prepayments		-
Cash in hand and at bank		-
Fund control		(1,715,604)
Current accounts with area offices		<u>(46,165)</u>
	Total assets:	<u>10,973,743</u>
FUND AND LIABILITIES		
Liabilities for expenses	5,909,443	157,999
Program fund	<u>4,906,301</u>	
<u>Add : Donation for capital expenditure</u>		<u>10,815,744</u>
	Total liabilities:	<u>10,973,743</u>

Annexure-7B

BRAC
Cyclone Shelter at Chokoria and Bashkhali
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	4,906,301
<u>Less: Donation for capital expenditure</u>	<u>4,906,301</u>

Total: -

EXPENDITURE

Surplus/(Deficit)
transferred to Program fund

Total: -

Annexure-7C

BRAC
Cyclone Shelter at Chokoria & Bankshkhali
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	December '92 to December '94
RECEIPTS		
Opening balance	4,223,606	-
Donation	4,906,301	10,815,744
Liabilities for expenses	157,999	157,999
Total:	<u>9,287,906</u>	<u>10,973,743</u>
PAYMENTS		
Salaries and benefits	-	-
Travelling and transportation	-	-
Fixed assets	8,924,889	10,809,874
<u>Increase in current assets</u>		
Advance, deposits and prepayments	(8,000)	-
Sundry debtors/ Account receivable	1,925,638	1,925,638
Current accounts with area office	160,983	(46,165)
Decrease in other liabilities	-	-
	<u>11,003,510</u>	<u>12,689,347</u>
Closing balance	<u>(1,715,604)</u>	<u>(1,715,604)</u>
Total:	<u>9,287,906</u>	<u>10,973,743</u>

Annexure-8A

BRAC
BRAC Publications
Balance Sheet
As at 31 December 1994

Amount in Taka

PROPERTY AND ASSETS

Fixed assets at cost
Less: Accumulated depreciation

-

-

-

Current Assets

Stock, stores and spares
Advance, deposits and prepayments
Sundry debtors/accounts receivable
Cash in hand and at bank
Fund control

3,329,032

25,000

243,070

-

4,350,005

Total assets:

7,947,107

FUND AND LIABILITIES

Program fund
Loan revolving fund

6,765,150

-

Current Liabilities

For goods
For expenses

-

1,181,957

Total liabilities:

7,947,107

Annexure-8B

BRAC
BRAC Publications
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Publication sales	10,565,238
BRAC internal resources	<u>155,995</u>
Total:	<u>10,721,233</u>

EXPENDITURE

Salary and benefits	511,299
Expenses for book fair	108,797
Cost of goods sold	5,995,822
Miscellaneous expenses	9,327
Royalty	5,579
Office stationery	11,050
H.O.logistics and management expenses	<u>26,000</u>
	6,667,874
Surplus/(Deficit) transferred to program fund	<u>4,053,359</u>
Total:	<u>10,721,233</u>

Annexure-8C

BRAC
BRAC Publications
Receipts and Payments Statement
for the year ended 31 December 1994

Amount in Taka

RECEIPTS

Opening balance	(1,844,755)
Donation	-
Revenue from sales	10,565,238
Increase in liabilities for expenses	1,174,007
Other project income	155,995
Total:	<u>10,050,485</u>

PAYMENTS

Salaries and benefits	511,299
Travelling and transportation	-
Program supplies	11,050
Cost of goods sold	5,995,822
Stock and stores	(4,529,093)
Advance, deposits and prepayments	154,970
Decrease in other liabilities	3,406,729
Stationery, rent and utilities	123,703
HO logistics and management support	26,000
	<u>5,700,480</u>
Closing balance	<u>4,350,005</u>
Total:	<u>10,050,485</u>

Annexure-9A

BRAC
Rural Credit Project
Balance Sheet
As at 31 December 1994

		<u>Amount in Taka</u>
PROPERTY AND ASSETS		
Fixed assets at cost		204,132,013
<u>Less: Accumulated depreciation</u>		<u>18,952,788</u>
		185,179,225
Loans to VO members	859,849,358	
<u>Less: Loan loss reserve</u>	<u>85,712,528</u>	<u>774,136,830</u>
 <u>Current Assets</u>		
Stock, stores and spares		(1,523,749)
Advance, deposits and prepayments		10,202,563
Sundry debtors/ accounts receivable		-
Current accounts with projects/ area offices		49,535,802
Cash in hand and at bank		15,722,006
Short term investment		466,238,085
Fund control		<u>28,950,071</u>
	Total assets:	<u>1,528,440,833</u>
 FUND AND LIABILITIES		
Program fund	1,078,379,991	
Internal resources	24,287,690	
<u>Add : Donation for loan revolving fund and capital expenditure</u>	<u>215,671</u>	<u>1,102,883,352</u>
 <u>Current Liabilities</u>		
For expenses		21,074,636
For group savings deposits		297,054,424
For group fund deposits		83,073,191
For group current and projects accounts		24,355,230
Other finance		-
Bank overdraft		-
	Total liabilities:	<u>1,528,440,833</u>

Annexure-98

BRAC
Rural Credit Project
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	215,671	
<u>Less</u> : Donation for loan revolving fund and capital expenditure	<u>215,671</u>	-
Interest on investment		42,211,999
Interest on loan to VO members		<u>159,155,397</u>
Total:		<u>201,367,396</u>

