

**PRIVATE & CONFIDENTIAL**

BANGLADESH RURAL ADVANCEMENT COMMITTEE  
66 MOHAKHALI COMMERCIAL AREA  
DHAKA-1212

ACCOUNTS FOR THE YEAR/PERIOD ENDED 31st December, 1988

**BARIE PEAR & KHAN**  
(Chartered Accountants)  
DHAKA - CHITTAGONG

**PRIVATE & CONFIDENTIAL**

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**BARRE PEAR & KHAN**  
( Chartered Accountants )  
DHAKA - CHITTAGONG

OUR REF:  
YOUR REF:

DATE: .....

### AUDITORS' REPORT TO THE MEMBERS OF THE GOVERNING BODY

We have audited the financial statements and notes thereto of Bangladesh Rural Advancement Committee (here-in-after referred to as committee) on pages 1 to 12 in accordance with the approved auditing standards and accordingly included such tests of accounting records and other auditing procedures as we considered necessary in the circumstances and we report that:

- i. We have obtained all the information and explanations which we have required.
- ii. The annexed Balance Sheet and the statements of the Income and Expenditure together with the notes thereto have been drawn-up in conformity with the rules and regulations of the committee.
- iii. Such Balance Sheet together with the annexed notes exhibits a true and fair view of the state of affairs of the committee as at 31st December 1988 and its net surplus of Income over Expenditure for the year then ended according to the best of our information and explanations given to us and as shown by the books of account of the committee, and
- iv. The books of account have been kept as per rules and regulations of the committee.

Dhaka - 1205  
14th June, 1989

*Baree Pear & Khan*  
(BAREE PEAR & KHAN)  
CHARTERED ACCOUNTANTS



PARTNERS  
M. A. BAREE, ACA (England & Wales), ACA (Bangladesh)  
P. ALI, ACA (England & Wales), FCA (Bangladesh)  
A. M. KHAN, FCA (England & Wales), ACA (Bangladesh)

CHITTAGONG OFFICE:  
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BANGLADESH RURAL ADVANCEMENT COMMITTEE  
BALANCE SHEET  
AS AT 31ST December, 1988

| PROPERTY AND ASSETS                                                                               | Notes | 1988<br>TAKA | 1987<br>TAKA |
|---------------------------------------------------------------------------------------------------|-------|--------------|--------------|
| Fixed assets: at cost                                                                             | 2     | 12,04,20,958 | 19,59,47,880 |
| Less: accumulated depreciation                                                                    |       | 2,78,37,518  | 2,01,79,873  |
|                                                                                                   |       | 9,25,83,440  | 7,57,68,007  |
| Construction work in progress<br>(at cost)                                                        | 3     | 1,09,34,496  | 70,55,590    |
| Investment in BRAC Industries Ltd.<br>(2,49,999 fully paid up ordinary<br>shares of Tk. 100 each) |       | 2,49,99,900  | 2,49,99,900  |
| Subscription to purchase share                                                                    |       | 40,01,235    | 40,01,235    |
| Loan to groups                                                                                    | 4     | 12,39,83,663 | 7,96,64,678  |
| Deferred revenue expenditure                                                                      | 5     | 11,44,995    | 5,26,273     |
| Current Assets:                                                                                   |       |              |              |
| Stock stores and spares                                                                           | 6     | 3,18,17,807  | 1,93,99,074  |
| Advance, deposits and prepayments                                                                 | 7     | 2,09,65,528  | 1,09,90,937  |
| Sundry debtors/accounts receivable                                                                | 8     | 1,42,05,346  | 66,99,223    |
| 15% loan to BRAC Industries Ltd.                                                                  |       | --           | 34,27,380    |
| BRAC Main fund:                                                                                   |       |              |              |
| Current accounts with projects                                                                    | 9     | 11,71,70,124 | 1,54,78,670  |
| Less: Aggregate of balance shown in<br>the books of corresponding projects                        |       | 1,65,34,287  | 1,53,91,890  |
|                                                                                                   |       | 6,35,837     | 86,780       |
| Cash in hand and bank                                                                             | 10    | 5,82,98,734  | 9,11,54,203  |
|                                                                                                   |       | 12,59,23,252 | 13,17,57,597 |
|                                                                                                   |       | 38,35,70,981 | 32,37,73,280 |
|                                                                                                   |       | =====        | =====        |

**BANGLADESH RURAL ADVANCEMENT COMMITTEE**  
**BALANCE SHEET (CONTINUED)**  
**AS AT 31ST December, 1988**

| <u>FUNDS AND LIABILITIES</u>              | <u>Note</u> | <u>1988</u><br><u>TAKA</u> | <u>1987</u><br><u>TAKA</u> |
|-------------------------------------------|-------------|----------------------------|----------------------------|
| Capital fund                              | 15          | 29,54,13,916               | 27,50,54,747               |
| Building maintenance reserve fund         |             | 22,18,969                  | 9,28,789                   |
| Training fund                             | "           | 50,80,034                  | 10,62,099                  |
| Flood rehabilitation fund                 |             | 3,02,937                   | 2,34,879                   |
| Land replacement fund                     | 16          | 46,982                     | 42,711                     |
| Group insurance fund                      |             | 41,56,280                  | 20,00,000                  |
| Redundancy and gratuity fund              |             | 1,33,35,409                | 97,20,094                  |
| Loan revolving fund                       |             | 98,67,928                  | 29,57,399                  |
| Head office logistics fund                |             | -46,08,835                 | 31,50,873                  |
| Current liabilities                       |             |                            |                            |
| For goods                                 | 11          | 12,41,527                  | 8,40,445                   |
| For expenses                              | 12          | 98,78,554                  | 46,91,283                  |
| For other finance                         | 13          | 14,99,978                  | 11,84,365                  |
| For group management commitment allowance |             | 49,83,963                  | 21,43,072                  |
| Bank overdraft                            | 14          | 2,19,17,442                | 99,74,943                  |
| Other liabilities                         |             | 90,18,227                  | 97,87,581                  |
|                                           |             | <u>38,35,70,981</u>        | <u>32,37,73,280</u>        |
|                                           |             | =====                      | =====                      |

The annexed notes form an integral part of these accounts.

*Baree Pear & Khan*

Baree Pear & Khan  
Chartered Accountants

Dated 14 June, 1989.

*[Signature]*

Chairman  
Governing Body



## BANGLADESH RURAL ADVANCEMENT COMMITTEE

Notes to the accounts for the year ended 31st December 1988

### 1.00 ACCOUNTING PROCEDURE

#### 1.01 Consolidated Balance Sheet

- A. Balance sheet has been prepared after consolidating the assets and liabilities of the different projects maintaining independent books and records as a going concern basis under the generally accepted accounting principles and on historical cost convention.
- B. A consistent policy has been followed in accounting treatment of similar transactions within the reported period in addition to previous accounting periods.
- C. Transactions have been accounted for and presented in accordance with their substance and financial reality and not merely with their legal form.

#### 1.02 Depreciation Policy:

- A. For charging depreciation the BRAC has used the straight line method based on the following rates applied with a view to write off the cost over the useful life of each class of assets ignoring the estimated scrap value at the end of the useful life.

| <u>Class of assets</u>           | <u>Rate per annum</u><br>(%)                 |
|----------------------------------|----------------------------------------------|
| Building (1st class)             | 2.5                                          |
| Building (others)                | 4                                            |
| Plant and Machinery              | 10                                           |
| Furniture & Fixture (Office)     | 10                                           |
| Furniture & Fixture (Factory)    | 15                                           |
| Furniture & Fixture (Aarong)     | 10 - 15                                      |
| Equipment                        | Depending upon the quality & use.<br>10 - 15 |
| Vehicles, motor cycles, bicycles | Depending upon the quality & use.<br>20      |
| Camp house, poultry shed         | 20                                           |
| Micro computer                   | 10                                           |
| Deep tubewell                    | 10                                           |

- B. Full years depreciation is charged on fixed assets acquired in the first quarter of the year. Half year's depreciation is charged on fixed assets acquired in the 2nd and the 3rd quarter of the year.

BANGLADESH RURAL ADVANCEMENT COMMITTEE

Notes to the accounts for the year ended 31st December 1988

- C. No depreciation is provided for on fixed assets acquired in the last quarter of the year.
- D. Depreciation on fixed assets deleted in the first half of the year is not charged but depreciation for the first half of the year is charged on the fixed assets deleted in the second half of the year.

1.03 Fixed Assets

- A. Value of the fixed assets stated at monetary cost of their acquisition less aggregate depreciation

Profits or losses arising on disposal of assets are adjusted with capital fund of the respective projects.

1.04 Valuation of Inventories

Inventories are valued at cost prices.

1.05 Revenue Recognition

- A. Subscription and Advertisement on Gonokendra Journal are accounted for on cash basis.
- B. Some of the projects follow accrual basis of accounting in full and in some other cases accrual basis is partly followed.
- C. Interest on loan to target groups of the projects other than RDP and JWP is recorded on cash basis.

1.06 Gratuity and Redundancy Fund

The fund is created with one month's basic salary (based on basic salary of the last month) for each completed year of service for providing benefits to the permanent employees and one months notice pay (based on full salary of last month) for each employee.

1.07 Insurance Fund

The committee has introduced its own Group Insurance Fund for the regular and project employees from the year 1986 discontinuing the previous practice of insuring with the third party. Presently an approximate amount is set aside at the end of each month to cover the liabilities arising out of death and other injuries suffered by the employees.

## BANGLADESH RURAL ADVANCEMENT COMMITTEE

Notes to the accounts for the year ended 31st December 1988

### 1.08 H.O. Logistics Fund

The fund represents the difference between the amount recovered from projects at the rate of 8 to 10% of their expenditure and the actual expenditure incurred by the Head Office. The amount is being adjusted from time to time.

### 1.09 Loan Revolving Fund

Under this scheme the following projects have been undertaken out of the specific grants received and surplus income generated from the BRAC's projects.

