Report

on

Post Procurement Review to assess the extent of Value for Moneyfollowing Public Procurement Act-2006, Public Procurement Rules-2008 in the Public Procurement Process: A Case Studies of Some Selected Procurement Contracts of Local Government Engineering Department (LGED)

By

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An internship report submitted to the BIGD in partial fulfilment of the requirements for the degree of
Masters in Procurement and Supply Chain Management (MPSM)

BRAC Institute of Government and Development (BIGD)
BRAC University
September, 2025

Declaration

It is hereby declared that

1. The internship report submitted is my own original work while completing degree at BRAC University.
2. The report does not contain material previously published or written by a third party, except where this is appropriately citied through full accurate referencing.
3. The report does not contain material which has been accepted, or submitted, for any other degree or diploma at a university or other institution.
4. I have acknowledged all main sources of help.

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Letter of Transmittal

Samir Biswas MCIPS
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Subject: Submission of Report Titled Post Procurement Review to assess the extent of Value for Money following Public Procurement Act-2006, Public Procurement Rules-2008 in the Public Procurement Process: A Case Studies of Some Selected Procurement Contracts of Local Government Engineering Department (LGED).

Dear Sir,

I am grateful to submit herewith my report on "Post Procurement Review to assess the extent of Value for Money following Public Procurement Act-2006, Public Procurement Rules-2008 in the Public Procurement Process: A Case Studies of Some Selected Procurement Contracts of Local Government Engineering Department (LGED)" as a requirement to achieve the degree of Masters in Procurement and Supply Chain Management. It is my proud privilege to work under your active supervision and guidance.

I have attempted my best to finish the report with the essential data from procurement professionals of LGED related to public procurement.

I hope the that the report will meet the desires.

Sincerely

Md. Fakhrul Islam
Student ID: 23282010
BIGD, BRAC University
Date: September' 2025

Non-Disclosure Agreement

This agreement is made and entered into by and between the Local Government Engineering Department and the undersigned student Md. Fakhrul Islam at BRAC University. As I am currently working at the organization, I have access to the Organization's information that is confidential. I agree that I will keep all the information strictly confidential and will not share it with anyone outside of the organization.

Md. Fakhrul Islam

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Acknowledgement

First and foremost, the author wishes to express him grateful gratitude to the supervisor, Mr. Samir Biswas MCIPS, Adjunct Faculty, BIGD, BRAC University for his excellent motivation and patient supervision during this report work.

The author is also thankful to the workplace supervisor, A B M Khorshed Alam, Executive Engineer, Manikganj, LGED for his continuous support in completing the report.

The author is also thankful to the Senior Academic Coordinator, Mohammad Sirajul Islam, of BRAC Institute of Governance and Development (BIGD), BRAC University for his coordination and motivation for completing the practicums within the time period.

The author is also thankful to the Senior Academic Coordination officer, Tanzina Mizan, of BRAC Institute of Governance and Development (BIGD), BRAC University for her continuous support and cooperation to achieve the every milestone of MPSM.

The author is also grateful to the Institute of Governance and Development (BIGD), BRAC University for its facilitation and cooperation.

The researcher is indebted to the officers and staff of Project director, Construction of Important Bridges in Rural Roads (2nd Phase) (CIBRR-2), Greater Dhaka Rural development Project-3 (GDP-3), Resilient Infrastructure for Adaptation and Vulnerability Reduction Project (RIVER) for their heartfelt assistance and support in collecting data related information required for this report.

Last but not the least, the author would like to express deepest gratitude and appreciation to his family members and well-wishers for their constant inspiration and encouragement.

Executive Summary

This study evaluates the extent of Value for Money (VfM) achieved in procurement practices of the Local Government Engineering Department (LGED), focusing on compliance with the Public Procurement Act (PPA) 2006 and the Public Procurement Rules (PPR) 2008. Post Procurement Review (PPR) serves as a critical mechanism for ensuring accountability, transparency, efficiency, and effectiveness in the use of public resources in Bangladesh.