EXPENDITURE

Salaries and benefits	81,962,565
Travelling and transportation	9,343,744
Staff training	1,779,127
Maintenance and general expenses	6,413,514
Utilities	1,993,074
Stationeries	1,017,471
Depreciation	5,808,120
Loan loss provision	24,336,606
Interest expenses	15,881,285
Data processing and monitoring	900,000
Office rent	<u>837,847</u>
	150,273,353
Surplus/(Deficit) transferred to Program fund	<u>51,094,043</u>
Total:	<u>201,367,396</u>

Annexure-9C

BRAC
Rural Credit Project
Receipts and Payments Statement
for the year ended 31 December 1994

		<u>Amount in Taka</u>
RECEIPTS		
Opening balance		17,218,002
Donation		215,671
Interest on loan to VO members		159,155,397
Interest on investment		42,211,999
Loan realised		1,439,375,771
Interest realised		162,495,581
<u>Increase in liabilities</u>		
Group savings deposits	110,124,539	
Group trust fund	21,926,308	
Group current and project account	(2,221,323)	
Bank over draft	(4,026,783)	
Other liabilities	33,292,159	
Liabilities for expenses	(3,731,222)	155,363,678
	Total:	<u>1,976,036,099</u>
PAYMENTS		
Salaries and benefits		81,962,565
Travelling and transportation		9,343,744
Stationery, rent and utilities		3,848,392
Staff training and development		1,779,127
Repairs and maintenance		6,413,514
Fixed assets		57,466,896
Loan disbursement		1,650,861,296
Interest on deposit		15,881,285
HO Logistics and management support		900,000
Interest receivable		205,699,910
<u>Increase in current assets</u>		
Short term investments	(133,098,823)	
Stock and stores	(1,545,768)	
Advance, deposits and prepayments	(1,037,683)	
Sundry debtors/ Accounts receivable	(101,044)	
Current accounts with area offices	32,990,611	(102,792,707)
		1,931,364,022
Closing balance		44,672,077
	Total:	<u>1,976,036,099</u>

Annexure-10A

BRAC
Post Cyclone Rehabilitation and Development program
Balance Sheet
As at 31 December 1994

	<u>Amount in Taka</u>
PROPERTY AND ASSETS	
Fixed assets at cost	2,345,361
<u>Less: Accumulated depreciation</u>	<u>247,930</u>
	2,097,431
Loans to landless group members	11,075,367
<u>Current Assets</u>	
Stock, stores and spares	64,883
Advance, deposits and prepayments	67,857
Sundry debtors/Accounts receivable	5,828,719
Cash in hand and at bank	2,508,426
Current accounts with area/ HO	402,019
Fund control	<u>6,623,130</u>
Total assets:	<u>28,667,832</u>
FUND AND LIABILITIES	
Program fund	15,110,424
<u>Add: Donation for loan revolving fund and capital expenditure</u>	<u> </u>
	15,110,424
<u>Current Liabilities</u>	
For expenses	8,047,817
For group savings deposits	3,915,827
For group trust fund	1,065,420
For group current account	<u>528,344</u>
Total liabilities:	<u>28,667,832</u>

Annexure-10B

BRAC
Post Cyclone Rehabilitation and Development Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	10,954,936	
<u>Less: Donation for loan revolving and capital expenditure</u>	<u> — </u>	10,954,936
Interest income		1,527,376
Service charge		<u>104,284</u>
Total:		<u>12,586,596</u>

EXPENDITURE

Salaries and benefits	4,203,570
Travelling and transportation	772,703
Teacher's salary	866,034
Staff training and development	40,321
Teacher's training	94,843
VO members training	2,229,504
Program materials supplies	22,668,188
Interest on group savings	171,733
Stationery, rent and supplies	199,153
Maintenance and general expenses	166,287
School rent and maintenance	73,768
Bad and doubtful debts	355,110
Depreciation	107,200
H.O. logistics and management support	<u>7,230,210</u>
	39,178,624
Surplus/(Deficit) of income over expenditure transferred to program fund	<u>(26,592,028)</u>
Total:	<u>12,586,596</u>

Annexure-10C

BRAC
Post Cyclone Rehabilitation and Development Program
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	August '91 to December '94
RECEIPTS		
Opening balance	36,977,693	-
Donation	10,954,936	134,770,913
Interest on loan	1,527,376	2,216,469
Service charge realised	104,284	218,142
Loan realised	11,756,558	16,501,036
Interest realised	1,350,265	2,029,106
<u>Increase in current assets</u>		
Group savings deposits	2,014,685	3,915,827
Group trust fund	660,320	1,065,420
Group current and project account	(31,296)	528,344
Liabilities for expenses	7,394,896	7,631,371
Liabilities for other finance	-	416,446
Total:	<u>72,709,717</u>	<u>169,293,074</u>
EXPENDITURE		
Salaries and benefits	4,203,570	10,430,964
Travelling and transportation	772,703	2,030,513
Teacher's salary	866,034	2,196,877
Training	2,229,504	3,461,902
Staff training and development	40,321	613,605
Teacher's training	94,843	1,342,769
Program materials supplies	22,668,188	81,719,902
Maintenance and general expenses	166,287	640,500
Stationery, rent and supplies	199,153	593,577
School rent and maintenance	73,768	915,246
Interest expenses	171,733	171,733
H.O. logistics and management support	7,230,210	17,036,427
Fixed assets	755,340	2,345,361
Loan disbursement	17,760,500	27,948,000
Interest receivable	1,536,777	2,216,469
Stock and stores	9,753	64,883
Sundry debtors/Accounts receivable	5,828,719	5,828,719
Advance, deposits and prepayments	(740,457)	67,857
Current accounts with field	(284,810)	402,019
Decrease in liabilities	(3,975)	134,195
Closing balance	<u>63,578,161</u>	<u>160,161,518</u>
Total:	<u>72,709,717</u>	<u>169,293,074</u>