- (1) Rural Enterprise Project: This project was funded by the Ford Foundation under grant No. 8500892 on an experimental basis to improve the productivity and income of landless group. The Ford Foundation paid US\$ 40,000 equivalent to Tk. 1223,618 for the project which is repayable over six years beginning from October 1, 1991.
- (2) Vulnerable Group Development Program: Ministry of Relief & Rehabilitation of Govt. of the People's Republic of Bangladesh has signed a memorandum of understanding with the BRAC to support the VGDP programme and for this agreed to release a total sum of Tk. 92,49,000 of which Tk. 40,00,000 was paid during this financial year to 31st December 1988 and balance of Tk. 52,49,000 will be released in the next financial year.
- (3) Manikganj Integrated Project: For this projects fund was made available from the income generated by BRAC's projects, such as BRAC Printers. Revolving fund including interest earned on loan.

### 1.10 Donation Received

The donations when received are shown as income of the project though in some cases donations are meant for expenditure of more than one year.

BANGLADESH RURAL ADVANCEMENT COMMITTEE

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1988

02. Fixed Assets:

|                                      | Cost<br>(Original)<br>01-01-88 | Addition<br>during<br>the year | Sales/<br>Adjust | Total<br>as at<br>31-12-88 | DEPRECIATION     |                               |                  |                           | Written<br>Down<br>Value<br>31-12-88 |
|--------------------------------------|--------------------------------|--------------------------------|------------------|----------------------------|------------------|-------------------------------|------------------|---------------------------|--------------------------------------|
|                                      |                                |                                |                  |                            | Upto<br>01-01-88 | Charges<br>during<br>the year | Sales/<br>Adjust | Total<br>Upto<br>31-12-88 |                                      |
| BRAC Main fund                       | 1,30,85,246                    | 7,70,610                       | —                | 1,38,55,856                | 38,66,782        | 7,34,270                      | —                | 46,01,052                 | 92,54,804                            |
| P-I Sulla                            | 10,53,903                      | —                              | —                | 10,53,903                  | 9,83,780         | 690                           | —                | 9,84,470                  | 69,433                               |
| P-II Madhupur                        | 15,94,423                      | 2,84,494                       | —                | 18,78,917                  | 3,34,488         | 1,37,094                      | —                | 4,71,582                  | 14,07,335                            |
| P-III Gonokendra                     | 1,700                          | —                              | —                | 1,700                      | 340              | 170                           | —                | 510                       | 1,190                                |
| P-IV RDP                             | 3,10,20,855                    | 1,01,15,739                    | —                | 4,11,36,594                | 37,46,023        | 23,53,094                     | —                | 60,99,117                 | 3,50,37,477                          |
| P-V Manikgonj                        | 9,21,609                       | 5,65,621                       | —                | 14,87,230                  | 7,93,065         | 22,428                        | —                | 8,15,493                  | 6,71,737                             |
| P-VI NFPE                            | 2,65,960                       | 20,380                         | —                | 2,86,340                   | 49,608           | 34,293                        | —                | 83,901                    | 2,02,439                             |
| P-VII JWP                            | 49,149                         | —                              | (49,149)         | —                          | 28,734           | —                             | (28,734)         | —                         | —                                    |
| P-VIII TARC Savar                    | 79,82,161                      | 2,79,925                       | (31,665)         | 82,30,421                  | 27,32,361        | 3,43,003                      | (12,415)         | 30,62,949                 | 51,67,472                            |
| P-VIII3 TARC Pabna                   | 55,72,712                      | 1,16,736                       | —                | 56,89,448                  | 1,93,850         | 1,64,551                      | —                | 3,58,401                  | 53,31,047                            |
| P-VIII4 TARC Jessore                 | 10,61,021                      | 4,26,904                       | —                | 14,87,925                  | 5,640            | 28,610                        | —                | 34,250                    | 14,53,675                            |
| P-VIII5 TARC Rangpur                 | 65,64,001                      | 9,79,256                       | —                | 75,43,257                  | 84,533           | 1,99,424                      | —                | 2,83,957                  | 72,59,300                            |
| P-XIII REP                           | 5,88,865                       | 55,200                         | —                | 6,44,065                   | 2,22,658         | 1,20,375                      | —                | 3,43,033                  | 3,01,032                             |
| P-XX CSP                             | 69,97,113                      | 20,79,555                      | —                | 90,76,668                  | 9,76,098         | 14,14,316                     | —                | 23,90,414                 | 66,86,254                            |
| BRAC Aarong                          | 18,74,711                      | 8,10,642                       | —                | 26,85,353                  | 15,05,440        | 2,85,911                      | —                | 17,91,351                 | 8,94,002                             |
| BRAC Printers                        | 1,73,14,451                    | 84,57,407                      | (4,63,740)       | 2,53,08,118                | 46,56,473        | 20,02,514                     | (1,44,878)       | 65,14,109                 | 1,87,94,009                          |
| Aarong Leather                       | —                              | 14,963                         | —                | 14,963                     | —                | 2,929                         | —                | 2,929                     | 12,034                               |
| Primary Education<br>for older child | —                              | 40,200                         | —                | 40,200                     | —                | —                             | —                | —                         | 40,200                               |
|                                      | 9,59,47,880                    | 2,50,17,632                    | (5,44,554)       | 12,04,20,958               | 201,79,873       | 78,43,672                     | (1,86,027)       | 278,37,518                | 9,25,83,440                          |

# BANGLADESH RURAL ADVANCEMENT COMMITTEE

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1988

## 03. Construction work in progress:

|             |             |
|-------------|-------------|
| IV RDP      | 1,05,39,394 |
| V Manikgonj | 3,95,102    |
|             | <hr/>       |
|             | 1,09,34,496 |
|             | =====       |

## 04. Loan to groups:

|                               |              |
|-------------------------------|--------------|
| I Sulla                       | 41,864       |
| IV RDP                        | 10,44,60,836 |
| V Manikgonj                   | 71,67,127    |
| IX Housing for the poor       | 1,20,25,525  |
| VII VGDCP                     | 1,64,800     |
| XIII Rural Enterprise Project | 1,23,511     |
|                               | <hr/>        |
|                               | 12,39,83,663 |
|                               | =====        |

## 05. Deferred revenue expenditure:

|        |           |
|--------|-----------|
| Aarong | 11,44,995 |
|        | <hr/>     |
|        | 11,44,995 |
|        | =====     |

## 06. Stock store and spares:

|                             |             |
|-----------------------------|-------------|
| I Sulla                     | 794         |
| II TARC Madhupur            | 5,229       |
| III Gonokendra              | 3,31,013    |
| IV RDP                      | 2,07,867    |
| VII TARC Jessore            | 1,360       |
| XI Printing and publication | 5,27,408    |
| BRAC Main fund              | 1,30,652    |
| BRAC Printers               | 80,97,042   |
| Aarong                      | 2,24,07,032 |
| Aarong Leather              | 1,09,410    |
|                             | <hr/>       |
|                             | 3,18,17,807 |
|                             | =====       |

BANGLADESH RURAL ADVANCEMENT COMMITTEE

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1988

07. Advance deposits and prepayments:

|                |                          |             |
|----------------|--------------------------|-------------|
| I              | Sulla                    | 9,703       |
| II             | TARC Madhupur            | 22,283      |
| III            | Gonokendra               | 44,789      |
| IV             | RDP                      | 12,68,351   |
| V              | Manikgonj                | 67,806      |
| VII            | TARC Savar               | 76,508      |
| VIII           | TARC Pabna               | 940         |
| VIII           | TARC Jessore             | 62,60,390   |
| VIII           | Rangpur                  | 19,722      |
| X              | Head Office              | 25,85,428   |
| XI             | Printing and publication | 27,500      |
| BRAC Main fund |                          | 12,82,674   |
| BRAC Printers  |                          | 17,19,433   |
| Aarong         |                          | 73,64,652   |
| CS?            |                          | 2,15,349    |
|                |                          | -----       |
|                |                          | 2,09,65,528 |
|                |                          | =====       |

08. Sundry debtors/Accounts receivable:

|                |                          |             |
|----------------|--------------------------|-------------|
| III            | Gonokendra               | 28,723      |
| V              | Manikganj                | 4,675       |
| VIII           | TARC Savar               | 3,64,503    |
| VIII           | TARC Pabna               | 650         |
| VIII           | TARC Rangpur             | 22,104      |
| X              | Head Office              | 25,902      |
| XI             | Printing and Publication | 69,702      |
| BRAC Main Fund |                          | 22,84,586   |
| BRAC Printers  |                          | 94,99,911   |
| Aarong         |                          | 19,04,590   |
|                |                          | -----       |
|                |                          | 1,42,05,346 |
|                |                          | =====       |

09. BRAC Main Fund current accounts with other projects:

|               | Debit balance | Credit Balance | Difference |
|---------------|---------------|----------------|------------|
| BRAC Printers | 94,05,659     | 87,69,822      | 6,35,837   |
| Aarong        | 77,64,465     | 77,64,465      | --         |
|               | -----         | -----          | -----      |
|               | 1,71,70,124   | 1,65,34,287    | 6,35,837   |
|               |               |                | =====      |

# BANGLADESH RURAL ADVANCEMENT COMMITTEE

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1988

## 10. Cash and bank balance:

|       |                  |             |
|-------|------------------|-------------|
| I     | Sulla            | 82,420      |
| II    | TARC Modhupur    | 1,26,190    |
| IV    | RDP              | 63,72,710   |
| V     | Manikganj        | 4,12,843    |
| VIII  | TARC Savar       | (30,518)    |
| VIII3 | TARC Pabna       | 73,730      |
| VIII4 | TARC Jessore     | 1,22,431    |
| VIII5 | TARC Rangpur     | 3,09,576    |
|       | BRAC Printers    | 8,56,209    |
|       | Aarong           | 24,83,691   |
|       | CSP              | 28,68,968   |
|       | Aarong Leather   | 2,215       |
| VII   | VGDCP            | 29,251      |
|       | Head Office      | 4,45,46,761 |
|       | TARC Rajendrapur | 42,257      |
|       |                  | -----       |
|       |                  | 5,82,98,734 |
|       |                  | =====       |

## 11. Liabilities for goods:

|   |               |           |
|---|---------------|-----------|
| V | Manikganj     | 20,994    |
|   | BRAC Printers | 9,21,063  |
|   | Aarong        | 2,99,470  |
|   |               | -----     |
|   |               | 12,41,527 |
|   |               | =====     |