The study examined seven procurement contracts drawn from three major LGED projects: Construction of Important Bridges on Rural Roads (Phase II), Resilient Infrastructure for Adaptation and Vulnerability Reduction (RIVER), and Greater Dhaka Rural Infrastructure Improvement Project-3 (GDP-3). These contracts, covering goods, works, services, and consultancy, were implemented through a variety of methods including RFQ, OTM, LTM, OSTETM, DPM, and ICS.

The findings highlight a mixed picture of performance. Routine and low-value contracts demonstrated strong compliance with PPR-2008, timely completion, and in several cases, measurable cost savings, reflecting efficiency and effective contract management. In contrast, high-value and technically complex works contracts were marked by delays in evaluation and implementation, weak competition, cost overruns, and inadequate enforcement of contractual provisions such as Liquidated Damages. Furthermore, incomplete documentation and insufficient justification for non-competitive procurement methods weakened overall transparency and accountability.

The study concludes that LGED has developed considerable strength in managing routine procurement activities but faces systemic weaknesses in handling high-value and complex contracts. Addressing these challenges requires stricter enforcement of compliance mechanisms, better cost estimation, stronger market engagement to enhance competition, and greater reliance on digital platforms such as e-GP to improve efficiency and transparency. Capacity building of procurement officials and more robust monitoring systems are also essential to reduce irregularities and delays.

Overall, the study underscores that effective application of PPA-2006 and PPR-2008, supported by institutional reforms and improved procurement governance, is crucial for ensuring that LGED's procurement activities consistently deliver Value for Money and contribute to sustainable development outcomes in Bangladesh.

Keywords: Value for Money (VfM); Public Procurement Act 2006; Public Procurement Rules 2008; Post Procurement Review (PPR); Local Government Engineering Department (LGED); Procurement Compliance.

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List of acronyms

ADP	Annual Development Programme
APP	Annual Procurement Plan
BIGD	BRAC Institute of Governance and Development
BPPA	Bangladesh Public Procurement Authority
CIBRR2	Construction of Important Bridges in Rural Roads (2nd Phase)
COA	Commission on Audit
CPTU	Central Procurement Technical Unit
DPM	Direct Procurement Method
e-GP	Electronic Government Procurement
GDP-3	Greater Dhaka Rural Development Project-3
HOPE	Head of the Procuring Entity
ICS	Individual Consultant Selection
ICT	International Competitive Tendering
LTM	Limited Tendering Method
LGED	Local Government Engineering Department
NAO	National Audit Office
NCT	National Competitive Tendering
NOA	Notice of Award
OCE	Official Cost Estimate
OTM	Open Tendering Method
OSTETM	One-Stage Two-Envelope Tendering Method
PE	Procuring Entity
PPA	Public Procurement Act
PPR	Public Procurement Rules
PPRA	Public Procurement Regulatory Authority

PSN	Procurement of Non-Consulting Services
RFQ	Request for Quotation
RIVER	Resilient Infrastructure for Adaptation and Vulnerability Reduction Project
TEC	Tender Evaluation Committee
TIB	Transparency International Bangladesh
VfM	Value for Money
LD	Liquidated Damages