Annexure-11A

ERAC
Strengthening Research and Evaluation Activities
Balance Sheet
As at 31 December 1994

Amount in Taka

PROPERTY AND ASSETS

Fixed assets at cost	817,942
<u>Less: Accumulated depreciation</u>	<u>125,966</u>
	691,976

Current Assets

Fund control	8,440,613
Total assets:	<u>9,132,589</u>

FUND AND LIABILITIES

Liabilities for expenses	438,800
Program fund	12,978,636
<u>Less: Excess of expenditure over income</u>	<u>(4,284,847)</u>
Total liabilities:	<u>8,693,789</u>

Annexure-11B

BRAC
Strengthening Research and Evaluation Activities
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation

Less: Donation for expenditure of following years

Total:

EXPENDITURE

Salaries and benefits

2,288,545

Travelling and transportation

491,173

Stationery, rent and utilities

47,851

Maintenance and general expenses

19,466

Staff training and development

141,490

Program materials

1,193,092

Depreciation

103,230

Excess of expenditure over income
transferred to program fund

4,284,847

Total:

(4,284,847)

Annexure-11C

BRAC
Strengthening Research and Evaluation Activities
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	January '93 to December '94
RECEIPTS		
Opening balance	12,761,917	-
Donation	-	14,511,926
Increase in liabilities for expenses	438,800	438,800
Total:	<u>13,200,717</u>	<u>14,950,726</u>
EXPENDITURE		
Salaries and benefits	2,288,545	3,045,437
Travelling and transportation	491,173	1,007,190
Stationery, rent and supplies	47,851	242,083
Maintenance and general expenses	19,466	62,879
Staff training and development	141,490	141,490
Program materials	1,193,092	1,193,092
Fixed Assets	578,487	817,942
	<u>4,760,104</u>	<u>6,510,113</u>
Closing balance	8,440,613	8,440,613
Total:	<u>13,200,717</u>	<u>14,950,726</u>

Annexure-12A

BRAC
Baor Development Program
Balance Sheet
As at 31 December 1994

Amount in Taka

PROPERTY AND ASSETS

Fixed assets at cost	411,464
Less: Accumulated depreciation	<u>15,698</u>
	395,766
Loan to VO members	9,599,887

Current Assets

Current accounts with projects/area offices	(927,553)
Short term investment	7,100,000
Cash in hand and at bank	1,034
Fund control	<u>11,040,037</u>
Total assets:	<u>27,209,171</u>

FUND AND LIABILITIES

Program Fund	6,414,868	
Add : Donation for expenditure of following years	<u>3,816,826</u>	10,231,694
Loan revolving fund		16,356,000

Current Liabilities

For groups deposits	404,712
For group trust fund	<u>216,765</u>
Total liabilities:	<u>27,209,171</u>

Annexure-12B

BRAC
Baor Development Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	4,106,163	
Less: Donation for expenditure of following years	<u>3,816,826</u>	289,337
Interest income		<u>1,684,821</u>
	Total:	<u>1,974,158</u>

EXPENDITURE

Salaries and benefits		345,812
Travelling and transportation		143,794
Maintenance and general expenses		-
VO Members training		328,764
Depreciation		11,538
Stationery, rent and utilities		76,584
Program materials		<u>1,067,666</u>
		1,974,158
Surplus/(Deficit) of income over expenditure transferred to program fund		-
	Total:	<u>1,974,158</u>

Annexure-12C

BRAC
Baor Development Program
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	July'91 to December '94
RECEIPTS		
Opening balance	5,073,991	-
Donation	4,106,163	13,278,432
Loan revolving fund	5,997,000	16,356,000
Interest on loan	1,684,821	1,921,040
<u>Liabilities Increase</u>		
Group savings	189,323	404,712
Group trust fund	124,965	216,765
Total:	<u>17,176,263</u>	<u>32,176,949</u>
EXPENDITURE		
Salaries and benefits	345,812	2,165,670
Travelling and transportation	143,794	461,970
VO members training	328,764	593,839
Stationery, rent and utilities	76,584	329,579
Program material	1,067,666	1,098,089
Monitoring and survey	-	302,933
Fixed assets	285,164	411,464
Loan to VO members	4,864,746	9,599,887
Short term investment	-	7,100,000
Current accounts with area offices	(977,338)	(927,553)
	6,135,192	21,135,878
Closing balance	<u>11,041,071</u>	<u>11,041,071</u>
Total:	<u>17,176,263</u>	<u>32,176,949</u>

Annexure-13A

IBAC
Beall Border Livestock Development Program
Balance Sheet
As at 31 December 1994

PROPERTY AND ASSETS		Amount in Taka
Fixed assets at cost		10,412,449
Less: Accumulated depreciation		348,467
		<u>10,063,982</u>
Loans to landless group members	40,211,074	
Less: Loan loss reserve	<u>1,079,460</u>	39,131,614
 Current Assets		
Stock, stores and spares		638,453
Advance, deposits and prepayments		232,143
Cash in hand and at bank		2,005,628
Current accounts with area/BO		2,227,656
Fund control		<u>54,897,387</u>
	Total assets:	<u>109,196,842</u>
 FUND AND LIABILITIES		
Program fund	22,624,351	
Add : Donation for loan revolving fund and capital expenditure	<u>6,283,161</u>	28,907,512
Loan revolving fund		69,423,750
 Current Liabilities		
For expenses		946,562
Group project account		
For group trust fund		100
For group savings deposits		7,613,710
For group current account		<u>2,303,298</u>
	Total liabilities:	<u>109,196,842</u>