## 12. Liabilities for expenses:

|      |                          |           |
|------|--------------------------|-----------|
| II   | TARC Modhupur            | 13,628    |
| III  | Gonokendra               | 3,625     |
| IV   | RDP                      | 22,94,732 |
| V    | MANIKGONJ                | 3,44,525  |
| VIII | TARC Pabna               | 17,577    |
| VIII | TARC Jessore             | 9,260     |
| VIII | TARC Rangpur             | 30,498    |
| X    | Head Office              | 2,84,683  |
| XI   | Printing and Publication | 7,950     |
|      | BRAC Main Fund           | 47,06,314 |
|      | BRAC Printers            | 3,01,260  |
|      | Aarong                   | 70,879    |
| -    | CSP                      | 17,93,623 |
|      |                          | -----     |
|      |                          | 98,78,554 |
|      |                          | =====     |

BANGLADESH RURAL ADVANCEMENT COMMITTEE

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1988

13. Liabilities for other finance:

|      |                |           |
|------|----------------|-----------|
| III  | Gonokendra     | 3,224     |
| IV   | RDP            | --        |
| V    | Manikganj      | 39,015    |
| VIII | TARC Savar     | 680       |
| X    | Head Office    | 8,14,654  |
|      | BRAC Main Fund | 3,90,714  |
|      | BRAC Printers  | 2,03,601  |
|      | Aarong         | 48,090    |
|      |                | -----     |
|      |                | 14,99,978 |
|      |                | =====     |

14. Bank Overdraft:

|  |               |             |
|--|---------------|-------------|
|  |               | 70,55,503   |
|  | BRAC Printers | 1,48,61,939 |
|  | Aarong        | -----       |
|  |               | 2,19,17,442 |

**BANGLADESH RURAL ADVANCEMENT COMMITTEE**  
**Notes to the accounts for the year ended 31st December 1988**

| 15. Capital Fund Project                 | Balance at Ist Jan. 88 | Surplus/Deficit of income over expenditure '88 | Adjustment during the year '88 (see Note 15A). | Balance as at 31st Dec '88 |
|------------------------------------------|------------------------|------------------------------------------------|------------------------------------------------|----------------------------|
| I Sulla                                  | (1,41,071)             | --                                             | --                                             | (1,41,071)                 |
| II TARC Modhupur                         | 11,82,925              | --                                             | --                                             | 11,82,925                  |
| III Gonokendra                           | 1,81,105               | --                                             | --                                             | 1,81,105                   |
| IV RDP                                   | 13,18,66,327           | 2,08,65,191                                    | 10,86,052                                      | 15,38,17,570               |
| V Manikganj                              | 32,93,709              | (27,36,921)                                    | (2,959)                                        | 5,53,829                   |
| VI NFPE                                  | (11,31,114)            | (10,23,760)                                    | --                                             | (21,54,874)                |
| VII JWP                                  | 11,10,994              | --                                             | (11,10,994)*                                   | --                         |
| VIII TARC Savar                          | 66,23,903              | --                                             | --                                             | 66,23,903                  |
| VIII3 Pabna                              | 53,84,282              | --                                             | --                                             | 53,84,282                  |
| VIII4 Jessore                            | 68,72,340              | 8,08,219                                       | --                                             | 76,80,559                  |
| VIII5 Rangpur                            | 63,81,153              | 6,99,905                                       | --                                             | 70,81,058                  |
| IX Housing for the Rural Poor            | 36,25,547              | --                                             | 63,18,952                                      | 99,44,499                  |
| XI Publication                           | 2,36,597               | (9,152)                                        | 1,18,794                                       | 3,46,239                   |
| XII Emergency & Post Flood Rehab.        | 96,66,888              | (1,28,04,111)                                  | 74,839                                         | (30,62,384)                |
| XIII REP                                 | 29,64,131              | (24,48,119)                                    | --                                             | 5,16,012                   |
| XIII B FRP                               | 74,839                 | --                                             | (74,839)                                       | --                         |
| CSP                                      | 1,84,78,045            | (26,97,701)                                    | --                                             | 1,57,80,344                |
| BRAC Main Fund                           | 5,97,43,512            | 78,92,363                                      | (1,18,794)                                     | 6,75,17,081                |
| BRAC Printers                            | 1,16,86,387            | --                                             | --                                             | 1,16,86,387                |
| Aarong Rural Craft Centre                | 69,54,248              | 36,24,066                                      | 25,75,805                                      | 1,31,54,119                |
| Aarong Leather                           | --                     | 54,069                                         | 69,590                                         | 1,23,659                   |
| XIV Primary Education for Older Children | --                     | (7,76,705)                                     | --                                             | (7,76,705)                 |
| Vii VGDCP                                | --                     | (19,286)                                       | --                                             | (19,286)                   |
| TARC Rajendrapur                         | --                     | (5,335)                                        | --                                             | (5,335)                    |
|                                          | 27,50,54,747           | 1,14,22,723                                    | 89,36,446                                      | 29,54,13,916               |

# BANGLADESH RURAL ADVANCEMENT COMMITTEE

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1988

|         |                                                                   |                    |
|---------|-------------------------------------------------------------------|--------------------|
| 15A. 1. | Rural Development Program:                                        |                    |
|         | - Loan fund transferred from Jamalpur project                     | 10,28,281          |
|         | - Accumulated depreciation adjusted                               | 57,771             |
|         |                                                                   | <u>10,86,052</u>   |
| 15A. 2. | Manikganj Integrated Program:                                     |                    |
|         | - Interest on loan 1987 transferred to loan revolving fund        | (2,959)            |
| 15A. 3. | Jamalpur Womens Program:                                          |                    |
|         | - Loan fund and other assets transferred to RDP                   | <u>(11,10,994)</u> |
| 15A. 4. | Printing and publication:                                         |                    |
|         | - Stock transferred from BMF                                      | <u>1,18,794</u>    |
| 15A. 5. | Housing for the rural poor:                                       |                    |
|         | - Donation received from NOVIB for capital                        | <u>63,18,952</u>   |
| 15A. 6. | Emergency and Post flood Rehabilitation Program:                  |                    |
|         | - Fund balance transferred from RDP (1987)                        | <u>74,839</u>      |
| 15A. 7. | Flood Rehabilitation Program:                                     |                    |
|         | - Fund balance transferred to EPRP (1988)                         | <u>(74,839)</u>    |
| 15A. 8. | BRAC Main Fund:                                                   |                    |
|         | - Stock transferred to Publication                                | <u>(1,18,794)</u>  |
| 15A. 9. | Aarong Rural Craft Centre:                                        |                    |
|         | - Donation received from USCC for capital expenses                | 23,29,000          |
|         | - Donation received from Bread for the World for capital expenses | 2,34,980           |
|         | - Stock adjustment                                                | 11,825             |
|         |                                                                   | <u>25,75,805</u>   |
| 15A.10. | Aarong Leather:                                                   |                    |
|         | - Excess of income over expenditure of 1987 adjusted              | 69,590             |
|         | Total                                                             | <u>89,36,446</u>   |
| 16.     | Loan Revolving Fund:                                              |                    |
|         | Manikganj (BRAC Printers Profit 1988 Tk 1696256 included)         | 46,44,310          |
|         | Vulnerable Group Development Program                              | 40,00,000          |
|         | Rural Enterprise Project                                          | 12,23,618          |
|         |                                                                   | <u>98,67,928</u>   |

BANGLADESH RURAL ADVANCEMENT COMMITTEE  
Statement of Income and Expenditure  
for the year ended 31 December 1988

| Income:                        | P - I<br>Sulla   | P - III<br>Gonokendra | P - V<br>Manikganj | P - VI<br>N F P E | P - VII<br>VGDCP | P - VIII<br>Ptg. & Pub. | P - XIII/A<br>R E P | P - XIV<br>P E O C |
|--------------------------------|------------------|-----------------------|--------------------|-------------------|------------------|-------------------------|---------------------|--------------------|
| Donation                       | -                | -                     | -                  | 8,46,021          | -                | -                       | -                   | 9,78,919           |
| Interest and service charge    | -                | -                     | -                  | -                 | -                | -                       | -                   | -                  |
| Subscription and advertisement | -                | 8,000                 | -                  | -                 | -                | -                       | -                   | -                  |
| Publication sales              | -                | 89,698                | -                  | -                 | -                | -                       | -                   | -                  |
| Miscellaneous Income           | 22,179           | -                     | -                  | -                 | -                | 92,476                  | -                   | -                  |
| Internal resources             | 10,79,113        | 1,43,905              | -                  | -                 | -                | 91,813                  | -                   | -                  |
|                                | <u>11,01,292</u> | <u>2,41,603</u>       | <u>-</u>           | <u>8,46,021</u>   | <u>-</u>         | <u>1,04,289</u>         | <u>-</u>            | <u>9,78,919</u>    |

## Expenditure:

|                                                                                |                  |                 |                  |                  |               |                 |                  |                  |
|--------------------------------------------------------------------------------|------------------|-----------------|------------------|------------------|---------------|-----------------|------------------|------------------|
| Salaries and benefits                                                          | 7,97,836         | 1,08,149        | 17,64,026        | 14,72,335        | 15,120        | 3,026           | 7,63,884         | 5,43,920         |
| Travelling and transportation                                                  | 1,52,432         | 13,019          | 2,29,706         | 82,738           | 3,142         | 2,245           | 1,54,944         | -                |
| Rent and utilities                                                             | 9,895            | -               | 1,11,141         | 75,912           | -             | 60,000          | 97,870           | -                |
| Postage, stationeries & supplies                                               | 9,115            | 4,011           | 66,297           | -                | 1,024         | 318             | 35,775           | -                |
| General expenses                                                               | 28,593           | -               | -                | -                | -             | -               | -                | -                |
| Repairs and maintenance                                                        | 20,090           | -               | 1,68,975         | 7,612            | -             | -               | -                | 32,148           |
| Training                                                                       | 39,290           | -               | 2,99,283         | -                | -             | -               | -                | 5,53,976         |
| Program material supplies                                                      | 43,351           | -               | 75,065           | -                | -             | -               | 11,43,825        | 6,25,580         |
| Newsprint, printing, writers<br>and artist fees                                | -                | 1,16,254        | -                | -                | -             | 1,27,852        | -                | -                |
| Books, journal commission                                                      | -                | -               | -                | -                | -             | -               | -                | -                |
| Program edu. materials supplies                                                | -                | -               | -                | 1,27,133         | -             | -               | -                | -                |
| Transport running expenses                                                     | -                | -               | -                | -                | -             | -               | 66,893           | -                |
| Miscellaneous expenses                                                         | -                | -               | -                | -                | -             | -               | -                | -                |
| Study tour                                                                     | -                | -               | -                | 18,860           | -             | -               | -                | -                |
| Short term local consultancy                                                   | -                | -               | -                | 7,000            | -             | -               | 64,553           | -                |
| IO logistics and administration                                                | -                | -               | -                | 43,898           | -             | -               | -                | -                |
| Depreciation                                                                   | 690              | 170             | 22,428           | 34,293           | -             | -               | 1,20,375         | -                |
|                                                                                | <u>11,01,292</u> | <u>2,41,603</u> | <u>27,36,921</u> | <u>18,69,781</u> | <u>19,286</u> | <u>1,93,441</u> | <u>24,48,119</u> | <u>17,55,624</u> |
| Surplus/(deficit) of income<br>over expenditure transferred<br>to capital fund | -                | -               | (27,36,921)      | (10,23,760)      | (19,286)      | (9,152)         | (24,48,119)      | (7,76,705)       |

BRAC  
Pty. Ltd.  
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Bangladesh Rural Advancement Committee  
Training and Resource Centre  
Statement of Income and Expenditure  
For the year ended 31st December 1988

|                                              | P - VIII<br>TARC<br>Savar | P - IIA<br>TARC<br>Madhupur | P - VIII3<br>TARC<br>Pabna | P - VIII4<br>TARC<br>Jessore | P - VIII5<br>TARC<br>Rangpur | P - VIII7<br>TARC<br>Rajendrapur | TOTAL              |
|----------------------------------------------|---------------------------|-----------------------------|----------------------------|------------------------------|------------------------------|----------------------------------|--------------------|
| Income:                                      |                           |                             |                            |                              |                              |                                  |                    |
| Donation                                     | —                         | —                           | —                          | 15,64,009                    | 15,64,008                    | —                                | 31,28,017          |
| Training Fees                                | 16,25,499                 | 8,74,140                    | 6,26,430                   | —                            | —                            | —                                | 31,26,069          |
| Accommodation and service charge             | 10,95,931                 | 4,49,645                    | 5,92,010                   | —                            | —                            | —                                | 21,37,586          |
| Food charges                                 | 7,87,766                  | 2,67,400                    | 3,67,975                   | —                            | —                            | —                                | 14,23,141          |
| Training material cost                       | 2,14,253                  | 67,360                      | 1,18,164                   | —                            | —                            | —                                | 3,99,777           |
| Agriculture and Horticulture                 | 60,898                    | 2,924                       | 22,895                     | —                            | —                            | —                                | 86,717             |
| Poultry and animal husbandry                 | —                         | —                           | —                          | —                            | —                            | —                                | —                  |
| Beef fattling programme                      | 65,020                    | —                           | —                          | —                            | —                            | —                                | 65,020             |
| Dairy                                        | 52,905                    | —                           | —                          | —                            | —                            | —                                | 52,905             |
| Fisheries                                    | 72,110                    | —                           | 23,378                     | —                            | —                            | —                                | 95,488             |
| Medical programme                            | 2,332                     | —                           | —                          | —                            | —                            | —                                | 2,332              |
| Apiculture                                   | —                         | 75                          | —                          | —                            | —                            | —                                | 75                 |
|                                              | <u>39,76,714</u>          | <u>16,61,544</u>            | <u>17,50,852</u>           | <u>15,64,009</u>             | <u>15,64,008</u>             | <u>—</u>                         | <u>1,05,17,127</u> |
| Expenditure:                                 |                           |                             |                            |                              |                              |                                  |                    |
| Salaries and benefits                        | 10,97,306                 | 6,36,338                    | 3,68,701                   | 3,00,654                     | 3,87,188                     | 5,335                            | 27,95,522          |
| Travelling and transportation                | 97,890                    | 34,631                      | 32,895                     | 57,288                       | 24,664                       | —                                | 2,47,368           |
| Training materials                           | 76,727                    | 24,333                      | 19,611                     | 16,530                       | 24,521                       | —                                | 1,61,722           |
| Utilities                                    | 1,09,967                  | 49,255                      | 35,069                     | 48,077                       | 50,399                       | —                                | 2,92,767           |
| Stationery and supplies                      | 45,519                    | 6,250                       | 4,322                      | 3,399                        | 1,878                        | —                                | 59,591             |
| Maintenance expenses                         | 2,46,416                  | 43,321                      | 51,912                     | 69,042                       | 75,314                       | —                                | 4,87,782           |
| Feeding expenses                             | 6,99,675                  | 2,45,009                    | 2,99,624                   | —                            | —                            | —                                | 12,44,308          |
| Agriculture and horticulture                 | 54,391                    | 7,125                       | 17,206                     | —                            | —                            | —                                | 78,722             |
| Fattling programme                           | 86,791                    | —                           | —                          | —                            | —                            | —                                | 86,791             |
| Dairy                                        | 1,29,313                  | —                           | —                          | —                            | —                            | —                                | 1,29,313           |
| Fisheries                                    | 34,688                    | 100                         | 13,108                     | —                            | —                            | —                                | 47,896             |
| Apiculture                                   | —                         | 257                         | —                          | —                            | —                            | —                                | 257                |
| Medical programme                            | 3,351                     | —                           | —                          | —                            | —                            | —                                | 3,351              |
| NO Logistic and Administration expenses      | 1,44,000                  | 1,20,000                    | 1,20,000                   | 1,71,189                     | 97,755                       | —                                | 6,52,944           |
| Depreciation                                 | 3,43,003                  | 1,37,094                    | 1,64,551                   | 28,610                       | 1,89,146                     | —                                | 8,62,404           |
| Accommodation expenses                       | —                         | —                           | 16,456                     | 61,001                       | 13,238                       | —                                | 90,695             |
|                                              | <u>31,69,037</u>          | <u>13,03,713</u>            | <u>11,43,455</u>           | <u>7,55,790</u>              | <u>8,64,103</u>              | <u>5,335</u>                     | <u>72,41,433</u>   |
| Surplus/(Deficit) of income over expenditure | 8,07,677                  | 3,57,831                    | 6,07,397                   | 8,08,219                     | 6,99,905                     | (5,335)                          | 32,75,694          |
| transferred to capital fund/training fund    | <u>39,76,714</u>          | <u>16,61,544</u>            | <u>17,50,852</u>           | <u>15,64,009</u>             | <u>15,64,008</u>             | <u>—</u>                         | <u>1,05,17,127</u> |

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Bangladesh Rural Advancement Committee  
Rural Development Programme  
Income and Expenditure statement for the year ended 31st December, 1988

|                                                                    | Monohardi<br>101 | Shibpur<br>102 | Ghior<br>103 | Narshingdi<br>104 | Pabna<br>105 | Gazaria<br>106 | Atghoria<br>107 | Boraigram<br>108 |
|--------------------------------------------------------------------|------------------|----------------|--------------|-------------------|--------------|----------------|-----------------|------------------|
| 01.                                                                |                  |                |              |                   |              |                |                 |                  |
| 02. INCOME:                                                        |                  |                |              |                   |              |                |                 |                  |
| 03. Donation                                                       | —                | —              | —            | —                 | —            | —              | —               | —                |
| 04. Interest Income                                                | 12,26,126        | 4,88,402       | 8,22,065     | 6,17,990          | 4,85,582     | 4,54,567       | 4,98,358        | 5,90,878         |
| 05.                                                                | 12,26,126        | 4,88,402       | 8,22,065     | 6,17,990          | 4,85,582     | 4,54,567       | 4,98,358        | 5,90,878         |
| 06.                                                                |                  |                |              |                   |              |                |                 |                  |
| 07. EXPENDITURE:                                                   |                  |                |              |                   |              |                |                 |                  |
| 08. Salaries & Benefits                                            | 5,93,044         | 5,47,351       | 7,06,822     | 5,70,921          | 5,77,839     | 5,11,587       | 4,94,345        | 4,70,899         |
| 09. Training                                                       | 78,655           | 1,53,355       | 1,23,970     | 70,839            | 1,47,798     | 1,16,468       | 2,64,720        | 1,21,168         |
| 10. Travel & Transport                                             | 51,997           | 61,319         | 1,10,305     | 38,260            | 88,864       | 36,506         | 39,424          | 36,569           |
| 11. Educational Materials                                          | 1,617            | 11,186         | (6,458)      | (684)             | —            | 2,882          | —               | —                |
| 12. V.O. Members Training                                          | 13,307           | 8,152          | 21,474       | 17,765            | 41,044       | 14,283         | 35,899          | 31,028           |
| 13. V.O. Members Workshop                                          | —                | 2,177          | 8,772        | 132               | 6,523        | 787            | 1,691           | 7,410            |
| 14. Books and Journals                                             | —                | —              | —            | —                 | —            | —              | —               | —                |
| 15. Consultancy                                                    | —                | —              | 5,925        | —                 | (59)         | —              | —               | —                |
| 16. Supplies                                                       | 839              | (389)          | 615          | 2,628             | 4,49,166     | (328)          | 3,093           | 7,371            |
| 17. Technical Follow-up                                            | —                | —              | —            | 2,500             | —            | —              | —               | 1,328            |
| 18. Plant nursery                                                  | —                | 2,919          | —            | 1,192             | 803          | —              | —               | —                |
| 19. Rural Facility Development                                     | (74)             | (264)          | 15,464       | —                 | —            | 8,411          | (5,914)         | 531              |
| 20. Recruitment & Training                                         | 2,429            | 7,538          | 11,001       | 6,172             | 1,611        | 7,079          | 3,720           | 13,844           |
| 21. Data processing                                                | —                | —              | —            | —                 | —            | —              | —               | —                |
| 22. Evaluation                                                     | —                | —              | —            | —                 | —            | —              | —               | —                |
| 23. Rent                                                           | 10,274           | 50,576         | 38,427       | 12,477            | 63,170       | 18,029         | —               | —                |
| 24. Utilities                                                      | 10,635           | 5,888          | 11,837       | 4,882             | 12,326       | 3,098          | 8,369           | 12,124           |
| 25. Stationeries                                                   | 9,196            | 7,603          | 7,312        | 3,576             | 6,572        | 8,120          | 7,459           | 7,884            |
| 26. Maintenance                                                    | 6,349            | 20,342         | 24,897       | 8,263             | 22,002       | 6,123          | 3,408           | 9,428            |
| 27. General Expenses                                               | 6,413            | 8,237          | 12,234       | 2,638             | 10,510       | 7,004          | 8,302           | 7,120            |
| 28. Depreciation                                                   | 36,063           | 31,756         | 37,731       | 32,905            | 34,483       | 36,721         | 29,563          | 32,167           |
| 29. Bad debts expenses                                             | —                | —              | —            | —                 | —            | —              | —               | —                |
| 30. H.O. logistics expenses                                        | —                | —              | —            | —                 | —            | —              | —               | —                |
| 31. Emergency Expenses                                             | —                | —              | —            | —                 | —            | —              | —               | —                |
| 32. Total of A                                                     | 8,20,744         | 9,17,746       | 12,10,328    | 7,74,466          | 14,62,652    | 7,76,770       | 8,94,079        | 7,58,871         |
| 33. Surplus of income over expenditure transferred to capital fund | 4,05,382         | (4,29,344)     | (3,88,263)   | (1,56,476)        | (9,77,070)   | (3,22,203)     | (3,95,721)      | (1,67,993)       |
| 34.                                                                | 12,26,126        | 4,88,402       | 8,22,065     | 6,17,990          | 4,85,582     | 4,54,567       | 4,98,358        | 5,90,878         |