Annexure-13B

BRAC
Small Holder Livestock Development Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	35,057,610	
<u>Less : Donation for capital expenditure</u>	<u>6,283,161</u>	28,774,449
Interest income		2,574,884
Bank interest		101,127
Service charge realised		<u>656,891</u>
	Total:	<u>32,107,351</u>

EXPENDITURE

Salaries and benefits	5,445,904
Travelling and transportation	1,382,188
Interest on deposit and bank interest	132,905
Maintenance and general expenses	517,190
Staff training and development	343,366
VO members training	19,074,902
Stationery, rent and utilities	2,818,139
Bad and doubtful debts	1,070,040
H.O. logistics management support	1,054,874
Depreciation	<u>267,843</u>
	32,107,351
Surplus/(Deficit) of income over expenditure transferred to program fund	
	Total: <u>32,107,351</u>

Annexure-13C

BRAC
Small Holder Livestock Development Program
Receipts and Payments Statement
For the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	January '93 to December '94
RECEIPTS		
Opening balance	34,265,312	-
Donation	35,057,610	61,679,826
Loan revolving fund	55,539,000	69,423,750
Bank interest	101,127	101,127
Interest on loan	2,574,884	2,576,642
Service charge realised	656,891	666,716
Loan realised	14,122,739	14,123,156
Interest realised	2,215,021	2,215,394
<u>Increase in liabilities</u>		
Group savings	7,262,309	7,615,710
Group trust fund	20,100	100
Group current and project accounts	2,004,436	2,303,608
Increase in other liabilities	6,424	6,424
Increase in liabilities for expenses	456,985	946,562
Total:	154,282,838	161,659,015
EXPENDITURE		
Salaries and benefits	5,445,904	7,562,976
Travelling and transportation	1,382,188	1,780,470
Staff training	343,366	526,608
VO members training	19,074,902	19,566,616
Stationery, rent and utilities	2,818,539	3,151,754
Maintenance and general expenses	517,190	695,130
Interest expenses	132,905	152,432
H.O. Logistics	1,054,874	1,259,710
Fixed assets	8,207,736	10,412,449
Loan disbursement	53,502,000	53,973,000
Interest receivable	2,574,866	2,576,624
Stock, stores and expenses	605,928	638,452
Advance, deposits and prepayments	120,536	232,143
Current accounts with field office	1,598,909	2,227,656
	97,379,843	104,756,020
Closing balance	56,902,995	56,902,995
Total:	154,282,838	161,659,015

Annexure-14A

BRAC
Education Support Program
Balance Sheet
As at 31 December 1994

PROPERTY AND ASSETS

Amount in Taka

Fixed assets at cost
Less: Accumulated depreciation

-

-

Current AssetsStock, stores and spares
Cash in hand and at bank
Fund control

-

-

(580,668)Total assets: (580,668)

FUND AND LIABILITIES

Program fund

(580,668)

Current Liabilities

For expenses

-

Total liabilities: (580,668)

Annexure-14B

BRAC
Education Support Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation

Total: 1,600,000
1,600,000

EXPENDITURE

Salaries and benefits	690,800
Travelling and transportation	66,000
Program material	397,514
School rent	132,000
Teacher's training	28,050
Teacher's salary	594,000
H.O. logistics and management support	<u>272,304</u>
	2,180,668
Surplus/(Deficit) of income over expenditure transferred to program fund	<u>(580,668)</u>
Total:	<u>1,600,000</u>

Annexure-14C

BRAC
Education Support Program
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	January '93 to December '94
RECEIPTS		
Opening balance	2,556,783	2,556,783
Donation	1,600,000	4,026,760
BRAC Internal resources	-	-
Total:	<u>4,156,783</u>	<u>6,583,543</u>
EXPENDITURE		
Salaries and benefits	690,800	1,302,800
Travelling and transportation	66,000	126,000
Program materials	397,514	963,894
School rent	132,000	372,000
Teacher's salary	594,000	1,104,000
Teacher's training	28,050	243,250
H.O. logistics and management support	272,304	495,484
Decrease in other liabilities	<u>2,556,783</u>	<u>2,556,783</u>
	4,737,451	7,164,211
Closing balance	<u>(580,668)</u>	<u>(580,668)</u>
Total:	<u>4,156,783</u>	<u>6,583,543</u>

Annexure-15A

BRAC
Cyclone Rehabilitation Program
Balance Sheet
As at 31 December 1994

	<u>Amount in Taka</u>
PROPERTY AND ASSETS	
Fixed assets at cost	-
<u>Less: Accumulated depreciation</u>	-
 <u>Current Assets</u>	
Fund control	-
	-
Total assets:	-
 FUND AND LIABILITIES	
Program fund	-
	-
Total liabilities:	-

Annexure-15B

BRAC
Cyclone Rehabilitation Program
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation

Total: 9,127,538
9,127,538

EXPENDITURE

Salaries and benefits	77,937
Travelling and transportation	33,589
Program material supplies	8,956,500
Stationery and supplies	<u>59,512</u>
	9,127,538