| 01. Fulbaria   | Boiler     | Daulatpur  | Kotwali    | Chatmohor  | Goaland    | Kachikata  | Amdia      | Trishal    | Horgoz     |
|----------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 02. 109        | 110        | 111        | 112        | 113        | 114        | 115        | 116        | 117        | 118        |
| 03.            |            |            |            |            |            |            |            |            |            |
| 04. 3,28,502   | 4,83,811   | 3,60,912   | 3,87,806   | 3,93,335   | 5,24,311   | 4,06,836   | 4,02,737   | 4,94,972   | 190,946    |
| 05. 3,28,502   | 4,83,811   | 3,60,912   | 3,87,806   | 3,93,335   | 5,24,311   | 4,06,836   | 4,02,737   | 4,94,972   | 190,946    |
| 06.            |            |            |            |            |            |            |            |            |            |
| 07.            |            |            |            |            |            |            |            |            |            |
| 08. 4,56,595   | 4,72,089   | 5,86,277   | 4,68,529   | 4,78,444   | 6,38,942   | 5,43,358   | 4,55,763   | 4,41,533   | 6,49,818   |
| 09. 1,58,207   | 1,69,486   | 1,01,083   | 1,69,869   | 1,24,239   | 61,082     | 1,25,727   | 73,412     | 1,55,333   | 1,03,497   |
| 10. 23,717     | 29,778     | 68,442     | 36,863     | 63,767     | 87,110     | 24,630     | 30,262     | 24,954     | 66,251     |
| 11. -          | 400        | 5,497      | 710        | -          | (1,437)    | 22,906     | (4,422)    | 6,277      | 338        |
| 12. 31,444     | 36,808     | 34,293     | 19,482     | 46,152     | 12,432     | 23,960     | 18,414     | 44,487     | 17,295     |
| 13. -          | 5,163      | 490        | 481        | 956        | 7,763      | 2,038      | 115        | 16,038     | 1,481      |
| 14. -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 15. -          | -          | -          | (1,416)    | -          | -          | -          | -          | -          | -          |
| 16. -          | 11,492     | 32         | -          | 1,480      | 3,359      | 594        | 1,318      | 22,970     | 13,227     |
| 17. -          | -          | -          | -          | -          | -          | 564        | -          | -          | -          |
| 18. 1,280      | 1,112      | -          | 5,661      | 4,583      | 1,255      | 1,421      | -          | 580        | 1,673      |
| 19. (156)      | 863        | 11,698     | (386)      | 605        | (4,608)    | 1,597      | 2,656      | 1,170      | -          |
| 20. 12,996     | 9,748      | 9,901      | 13,469     | 4,033      | 6,569      | 8,171      | 5,928      | 14,596     | 10,290     |
| 21. -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 22. -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 23. -          | -          | 28,689     | -          | 21,886     | 34,772     | 16,025     | 11,263     | -          | 21,273     |
| 24. 9,882      | 4,790      | 3,264      | 12,681     | 8,081      | 11,780     | (3,067)    | 2,962      | 15,610     | 2,456      |
| 25. 7,010      | 7,192      | 6,577      | 6,976      | 7,768      | 7,797      | 8,359      | 7,243      | 8,544      | 6,374      |
| 26. 9,399      | 8,530      | 22,464     | 23,873     | 16,895     | 18,704     | 8,338      | 13,796     | 23,984     | 10,278     |
| 27. 8,561      | 5,964      | 6,921      | 22,475     | 7,044      | 6,320      | 8,114      | 6,325      | 9,397      | 6,563      |
| 28. 33,106     | 27,750     | 36,622     | 30,858     | 31,158     | 29,858     | 33,744     | 36,291     | 27,128     | 32,992     |
| 29. -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 30. -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 31. -          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 32. 7,52,041   | 7,91,165   | 9,22,170   | 8,10,125   | 8,17,091   | 921,698    | 8,26,479   | 6,61,326   | 8,12,601   | 9,43,806   |
| 33. (4,23,532) | (3,07,354) | (5,61,258) | (4,22,319) | (4,23,756) | (3,97,387) | (4,19,463) | (2,58,589) | (3,17,629) | (7,52,860) |
| 34. 3,28,509   | 4,83,811   | 3,60,912   | 3,87,806   | 3,93,335   | 5,24,311   | 4,06,836   | 4,02,737   | 4,94,972   | 1,90,946   |



|     | Warshi            | Chowhat           | Kalaroa           | Kazirhat          | Navaron           | Bankra            | Jhikargacha       | Gaibandha         | Rangpur           |
|-----|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|     | 129               | 130               | 131               | 132               | 133               | 134               | 135               | 136               | 137               |
| 01. |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 02. |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 03. |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 04. | <u>2,78,124</u>   | <u>2,13,025</u>   | <u>2,76,759</u>   | <u>3,19,748</u>   | <u>2,60,140</u>   | <u>2,58,822</u>   | <u>3,94,809</u>   | <u>2,20,678</u>   | <u>3,46,999</u>   |
| 05. | <u>2,78,124</u>   | <u>2,13,025</u>   | <u>2,76,759</u>   | <u>3,19,748</u>   | <u>2,60,140</u>   | <u>2,58,822</u>   | <u>3,94,809</u>   | <u>2,20,678</u>   | <u>3,46,999</u>   |
| 06. |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 07. |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 08. | 4,92,502          | 4,55,641          | 3,16,629          | 3,41,483          | 4,13,770          | 3,10,850          | 3,89,428          | 5,17,541          | 7,28,268          |
| 09. | 72,091            | 1,07,028          | 1,38,484          | 1,15,502          | 1,83,976          | 1,66,675          | 1,39,811          | 1,26,486          | 1,28,725          |
| 10. | 40,053            | 19,766            | 31,559            | 29,822            | 88,677            | 33,833            | 36,092            | 1,15,490          | 88,411            |
| 11. | (15,989)          | 4,467             | 10,341            | 10,648            | 5,029             | 1,594             | 2,320             | 12,523            | 2,600             |
| 12. | 51,682            | 22,582            | 34,242            | 21,579            | 24,660            | 50,572            | 61,559            | 17,330            | 15,444            |
| 13. | 38                | 2,798             | -                 | -                 | 1,835             | -                 | 609               | -                 | 1,105             |
| 14. | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| 15. | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| 16. | 659               | 5,974             | 34,825            | 15,360            | 47,045            | 19,271            | 30,934            | 4,992             | 5,836             |
| 17. | 5,135             | -                 | -                 | -                 | -                 | -                 | -                 | 86                | 8,203             |
| 18. | 747               | (637)             | 44                | -                 | 446               | -                 | -                 | -                 | 450               |
| 19. | 25,359            | 14,798            | (1,716)           | -                 | 5,585             | 14,356            | 6,661             | 4,533             | (859)             |
| 20. | -                 | 2,796             | 2,913             | 4,571             | 6,305             | 5,086             | 11,555            | 270               | 12,669            |
| 21. | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| 22. | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| 23. | 18,968            | 17,187            | 5,669             | 19,381            | 22,405            | -                 | -                 | 88,937            | 56,642            |
| 24. | 6,010             | 6,688             | 14,365            | 3,679             | 10,269            | 16,795            | 13,097            | 7,300             | 1,610             |
| 25. | 4,284             | 7,833             | 6,390             | 6,537             | 6,005             | 6,675             | 10,031            | 14,009            | 8,503             |
| 26. | 16,617            | 7,559             | 20,620            | 24,869            | 13,128            | 10,197            | 10,503            | 7,647             | 7,304             |
| 27. | 6,618             | 6,038             | 11,814            | 8,197             | 6,994             | 8,832             | 13,234            | 13,366            | 13,761            |
| 28. | 28,301            | 32,867            | 19,691            | 24,443            | 35,383            | 18,184            | 28,733            | 17,125            | 39,384            |
| 29. | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| 30. | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| 31. | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| 32. | <u>7,53,075</u>   | <u>7,13,385</u>   | <u>6,45,870</u>   | <u>6,26,071</u>   | <u>8,71,512</u>   | <u>6,62,920</u>   | <u>7,54,567</u>   | <u>9,47,635</u>   | <u>11,18,056</u>  |
| 33. | <u>(4,74,951)</u> | <u>(5,00,360)</u> | <u>(3,69,111)</u> | <u>(3,06,323)</u> | <u>(6,11,372)</u> | <u>(4,04,098)</u> | <u>(3,59,758)</u> | <u>(7,26,957)</u> | <u>(7,71,057)</u> |
| 34. | <u>2,78,124</u>   | <u>2,13,025</u>   | <u>2,76,759</u>   | <u>3,19,748</u>   | <u>2,60,140</u>   | <u>2,58,822</u>   | <u>3,94,809</u>   | <u>2,20,678</u>   | <u>3,46,999</u>   |

## Annexure-3 (Contd.)

|     | Kaunia     | Ahladipur  | Paglapir   | Sreebordi  | Bokshiganj | Laxmipur   | Darsona    | Nazirhat   | Rajbari    |
|-----|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|     | 138        | 143        | 144        | 145        | 146        | 147        | 148        | 149        | 150        |
| 01. |            |            |            |            |            |            |            |            |            |
| 02. |            |            |            |            |            |            |            |            |            |
| 03. |            |            |            |            |            |            |            |            |            |
| 04. | 1,70,648   | 1,14,207   | 2,12,667   | 83,866     | 1,11,814   | 2,41,350   | 1,91,691   | 2,26,255   | 10,098     |
| 05. | 1,70,648   | 1,14,207   | 2,12,667   | 83,866     | 1,11,814   | 2,41,350   | 1,91,691   | 2,26,255   | 10,098     |
| 06. |            |            |            |            |            |            |            |            |            |
| 07. |            |            |            |            |            |            |            |            |            |
| 08. | 4,83,692   | 3,92,849   | 5,05,983   | 4,86,166   | 5,09,779   | 3,85,718   | 5,66,506   | 4,39,151   | 3,45,011   |
| 09. | 77,668     | 99,539     | 1,70,732   | 1,24,138   | 1,34,605   | 1,16,265   | 1,36,662   | 1,51,254   | 49,141     |
| 10. | 67,378     | 23,883     | 55,257     | 63,258     | 67,791     | 29,721     | 70,889     | 33,102     | 79,771     |
| 11. | 12,058     | 14,997     | (85)       | 27,918     | 15,607     | 1,822      | 8,205      | 6,344      | 11,062     |
| 12. | 16,621     | 27,619     | 52562      | 38,905     | 37,008     | 64,099     | 16,194     | 27,540     | 21,865     |
| 13. | 668        | 3,403      | -          | 812        | 90         | 2,293      | 3,139      | 2,824      | 152        |
| 14. | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 15. | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 16. | 9,725      | 22         | 17,447     | 4,284      | 2,124      | 70         | 14,741     | 21,860     | 125        |
| 17. | 2,500      | -          | -          | -          | -          | 675        | 2,609      | -          | -          |
| 18. | 100        | 356        | -          | 6,041      | 5,488      | -          | 207        | 193        | -          |
| 19. | (6,475)    | -          | 13,946     | (3,255)    | 8,096      | 14,253     | -          | -          | -          |
| 20. | 3,549      | 6,090      | 14,131     | 3,757      | 3,449      | 6,460      | -          | 9,458      | -          |
| 21. | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 22. | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 23. | 30,301     | 28,766     | 18,495     | 42,684     | 48,387     | 9,350      | 13,185     | 15,396     | 84,900     |
| 24. | 8,993      | 7,668      | 19,980     | 10,008     | 5,946      | 5,996      | 951        | 7,030      | 4,587      |
| 25. | 5,913      | 4,881      | 9,795      | 5,866      | 7,407      | 8,665      | 7,188      | 7,505      | 3,134      |
| 26. | 11,343     | 50,546     | 19,190     | 13,619     | 23,633     | 9,210      | 23,243     | 25,776     | 5,372      |
| 27. | 12,905     | 6,836      | 9,331      | 8,559      | 14,324     | 9,683      | 11,960     | 9,703      | 7,492      |
| 28. | 21,803     | 32,753     | 24,796     | 22,966     | 32,055     | 18,635     | 31,792     | 21,410     | 5,690      |
| 29. | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 30. | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| 31. | -          | -          | -          | -          | -          | -          | -          | 2,685      | -          |
| 32. | 7,58,742   | 7,00,208   | 9,31,560   | 8,55,726   | 9,15,789   | 6,82,915   | 9,07,471   | 7,81,231   | 6,18,302   |
| 33. | (5,88,094) | (5,86,001) | (7,18,893) | (7,71,860) | (8,03,975) | (4,41,565) | (7,15,780) | (5,54,976) | (6,08,204) |
| 34. | 1,70,648   | 1,14,207   | 2,12,667   | 83,866     | 1,11,814   | 2,41,350   | 1,91,691   | 2,26,255   | 10,098     |

## Annexure-3 (Contd.)

|     | Satkhira   | C.Nawabganj | Bholahat   | Natore     | Jamalpur(1) | Habigonj   | Jamalpur 2 | Sherpur    | Baniachang |
|-----|------------|-------------|------------|------------|-------------|------------|------------|------------|------------|
|     | 151        | 152         | 153        | 154        | 155         | 156        | 157        | 158        | 159        |
| 01. |            |             |            |            |             |            |            |            |            |
| 02. |            |             |            |            |             |            |            |            |            |
| 03. |            |             |            |            |             |            |            |            |            |
| 04. | 13,874     | 11,966      | 6,419      | 199        | 2,82,968    | ==         | ==         | ==         | ==         |
| 05. | 13,874     | 11,966      | 6,419      | 199        | 2,82,968    | ==         | ==         | ==         | ==         |
| 06. |            |             |            |            |             |            |            |            |            |
| 07. |            |             |            |            |             |            |            |            |            |
| 08. | 2,12,877   | 2,09,957    | 2,41,718   | 2,05,565   | 9,09,022    | 63,324     | 65,503     | 1,57,120   | 65,751     |
| 09. | 1,14,348   | 91,849      | 92,771     | 45,472     | 2,21,185    | —          | 4,701      | 25,877     | —          |
| 10. | 21,999     | 17,825      | 27,933     | 32,661     | 2,24,245    | 15,327     | 9,049      | 52,101     | 10,277     |
| 11. | 20,067     | 12,504      | 7,266      | 23,045     | 5,256       | —          | 20,734     | —          | —          |
| 12. | 50,376     | 78,831      | 68,842     | 90,490     | 66,918      | —          | 19,955     | 15,085     | —          |
| 13. | —          | 3,980       | 2,749      | 616        | 2,595       | —          | —          | —          | —          |
| 14. | —          | —           | —          | —          | —           | —          | —          | —          | —          |
| 15. | —          | —           | —          | —          | —           | —          | —          | —          | —          |
| 16. | 10,906     | 15,671      | 4,600      | 13,818     | 8,178       | —          | 2,583      | 1,524      | —          |
| 17. | —          | —           | —          | —          | —           | —          | —          | —          | —          |
| 18. | 3,000      | —           | —          | —          | 1,770       | —          | —          | —          | —          |
| 19. | —          | —           | —          | —          | 4,052       | —          | (654)      | —          | —          |
| 20. | 4,541      | 2,889       | 5,371      | —          | 1,527       | —          | —          | —          | —          |
| 21. | —          | —           | —          | —          | 418         | —          | —          | —          | —          |
| 22. | —          | —           | —          | —          | —           | —          | —          | —          | —          |
| 23. | 28,321     | 31,200      | 16,800     | 23,250     | 2,09,551    | 15,000     | 6,887      | 61,356     | 14,000     |
| 24. | 12,676     | 4,164       | 3,602      | 3,401      | 7,849       | 1,818      | 3,743      | 2,391      | 460        |
| 25. | 4,472      | 3,936       | 6,003      | 2,311      | 9,698       | 2,014      | 2,241      | 2,302      | 1,825      |
| 26. | 6,599      | 13,153      | 10,188     | 17,740     | 21,884      | 9,908      | 5,266      | 14,104     | 6,329      |
| 27. | 9,393      | 8,110       | 7,479      | 6,800      | 16,867      | 3,612      | 1,239      | 3,943      | 7,165      |
| 28. | 10,582     | 12,434      | 10,844     | 4,996      | 13,454      | 3,715      | 2,597      | 6,692      | 3,777      |
| 29. | —          | —           | —          | —          | —           | —          | —          | —          | —          |
| 30. | —          | —           | —          | —          | —           | —          | —          | —          | —          |
| 31. | —          | —           | —          | —          | —           | —          | —          | —          | —          |
| 32. | 5,10,157   | 5,06,503    | 5,06,166   | 4,70,165   | 17,24,469   | 1,14,718   | 1,43,844   | 3,42,495   | 1,09,584   |
| 33. | (4,96,283) | (4,94,537)  | (4,99,747) | (4,69,966) | (14,41,501) | (1,14,718) | (1,43,844) | (3,42,495) | (1,09,584) |
| 34. | 13,874     | 11,966      | 6,419      | 199        | 2,82,968    | —          | —          | —          | —          |

|     | Jamalpur3 | Branch             | H.O.               | Total              |
|-----|-----------|--------------------|--------------------|--------------------|
| 01. | 160       |                    |                    |                    |
| 02. | --        | --                 | 6,72,51,100        | 6,72,51,100        |
| 03. | --        | --                 | 5,69,354           | 1,67,31,270        |
| 04. | --        | <u>1,61,61,916</u> | <u>6,78,20,454</u> | <u>8,39,82,370</u> |
| 05. | --        | <u>1,61,61,916</u> |                    |                    |
| 06. |           |                    |                    |                    |
| 07. |           |                    |                    |                    |
| 08. | 24,310    | 2,53,58,374        | 28,85,790          | 2,82,44,164        |
| 09. | --        | 63,09,291          | 34,37,934          | 98,37,225          |
| 10. | 5,242     | 27,63,969          | 6,08,971           | 33,72,940          |
| 11. | 1,360     | 3,02,362           | 18,39,581          | 21,41,943          |
| 12. | --        | 18,31,902          | 33,175             | 18,65,077          |
| 13. | --        | 1,01,991           | --                 | 1,01,991           |
| 14. | --        | --                 | 26,911             | 26,911             |
| 15. | --        | 4,450              | --                 | 4,450              |
| 16. | --        | 9,01,299           | 1,29,634           | 10,30,933          |
| 17. | --        | 47,346             | --                 | 47,346             |
| 18. | --        | 59,950             | --                 | 59,950             |
| 19. | --        | 2,61,191           | (19,387)           | 2,41,804           |
| 20. | --        | 3,25,295           | 2,79,958           | 6,05,253           |
| 21. | --        | 418                | --                 | 418                |
| 22. | --        | --                 | 40,988             | 40,998             |
| 23. | 6,000     | 15,43,188          | 4,18,261           | 19,61,449          |
| 24. | 198       | 3,93,519           | --                 | 3,93,519           |
| 25. | 1,994     | 3,81,226           | 1,120              | 3,82,346           |
| 26. | 4,597     | 8,50,993           | --                 | 8,50,993           |
| 27. | 494       | 4,77,877           | --                 | 4,77,877           |
| 28. | --        | 13,96,277          | 9,11,912           | 23,08,189          |
| 29. | --        | --                 | --                 | --                 |
| 30. | --        | --                 | 91,18,718          | 91,18,718          |
| 31. | --        | 2,685              | --                 | 2,685              |
| 32. | -----     | -----              | -----              | -----              |
| 33. | 44,195    | 4,33,33,479        | 1,97,83,700        | 6,31,17,179        |
|     | (44,195)  | (2,71,71,563)      | 4,80,36,754        | 2,08,65,191        |
| 34. | --        | <u>1,61,61,916</u> | <u>6,78,20,454</u> | <u>8,39,82,370</u> |