Surplus/(Deficit) of income over expenditure
transferred to program fundTotal: 9,127,538

Annexure-15C

BRAC
Cyclone Rehabilitation Program
Receipts and Payments Statement
for the year ended 31 December 1994

Amount in Taka

RECEIPTS

Opening balance
Donation

-
9,127,538
Total: 9,127,538

PAYMENTS

Salaries and benefits
Travelling and transportation
Program material supplies
Stationery and supplies

77,937
33,589
8,956,500
59,512
9,127,538

Closing balance

-
Total: 9,127,538

Annexure-16A

BRAC
Nonformal Primary Education Program (GEP) (900 Schools)
Balance Sheet
As at 31 December 1994

	<u>Amount in Taka</u>
PROPERTY AND ASSETS	
Fixed assets at cost	3,880,085
<u>Less: Accumulated depreciation</u>	<u>29,736</u>
	3,850,349
 <u>Current Assets</u>	
Cash in hand and at bank	613,006
Fund control	-
Total assets:	<u>4,463,355</u>
 FUND AND LIABILITIES	
Program fund	5,340,262
<u>Add : Donation for expenditure of</u> following and previous years	<u>(876,907)</u>
Total liabilities:	<u>4,463,355</u>

Annexure-16B

BRAC
Nonformal Primary Education Program (GEP)(900 Schools)
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

Donation	13,537,482	
Less : Donation for expenditure of following years	—	<u>13,537,482</u>
	Total:	<u>13,537,482</u>

EXPENDITURE

Salaries and benefits	3,032,925	
Travelling and transportation	1,023,761	
Teacher's salary	5,478,186	
Staff training and development	64,433	
Teacher's training	164,290	
Rent and utilities	595,142	
School rent and maintenance	83,776	
Program materials supplies	3,147,357	
Depreciation	14,868	
H.O. logistics and management support	<u>809,651</u>	
	14,414,389	
Surplus/(Deficit) of income over expenditure transferred to program fund		<u>(876,907)</u>
	Total:	<u>13,537,482</u>

Annexure-16C

BRAC
Nonformal Primary Education Program (GEP)(900 Schools)
Receipts and Payments Statement
for the year ended 31 December 1994

	Amount in Taka	
	January '94 to December '94	January '92 to December '94
RECEIPTS		
Opening balance	1,475,045	-
Donation	13,537,482	41,170,140
Liabilities for expenses	-	-
Total:	<u>15,012,527</u>	<u>41,170,140</u>
PAYMENTS		
Salaries and benefits	3,032,925	6,118,840
Travelling and transportation	1,023,761	2,311,483
Teacher's salary	5,478,186	10,358,343
Staff training and development	64,433	245,034
School rent and maintenance	83,776	3,897,944
Stationery, rent and utilities	595,142	1,299,197
Teacher's training and workshop	164,290	2,070,751
Education material and supplies	3,147,357	8,496,694
H.O. logistics	809,651	1,878,763
Fixed assets	-	3,880,085
Advances, deposits and prepayments	-	-
Closing balance	14,399,521	40,557,134
Total:	<u>613,006</u> <u>15,012,527</u>	<u>613,006</u> <u>41,170,140</u>

Annexure - 17A

BRAC
BRAC Printers
Balance Sheet
As at 31 December 1994

	<u>Amount in Taka</u>
PROPERTY AND ASSETS	
Fixed assets at cost	59,264,403
<u>Less: Accumulated depreciation</u>	<u>31,020,469</u>
	28,243,934
 <u>Current Assets</u>	
Stock, stores and spares	15,972,234
Advance, deposits and prepayments	2,786,144
Sundry debtors/ Accounts receivable	29,103,881
Cash and bank balance	2,002,734
Current accounts with project/ area offices	<u>(45,388,487)</u>
Total assets:	<u>32,720,440</u>
 FUND AND LIABILITIES	
Land amortization fund	72,614
Gratuity and redundancy fund	3,593,541
Liabilities for goods	3,420,240
Liabilities for expenses	4,694,885
Liabilities for other finance	520,480
Bank overdraft	-
Other liabilities	8,303,457
Program fund	<u>12,115,223</u>
Total liabilities:	<u>32,720,440</u>

Annexure - 17B

BRAC
BRAC Printers
Income and Expenditure Statement
for the year ended 31 December 1994

	Amount in Taka
INCOME	
Sales for printing works supplied	118,414,824
Interest from loans and advances	<u>144,538</u>
	118,559,362
<u>Less : Cost of Printing works supplied</u> (Annexure-17E)	<u>90,316,634</u>
Total:	<u>28,242,728</u>
EXPENDITURE	
<u>Administrative Expenses</u>	
Salaries and benefits	1,513,936
Travelling and transportation	48,641
Transport running expenses	160,791
Postage, printing and stationery	230,217
General expenses	255,513
Interest on O/D	1,069,203
Office entertainment	73,153
Depreciation	341,018
Land replacement	4,272
H.O. logistics and management support	600,000
Interest on BRAC C/A	4,310,024
Insurance	1,837
Interest on NOVIB loan	<u>456,000</u>
	<u>9,064,605</u>
<u>Selling and Distribution Expenses</u>	
Salaries and benefits	566,843
Sales commission	407,391
Travelling and transportation	96,897
Postage, printing and stationeries	34,666
Entertainment	208,519
Freight and cartage	277,818
Advertisement	13,000
VAT paid	440,000
Depreciation	<u>3,948</u>
	<u>2,049,082</u>
Provision for bad and doubtful debts	<u>300,000</u>
	11,413,687
Surplus/(Deficit) of income over expenditure transferred to program fund	<u>16,829,041</u>
Total:	<u>28,242,728</u>