## Annexure-4

BANGLADESH RURAL ADVANCEMENT COMMITTEE (BRAC)  
CHILD SURVIVAL PROGRAMME (CSP)  
Statement of Income and Expenditure  
For the year ended 31st December, 1988

Taka

## Income:

|          |                    |
|----------|--------------------|
| Donation | 5,98,18,550        |
|          | <u>5,98,18,550</u> |
|          | <u>=====</u>       |

## Expenditure:

|                                       |                    |
|---------------------------------------|--------------------|
| Salaries and benefits                 | 3,69,50,370        |
| Accommodation and transportation      | 53,18,242          |
| Recruitment and Staff development     | 22,09,770          |
| Programme materials supplies          | 31,75,870          |
| Stationery and other office supplies  | 2,19,072           |
| Training                              | 9,33,936           |
| Training to Govt. Health Worker       | 26,37,245          |
| Transport running expenses            | 1,65,600           |
| Education materials and publicity     | 28,02,545          |
| Research and Evaluation               | 19,87,651          |
| Bank Charges                          | 95,004             |
| H.O. Logistics and Management Support | 46,06,630          |
| Depreciation                          | 14,14,316          |
|                                       | <u>6,25,16,251</u> |
|                                       | <u>-----</u>       |

Surplus/(Deficit) of income over expenditure  
transferred to capital fund

(26,97,701)  
-----  
5,98,18,550  
=====

Bangladesh Rural Advancement Committee  
 Project-XII Emergency and Post Flood Rehabilitation Programme  
 Income and Expenditure Statement  
 For the year ended 31 December 1988

|                                                                             | Taka               |
|-----------------------------------------------------------------------------|--------------------|
| Income:                                                                     |                    |
| Donation                                                                    | 2,82,88,089        |
|                                                                             | <u>2,82,88,089</u> |
|                                                                             | =====              |
| Expenditure:                                                                |                    |
| Medicine                                                                    | 11,07,748          |
| Food                                                                        | 99,62,180          |
| Staff Transportation                                                        | 9,84,854           |
| Tubewell Resinking and Repairing                                            | 45,69,962          |
| Pit Latrines                                                                | 2,46,720           |
| Vegetable Gardening                                                         | 11,71,738          |
| Housing                                                                     | 47,42,699          |
| Agriculture: Irrigation canal Repairing                                     | 38,24,620          |
| Rural Infrastructure                                                        | 43,59,692          |
| Logistics and Management Support                                            | 13,50,566          |
| Fisheries                                                                   | 38,66,052          |
| Poultry                                                                     | 42,90,186          |
| Publicity                                                                   | 91,834             |
| Management Cost                                                             | 5,23,349           |
|                                                                             | <u>4,10,92,200</u> |
| Surplus/(Deficit) of income over expenditure<br>transferred to capital fund | (1,28,04,111)      |
|                                                                             | <u>2,82,88,089</u> |
|                                                                             | =====              |

BANGLADESH RURAL ADVANCEMENT COMMITTEE  
BRAC Printers  
Statement of Income and Expenditure  
For the year ended 31 December 1988

Annexure-6

|                                                                            | Taka        |
|----------------------------------------------------------------------------|-------------|
| Income:                                                                    |             |
| Sales for printing works supplied                                          | 2,80,68,527 |
| Interest from loans and advances                                           | 31,057      |
|                                                                            | -----       |
|                                                                            | 2,80,99,584 |
| Less: cost of printing works supplied (annexure 6A)                        | 2,14,96,844 |
|                                                                            | -----       |
|                                                                            | 66,02,740   |
|                                                                            | =====       |
| Expenditure:                                                               |             |
| Administrative expenses:                                                   |             |
| Salaries and benefits                                                      | 8,50,191    |
| Travelling and transportation                                              | 53,120      |
| Transport running expenses                                                 | 94,514      |
| Postage, printing and stationery                                           | 1,06,557    |
| General Expenses                                                           | 88,707      |
| Interest paid                                                              | 11,55,490   |
| Office entertainment                                                       | 87,810      |
| Depreciation                                                               | 60,079      |
| Maintenance                                                                | 1,637       |
| H. O. administrative expenses                                              | 60,000      |
|                                                                            | -----       |
|                                                                            | 25,58,105   |
|                                                                            | -----       |
| Selling and distribution expenses:                                         |             |
| Salaries and benefits                                                      | 2,96,843    |
| Sales commission                                                           | 1,62,574    |
| Travelling and transportation                                              | 56,111      |
| Postage, printing and stationeries                                         | 22,369      |
| Entertainment                                                              | 1,44,745    |
| Freight and cartage                                                        | 90,820      |
| Advertisement                                                              | 76,110      |
| Depreciation                                                               | 8,976       |
|                                                                            | -----       |
|                                                                            | 8,58,548    |
|                                                                            | -----       |
| Provision for bad and doubtful debts                                       | 1,75,000    |
|                                                                            | -----       |
|                                                                            | 35,91,653   |
|                                                                            | -----       |
| Surplus (deficit) of income over expenditure transferred to other projects | 30,11,087   |
|                                                                            | -----       |
|                                                                            | 66,02,740   |
|                                                                            | =====       |

BANGLADESH RURAL ADVANCEMENT COMMITTEE  
BRAC Printers  
Statement of cost of printing works supplied

Taka

Materials consumption: )

|                                |             |
|--------------------------------|-------------|
| Opening stock                  | 30,54,942   |
| Add: Purchase (Net)            | 1,60,49,602 |
|                                | <hr/>       |
|                                | 1,91,04,544 |
| Less: Closing stock            | 43,32,042   |
|                                | <hr/>       |
|                                | 1,47,72,502 |
| Add: Direct wages              | 24,33,830   |
| Outside works bills            | 16,58,958   |
|                                | <hr/>       |
| Prime cost:                    | 1,88,65,290 |
| Add: Production overheads cost | 22,31,583   |
| Supercasting operation         | 40,297      |
| Depreciation                   | 17,72,509   |
| Repairs and maintenance        | 1,56,528    |
| Consumable supplies            | 1,39,887    |
|                                | <hr/>       |
|                                | 2,32,06,094 |
| Add: Opening work in progress  | 20,55,750   |
|                                | <hr/>       |
|                                | 2,52,61,844 |
| Less: Closing work in progress | 37,65,000   |
|                                | <hr/>       |
|                                | 2,14,96,844 |
|                                | <hr/>       |
|                                | =====       |

Bangladesh Rural Advancement Committee  
Project - IX: Housing for the Rural Poor  
Income and Expenditure Statement  
As at 31 December, 1988

Taka

Income:

Interest and service charge

5,04,397

Less transferred to RDP

5,04,397-  
=====

Bangladesh Rural Advancement Committee  
A A R O N G  
Statement of Income & Expenditure  
For the year ended 31 December 1988

|                                     | Dhanmondi          | Chittagong       | Maghbazar          | Sylhet           | Gulshan          | Agrabad          | Export           | Central          | Total              |
|-------------------------------------|--------------------|------------------|--------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| <b>Income:</b>                      |                    |                  |                    |                  |                  |                  |                  |                  |                    |
| Sales                               | 2,00,68,736        | 77,93,148        | 99,30,120          | 20,22,411        | 37,47,839        | 13,32,669        | 32,51,295        | —                | 4,81,46,218        |
| Less: Discount                      | (80,332)           | (6,948)          | (34,412)           | (1,911)          | (2,504)          | (682)            | —                | —                | (1,26,789)         |
| <b>NET SALES</b>                    | <b>1,99,88,404</b> | <b>77,86,200</b> | <b>98,95,708</b>   | <b>20,20,500</b> | <b>37,45,335</b> | <b>13,31,987</b> | <b>32,51,295</b> | <b>—</b>         | <b>4,80,19,429</b> |
| Miscellaneous Income                | 3,441              | —                | 978                | —                | —                | —                | 1,26,085         | —                | 1,30,504           |
| Handling Charges                    | —                  | —                | —                  | —                | —                | —                | —                | 32,50,471        | 32,50,471          |
| <b>Total Income</b>                 | <b>1,99,91,845</b> | <b>77,86,200</b> | <b>98,96,686</b>   | <b>20,20,500</b> | <b>37,45,335</b> | <b>13,31,987</b> | <b>33,77,380</b> | <b>32,50,471</b> | <b>5,14,00,404</b> |
| <b>Expenditure:</b>                 |                    |                  |                    |                  |                  |                  |                  |                  |                    |
| Opening stock of Inventories        | 40,79,966          | 22,01,656        | 25,33,140          | 8,68,245         | —                | —                | 6,872            | 33,75,984        | 1,30,65,863        |
| Less: Adjustment                    | (17,408)           | (17,273)         | (27,935)           | 166              | (939)            | —                | (4,060)          | —                | (67,449)           |
| <b>Adjusted opening Inventories</b> | <b>40,62,558</b>   | <b>21,84,383</b> | <b>25,05,205</b>   | <b>8,68,411</b>  | <b>(939)</b>     | <b>—</b>         | <b>2,812</b>     | <b>33,75,984</b> | <b>1,29,98,414</b> |
| Add: Purchase                       | 1,63,53,181        | 66,70,029        | 81,12,938          | 16,87,416        | 50,82,464        | 28,68,404        | 25,72,000        | 4,58,76,144      | 8,92,22,576        |
| Less: Return/Transfer               | (5,35,501)         | (4,25,299)       | (3,38,950)         | (1,88,535)       | (3,47,478)       | (21,868)         | (77,439)         | (4,32,04,682)    | (4,51,39,752)      |
| <b>Goods available for sale</b>     | <b>1,98,80,238</b> | <b>84,29,113</b> | <b>1,02,79,193</b> | <b>23,67,292</b> | <b>47,34,047</b> | <b>28,46,536</b> | <b>24,97,373</b> | <b>60,47,446</b> | <b>5,70,81,238</b> |
| Less: Closing stock of Inventories  | (53,70,238)        | (28,44,501)      | (32,28,159)        | (9,73,661)       | (20,71,681)      | (18,41,852)      | (1,66,117)       | (60,47,446)      | (2,25,43,655)      |
| <b>Cost of goods sold</b>           | <b>1,45,10,000</b> | <b>55,84,612</b> | <b>70,51,034</b>   | <b>13,93,631</b> | <b>26,62,366</b> | <b>10,04,684</b> | <b>23,31,256</b> | <b>—</b>         | <b>3,45,37,583</b> |
| <b>GROSS PROFIT</b>                 | <b>54,81,845</b>   | <b>22,01,588</b> | <b>28,45,652</b>   | <b>6,26,869</b>  | <b>10,82,969</b> | <b>3,27,303</b>  | <b>10,46,124</b> | <b>32,50,471</b> | <b>1,68,62,821</b> |