Annexure-17C

BRAC
BRAC Printers
Receipts and Payments Statement
for the year ended 31 December 1994

Amount in Taka

RECEIPTS

Opening balance		420,124
Revenue from sales		118,414,824
Other project income		144,538
<u>Increase in other liabilities</u>		
Bank over draft	(9,725,231)	
Other funds	203,679	
Liabilities for goods	(1,890,306)	
Liabilities for expenses	830,956	
Liabilities for other finance	114,470	(10,466,432)
		<u>Total: 108,513,054</u>

PAYMENTS

Salaries and benefits		2,080,779
Travelling and transportation		584,147
Interest on deposit and bank interest		5,835,227
Cost of sales		90,316,634
Maintenance and general expenses		1,403,685
H.O. logistics and management support		600,000
Stationery, rent and utilities		264,883
Fixed assets		544,549
<u>Increase in current assets</u>		
Stock and stores	3,278,311	
Advance, deposits and prepayments	824,077	
Sundry debtors/ Accounts receivable	8,039,369	
Current accounts with H. O.	(19,231,939)	(7,090,182)
Decrease in other liabilities		11,970,598
		106,510,320
Closing balance		2,002,734
		<u>Total: 108,513,054</u>

Annexure - 17D

BRAC
BRAC Printers
Profit and Loss Appropriation Statement
for the year ended 31 December 1994

	<u>Amount in Taka</u>
Surplus of income over expenditure	16,829,041
<u>Add</u> : Adjustment of Depreciation charge for previous year	-
	16,829,041
<u>Less</u> : Profit transferred to RDP	16,829,041
Total:	-

Annexure-17E

BRAC
BRAC Printers
Cost of Printing Works Supplies Statement
for the year ended 31 December 1994

<u>Material Consumption</u>	<u>Amount in Taka</u>
Opening stock	6,373,424
Add: Purchase (Net)	<u>68,485,076</u>
	74,858,500
Less: Closing stock	<u>8,820,295</u>
	66,038,205
Add: Direct wages	4,775,483
Outside works to Overtime allowance	<u>8,653,797</u>
Prime cost	79,467,485
Add: Production overhead cost	4,789,290
Depreciation	4,858,441
Repairs and maintenance	1,709,459
Consumable supplies	<u>323,398</u>
	91,148,073
Add: Opening work-in-process	<u>6,320,500</u>
	97,468,573
Less: Closing work-in-process	<u>7,151,939</u>
Cost of goods sold	<u>90,316,634</u>

Annexure - 18A

BRAC
Aarong Rural Craft Centre
Balance Sheet
As at 31 December 1994

Amount in Taka

PROPERTY AND ASSETS

Fixed assets at cost	23,268,651
<u>Less : Accumulated depreciation</u>	<u>11,330,166</u>
	11,938,485
Deferred revenue expenditure	2,888,679
<u>Current Assets</u>	
Stock, stores and spares	116,863,113
Advance, deposits and prepayments	28,864,737
Sundry debtors	28,459,822
Cash and bank balance	11,687,348
Current account with area offices	<u>(157,829,231)</u>
Total assets:	<u>42,872,953</u>

FUND AND LIABILITIES

Liabilities for goods	2,101,752
Liabilities for expenses	591,846
Liabilities for other finance	-
Bank overdraft	-
Program fund	<u>40,179,355</u>
Total liabilities:	<u>42,872,953</u>

Annexure - 128

BRAC
Aarong Rural Craft Centre
Income and Expenditure Statement
for the year ended 31 December 1994

		<u>Amount in Taka</u>
INCOME		
Sale	273,536,643	
Less : Discount on sale	<u>935,337</u>	272,601,306
Miscellaneous income		<u>372,917</u>
	Total:	<u>272,974,223</u>
EXPENDITURE		
Opening stock of inventories		88,376,327
Less : Adjustment		<u>1,654,557</u>
		86,721,770
Add : Purchase		<u>442,662,423</u>
		529,384,193
Less : Return/Transfer		<u>216,715,997</u>
Goods available for sales		312,668,196
Less : Closing stock of inventories		<u>116,863,113</u>
Cost of goods sold		<u>195,805,083</u>
GROSS PROFIT		<u>77,169,140</u>
<u>Administrative and General Expenses</u>		
Salaries and benefits		17,665,816
Travelling and transportation		909,894
Entertainment		583,387
Rent		4,089,082
Utilities		1,252,173
Publicity and advertisement		2,058,538
Packing		2,913,135
Postage and telephone		718,396
Stationery and supplies		1,265,159
Repairs and maintenance		1,201,707
Electricity		2,092,306
Handling and transportation		2,379,628
Research and design		1,668,549
Miscellaneous expenses		351,098
Depreciation and amortization		3,082,031
Bank charges and interest		9,210,646
Throughout expenses		669,186
Reduction expenses		<u>770,719</u>
		52,881,450
Surplus/(Deficit) of income over expenditure transferred to program fund		<u>24,287,690</u>
	Total:	<u>77,169,140</u>

Annexure - 18C

BRAC
Aarong Rural Craft Centre
Profit and Loss Appropriation Statement
for the year ended 31 December 1994