| Dhanmondi | Chittagong | Maghbazar | Sylhet | Gulshan | Agrabad | Export | Central | Total

## ADMINISTRATIVE &amp; GENERAL EXP.

|                                           |           |           |           |          |           |            |          |           |             |
|-------------------------------------------|-----------|-----------|-----------|----------|-----------|------------|----------|-----------|-------------|
| Salaries & benefits                       | 7,36,751  | 4,55,515  | 3,91,095  | 1,57,968 | 1,50,124  | 1,06,636   | 1,81,828 | 13,31,466 | 35,11,383   |
| Trevel & Transport                        | 11,733    | 2,487     | 8,919     | 3,802    | 2,388     | 2,002      | 2,62,751 | 2,09,053  | 5,03,135    |
| Entertainment                             | 31,991    | 6,178     | 12,458    | 4,613    | 7,116     | 2,353      | 3,226    | 25,033    | 92,968      |
| Rent                                      | 1,84,000  | 51,840    | 1,05,600  | 9,600    | 80,040    | 74,520     | 60,000   | 2,61,000  | 8,26,600    |
| Utility                                   | 3,32,183  | 1,92,247  | 1,74,355  | 78,037   | 1,57,147  | 1,00,687   | 29,718   | 1,45,125  | 12,09,499   |
| Publicity & Advertisement                 | 25,751    | 8,610     | 26,512    | —        | 36,300    | 3,184      | 9,770    | 1,84,336  | 2,94,463    |
| Packing                                   | 71,136    | 27,325    | 49,989    | 5,308    | 28,618    | 4,518      | 1,30,699 | 92,006    | 4,09,599    |
| Postage & Telephone                       | 20,003    | 20,672    | 8,718     | 8,777    | —         | 879        | 42,429   | 34,104    | 1,35,582    |
| Stationery & Supplies                     | 1,03,511  | 23,134    | 30,457    | 7,632    | 12,291    | 15,860     | 19,781   | 53,769    | 2,66,435    |
| H.O. Administratives expenses             | 36,000    | 24,000    | 24,000    | —        | —         | —          | —        | 1,56,000  | 2,40,000    |
| Handling & Transportation                 | 12,31,319 | 4,79,663  | 6,13,290  | 1,26,444 | 2,30,209  | 82,051     | 12,719   | 1,52,410  | 29,28,105   |
| Research & Design                         | —         | —         | —         | —        | —         | —          | —        | 67,939    | 67,939      |
| Miscellaneous expenses                    | —         | 6,019     | 30        | —        | 201       | 293        | —        | 1,231     | 7,774       |
| Depreciation                              | 18,200    | 57,072    | 61,111    | 12,612   | 44,060    | 32,856     | 36,000   | 24,000    | 2,85,911    |
| Bank Charges & Interest                   | 3,44,926  | 3,82,454  | 3,21,970  | 1,60,221 | 2,85,663  | 2,47,796   | 1,70,149 | 4,87,888  | 24,01,067   |
| Through out expenses                      | 3,762     | 6,615     | 16,292    | —        | —         | —          | 4,060    | —         | 30,729      |
| Reduction expenses                        | 5,822     | 10,658    | 10,147    | —        | 939       | —          | —        | —         | 27,566      |
| Total Admn. & General Expenses            | 31,57,088 | 17,54,489 | 18,54,943 | 5,75,014 | 10,35,096 | 6,73,635   | 9,63,130 | 32,25,360 | 1,32,38,755 |
| Net profit transferred<br>to capital fund | 23,24,757 | 4,47,099  | 9,90,709  | 51,855   | 47,873    | (3,46,332) | 82,994   | 25,111    | 36,24,066   |

## Annexure-9

Bangladesh Rural Advancement Committee  
 Aarong Leather  
 Statement of Income and Expenditure  
 For the year ended 31st December, 1988

|                                                                             | Taka     |
|-----------------------------------------------------------------------------|----------|
| Sales                                                                       | 7,40,112 |
|                                                                             | =====    |
| Deduct cost of goods sold:                                                  |          |
| Opening Raw materials (leather)                                             | 39,375   |
| Add: Purchase                                                               | 2,59,266 |
|                                                                             | -----    |
| Raw materials available for use                                             | 2,98,641 |
| Less: Closing Raw materials                                                 | 51,860   |
|                                                                             | -----    |
|                                                                             | 2,46,781 |
| Labour & Wages                                                              | 1,99,686 |
| Overhead                                                                    | 2,39,994 |
|                                                                             | -----    |
| Manufacturing cost                                                          | 6,86,461 |
| Add: Opening W I P                                                          | 3,438    |
|                                                                             | -----    |
|                                                                             | 6,89,899 |
| Less: Closing W I P                                                         | Nil      |
|                                                                             | -----    |
| Cost of goods manufactured                                                  | 6,89,899 |
| Add: Opening finished goods                                                 | 53,694   |
|                                                                             | -----    |
| Goods available for sale                                                    | 7,43,593 |
| Less: Closing finished goods                                                | 57,550   |
|                                                                             | -----    |
| Cost of goods sold                                                          | 6,86,043 |
|                                                                             | -----    |
| Surplus/(Deficit) of income over<br>expenditure transferred to capital fund | 54,069   |
|                                                                             | -----    |
|                                                                             | 7,40,112 |
|                                                                             | =====    |

## Annexure-

BANGLADESH RURAL ADVANCEMENT COMMITTEE  
BRAC MAIN FUND (BMF)  
Statement of Income and Expenditure  
For the year ended 31st December 1988

|                                                                             | Taka        |
|-----------------------------------------------------------------------------|-------------|
| Income:                                                                     |             |
| Materials sales                                                             | 8,53,017    |
| Bank Interest                                                               | 52,63,264   |
| Interest from BRAC Industries Ltd.                                          | 6,32,787    |
| Interest from BRAC Printers                                                 | 8,11,938    |
| Interest from Aarong                                                        | 5,61,105    |
| Interest from Loan and Advances to employes                                 | 60,849      |
| Miscellaneous income                                                        | 5,78,720    |
|                                                                             | -----       |
|                                                                             | 87,61,680 ✓ |
|                                                                             | =====       |
| Expenditure:                                                                |             |
| Cost of Materials sold                                                      | 8,69,317 ✓  |
| Surplus/(Deficit) of income over expenditure<br>transferred to capital fund | 78,92,363 ✓ |
|                                                                             | -----       |
|                                                                             | 87,61,680   |
|                                                                             | =====       |

BANGLADESH RURAL ADVANCEMENT COMMITTEE  
Schedule of Donation Received  
For the year ended 31st December, 1988

| Project                              | Donor               | Amount              |
|--------------------------------------|---------------------|---------------------|
| Rural development program            | NOVIB               | 5,04,51,721         |
|                                      | EZE                 | 1,02,02,323         |
|                                      | NORAD               | 65,97,056           |
|                                      |                     | <u>6,72,51,100</u>  |
| Child survival program               | UNICEF              | 2,29,37,000         |
|                                      | SIDA                | 1,86,81,550         |
|                                      | SDC                 | 1,82,00,000         |
|                                      |                     | <u>5,98,18,550</u>  |
| Post flood rehabilitation program    | NOVIB               | 39,95,518           |
|                                      | EZE                 | 1,11,03,880         |
|                                      | UNICEF              | 93,36,000           |
|                                      | OXFAM               | 36,35,977           |
|                                      | Local donor         | 2,16,714            |
|                                      |                     | <u>2,82,88,089</u>  |
| Non-formal primary education program | Interpares          | 8,01,021            |
|                                      | Local donor         | 45,000              |
|                                      |                     | <u>8,46,021</u>     |
| Primary Education of Older child     | UNICEF              | <u>9,78,919</u>     |
| Housing for the rural poor           | NOVIB               | <u>63,18,952</u>    |
| TARC, Jessore                        | Interpares          | <u>15,64,009</u>    |
| TARC, Rangpur                        | Interpares          | <u>15,64,008</u>    |
| Aarong                               | USCC                | <u>23,29,000</u>    |
|                                      | Bread for the world | <u>2,34,980</u>     |
|                                      |                     | <u>25,63,980</u>    |
|                                      |                     | <u>25,63,980</u>    |
| Total:                               |                     | <u>16,91,93,628</u> |