	<u>Amount in Taka</u>
Surplus of income over expenditure	24,287,690
<u>Add</u> : Adjustment of depreciation charged for previous year	<u>-</u> 24,287,690
<u>Less</u> : Profit transferred to Rural Credit Project	<u>24,287,690</u>
Total:	<u>-</u>

Annexure-180

BRAC
Aarong Rural Craft Centre
Receipts and Payments Statement
for the year ended 31 December 1994

Amount in Taka

RECEIPTS

Opening balance	8,607,559
Revenue form sales	272,601,306
Interest on loan	-
Other project income	372,917

Increase in other liabilities

Bank over draft	(79,376,125)	
Other funds	-	
Liabilities for goods	355,471	
Liabilities for expenses	(156,761)	
Liabilities for other finance	-	(79,177,415)
	<u>Total:</u>	<u>202,404,367</u>

PAYMENTS

Salaries and benefits	17,665,816
Travelling and transportation	3,289,522
Program supplies	6,762,676
Cost of sales	195,805,083
Maintenance and general expenses	1,785,094
H.O. logistics and management support	-
Stationery, rent and utilities	9,417,116
Fixed assets	(7,079,863)
Other assets	1,658,920
Interest on deposits	9,210,646
Research and design	1,668,549

Increase in current assets

Stock and stores	28,486,786	
Advance, deposits and prepayments	15,411,386	
Sundry debtors/ Accounts receivable	8,538,054	
Current accounts with H. O.	(127,021,824)	(74,585,598)
Decrease in other liabilities		25,119,058
		190,717,019
Closing balance		11,687,348
	<u>Total:</u>	<u>202,404,367</u>

Annexure - 19A

BRAC
BRAC Project Fund
Balance Sheet
As at 31 December 1994

Amount in Taka

PROPERTY AND ASSETS

Fixed assets and cost	101,615,530
<u>Less : Accumulated depreciation</u>	<u>16,523,058</u>
	85,092,472
Investment	112,273,285
Deposits for shares to companies	7,001,235
Loan to companies	127,874,748

Current Assets

Stock, stores and spares	-
Advance, deposits and prepayments	10,452,725
Sundry debtors/account receivable	100,103,038
Current accounts with project/area offices	253,547,685
Cash in hand and at bank	-
Short term investment	96,169,815
Fund control	<u>(116,198,861)</u>
Total Assets :	<u>676,316,142</u>

FUND AND LIABILITIES

Program fund	370,409,568
Building maintenance reserve fund	22,999,159
Training fund	15,259,539
Flood rehabilitation fund	5,330,870
Loan loss reserve for DTW	11,592,236
Group insurance fund	56,524,989
Redundancy and gratuity fund	105,516,292
Motor cycle replacement fund	61,147,569
Head Office overhead adjustment	1,808,687

Current Liabilities

For goods	-
For expenses	25,482,296
For other finance	<u>244,937</u>
Total Liabilities:	<u>676,316,142</u>

Annexure - 19B

BRAC
BRAC Project Fund
Income and Expenditure Statement
for the year ended 31 December 1994

Amount in Taka

INCOME

F.E. Materials sales	-
Photostat and duplicating material sales	2,597,014
Bank interest	53,616,635
Interest from Aparupa Garment Industries Ltd	9,513,952
Interest from Burlingtons Ltd	6,758,741
Interest from BRAC Industries Ltd	390,597
Interest from BRAC Printers	4,310,024
Interest from Aarong	8,998,757
Interest from Sports Apparels	506,988
Interest from Rajdhani Express	-
Interest from Agricultural Investment	2,661,140
Interest from Staff loan	101,284
Miscellaneous income	18,730,816
Guest House income	67,720
Interest on other investment	303,571
Sale of old assets	222,837
Canteen income	15,970
Total:	<u>108,796,046</u>

EXPENDITURE

DTW Operation expenses	2,069,820
Loan loss provision for DTW	11,592,236
Cost of Photostat and duplicating works	985,677
	<u>14,647,733</u>
Surplus/(Deficit) of income over expenditure transferred to program fund	94,148,313
Total:	<u>108,796,046</u>

Annexure-19C

BRAC
BRAC Project Fund
Receipts and Payments Statement
for the year ended 31 December 1994

Amount in Taka

RECEIPTS

Opening balance		(80,880,241)
Donation		-
Revenue from sales		2,597,014
Interest on loan		30,580,343
Bank interest		53,616,635
Other project income		22,002,054

Increase in other liabilities

Bank over draft	-	
Other funds	61,176,995	
Liabilities for goods	-	
Liabilities for expenses	6,853,578	
Liabilities for other finance	<u>244,937</u>	
	Total:	<u>68,275,510</u>
		<u>96,191,315</u>

PAYMENTS

Salaries and benefits	-	
Travelling and transportation	-	
Program materials supplies		2,069,820
Cost of sales		985,677
Maintenance and general expenses	-	
H.O. Logistics and management support	-	
Stationery, rent and utilities	-	
Fixed assets		42,724,616
Other assets		(9,596,581)
Short term investments		33,370,723

Increase in current assets

Stock and stores	(381,519)	
Advance, deposits and prepayments	(2,981,040)	
Sundry debtors/ Accounts receivable	(40,995,869)	
Current accounts with project	<u>191,156,445</u>	
Decrease in other liabilities		146,798,017
		(3,962,096)
		212,390,176
Closing balance		(116,198,861)
	Total:	<u>96,191,315</u>

Annexure - 20

BRAC
Head Office
Balance Sheet
As at 31 December 1994Amount in Taka

PROPERTY AND ASSETS

Current Assets

Stock, stores and spares	-
Advance, deposits and prepayments	44,853,701
Accounts receivable	-
Cash in hand and at bank	5,000
Fund control	(40,566,106)
Short term investment	<u>1,299,919</u>
Total assets:	<u>5,592,514</u>

FUND AND LIABILITIES

Special fund	1,243,939
Head Office overhead adjustment account	3,130,595
Liabilities for expenses	916,211
Liabilities for other finance	<u>301,769</u>
Total liabilities:	<u>5,592,514</u>

BRAC
Schedule of Donations Received
for the year ended 31 December 1994

<u>PROJECT</u>	<u>DONOR</u>	<u>Amount in Taka</u>
Rural Development Program	NOVIB	200,645,644
	DANIDA	97,247,698
	NORAD	34,600,000
	AKF/CIDA	136,214,790
	EEC	233,119,008
	FF	11,976,000
	DOA	325,286,671
	CIDA	56,792,500
	Sub-total:	<u>1,095,882,311</u>
Rural Credit Project	AKF/CIDA	<u>215,671</u>
Women Health and Development Program	SIDA	17,587,453
	UNICEF	25,421,260
	SDC	<u>12,000,000</u>
	Sub-total:	<u>55,008,713</u>
Cyclone Shelter	British Red Cross	<u>4,906,301</u>
Vulnerable Group Dev. Cr. Program Govt./BD		<u>23,892,599</u>
Education Support Program	OXFAM	<u>1,600,000</u>
Boar Development Program	DANIDA	<u>4,106,163</u>

Post Cyclone Rehabilitation and Development Program	SIDA	5,126,217
	EZE	<u>5,828,719</u>
	Sub-total:	<u>10,954,936</u>
Nonformal Primary Education (Expansion)	NOVIB	21,683,327
	KFW	209,684,143
	SIDA	29,551,355
	DDA	40,995,000
	Netherlands Embassy	284,919,529
	Others (Local)	<u>193,488</u>
	Sub-total:	<u>587,006,842</u>
Cyclone Rehabilitation Program	Poster Partners	1,889,387
	ODA	<u>7,238,172</u>
	Sub-total:	<u>9,127,539</u>
Small Holder Livestock Development Program	DANIDA	22,751,610
	Govt. of Bang.	<u>12,306,000</u>
	Sub-total:	<u>35,057,610</u>
Nonformal Primary Education(GEP) Govt. of Bangladesh		<u>13,537,482</u>
GRAND TOTAL:		<u>1,841,296,167</u>

REVOLVING LOAN FUND

Vulnerable Group Dev. Cr. Program	Govt. of Bangladesh	21,290,076
Baor Development Program	Bangladesh Krishi Bank	5,997,000
Small Holder Livestock Development Program	Bangladesh Krishi Bank	<u>55,539,000</u>
Total Revolving Fund Received:		<u>82,826,076</u>

Note: Out of total donation, Taka 1,010,782,641 has been treated as revenue income and shown in income and expenditure accounts and Taka 830,513,526 transferred to program fund for capital expenditure, revolving loan fund and expenditure for preceding years.

Annexure - 22

Statement of changes in Working Capital
for the year ended 31 December 1994

CURRENT ASSETS	1994	1993	Changes	
			Increase	Decrease
Stock, stores and spares	151,530,227	142,434,218	9,096,009	-
Advance, deposits and prepayments	107,745,299	88,161,424	19,583,875	-
Sundry debtors	167,727,023	184,310,751	-	16,583,728
Current account	155,055,073	62,115,537	92,939,536	-
Short term investment	570,807,819	670,431,043	-	99,623,224
	<u>1,152,865,441</u>	<u>1,147,452,973</u>	<u>121,619,420</u>	<u>116,206,952</u>
CURRENT LIABILITIES				
Goods	5,521,992	7,056,827	-	1,534,835
Expenses	91,496,396	73,014,931	18,481,465	-
Other finance	1,067,186	1,621,133	-	553,947
Saving deposits	482,530,094	308,392,895	174,137,199	-
Group fund deposits	128,728,762	91,672,068	37,056,694	-
Current and project A/C	38,850,705	41,610,156	-	2,759,451
Other liabilities	8,303,457	8,303,457	-	-
	<u>756,498,592</u>	<u>531,671,467</u>	<u>229,675,358</u>	<u>4,848,233</u>
	396,366,849	615,781,506	(108,055,938)	111,358,719
A. Decrease in the working capital (excluding cash in hand and at bank and bank overdraft)				
	-	(219,414,657)	-	(219,414,657)
	<u>396,366,849</u>	<u>396,366,849</u>	<u>(108,055,938)</u>	<u>108,055,938</u>
Cash in hand and at bank	502,424,896	45,413,908	457,010,988	-
Bank overdraft	-	(93,128,139)	93,128,139	-
	<u>502,424,896</u>	<u>(47,714,231)</u>	<u>550,139,127</u>	<u>-</u>
B. Increase in the working capital				
	-	550,139,127	550,139,127	-
	<u>502,424,896</u>	<u>502,424,896</u>	<u>-</u>	<u>-</u>
	<u>898,791,745</u>	<u>568,067,275</u>	<u>442,083,189</u>	<u>111,358,719</u>
Overall Increase/(Decrease) in working capital (A+B)				
	-	330,724,470	-	330,724,470
	<u>898,791,745</u>	<u>898,791,745</u>	<u>442,083,189</u>	<u>442,083,189</u>