Glossary

ADP:	A government plan outlining development projects and budgets for a fiscal year, often funded by national and international sources.
APP:	A document detailing a procuring entity's planned procurement activities for a fiscal year, including methods, timelines, and estimated costs.
BIGD:	An academic institute under BRAC University, Bangladesh, offering education and research on governance, development, and procurement.
BPPA:	The national agency responsible for regulating and overseeing public procurement processes in Bangladesh.
CPTU:	A unit under the Ministry of Planning, Bangladesh, that formulates procurement policies, provides training, and monitors compliance with procurement rules.
CIBRR2:	A government project under LGED to construct large and medium bridges in rural areas to improve connectivity.
COA:	The supreme audit institution of the Philippines responsible for auditing government procurement and financial activities.
DPM:	A non-competitive procurement method used under specific conditions (e.g., emergencies, sole suppliers), bypassing open tendering.
e-GP:	A digital platform for conducting public procurement processes, enhancing transparency and efficiency.
GDP-3:	An LGED project aimed at improving rural infrastructure such as roads, markets, and bridges in the Greater Dhaka area.
HOPE:	The highest authority (e.g., Project Director) responsible for approving procurement decisions within a government agency.
LTM:	A restricted competitive bidding process where only pre-qualified or selected suppliers are invited to submit bids.
LGED:	A Bangladeshi government agency responsible for rural infrastructure development, including roads, bridges, and flood shelters.
NAO:	The UK's independent body responsible for auditing public spending and assessing value for money in government procurement.

NCT:	A procurement process restricted to national bidders, used for contracts that do not require international competition.
NOA:	A formal communication issued to the winning bidder after the completion of the evaluation process.
OCE:	The government's pre-determined estimated cost for a procurement package, used as a benchmark for bid evaluation.
OTM:	A competitive bidding process open to all qualified bidders, ensuring maximum participation and transparency.
OSTETM:	A procurement method where bidders submit technical and financial proposals in separate envelopes, evaluated sequentially.
PSN:	Procurement of services that are not consultancy-related, such as outsourcing, logistics, or support services.
PPR:	An assessment conducted after procurement completion to evaluate compliance, efficiency, and value for money.
PPRA:	An autonomous government body (e.g., in Kenya) responsible for regulating and monitoring public procurement.
PPA 2006:	The legal framework governing public procurement in Bangladesh, ensuring transparency and accountability.
PPR 2008:	Detailed regulations under the PPA-2006, outlining procedures for procurement processes.
RFQ:	A simplified procurement method for low-value goods/services, where prices are solicited from multiple suppliers.
RIVER Project:	A World Bank-funded project in Bangladesh aimed at building climate-resilient infrastructure in flood-prone areas.
TEC:	A committee formed to evaluate bids and recommend the most suitable supplier/contractor.
VfM:	A principle ensuring that procurement achieves the optimal balance of cost, quality, and sustainability.
LD:	A pre-defined penalty imposed on contractors for delays or failures to meet contractual obligations.
NCT:	Procurement without open competition, used under exceptional circumstances (e.g., urgency, national security).

ICS:	A method for hiring individual experts based on qualifications and experience, rather than competitive bidding.
PE:	A government agency or department authorized to conduct procurement activities.
TIB:	A non-governmental organization advocating for transparency and accountability in public procurement.

Chapter 1

Introduction

1.1 Background of the Study

In Section-24 of Public Procurement Act (PPA) and according to Rules 45 and 46 of the Public Procurement Rules (PPR) 2008, Post Procurement Reviews are an essential mechanism to ensure transparency, accountability, and compliance in public procurement. These reviews are conducted periodically by appropriately qualified independent consultants, either arranged by the Head of the Procuring Entity (HOPE) or directly by the BPPA. The purpose is to assess whether procurement activities were carried out in accordance with the Public Procurement Act 2006 and PPR 2008, whether value-for-money was achieved, and to identify issues such as non-compliance, poor contract management, or delays.

Procurement Post Review as specified in Schedule II, Rule 46(1) is "When volume of Procurement of a Procuring Entity in one particular financial year is more than Tk.100 (one hundred) million". Time for Procurement Post Review as specified in Schedule II, Rule 46(1) & 46(6) is "Within nine (9) months of the end of each financial year". Minimum Number & Percentage of Contracts for Procurement Post Review as specified in Schedule II, Rule 46 (3) is "Not less than fifteen percent (15%) of the number of contracts awarded in that year to be selected by the independent Consultant in such a manner as to cover at least thirty percent (30%) of the total contracts' value".

A proportionate number and value of contracts, as specified in Schedule II, are selected for review, and consultants may choose any contract within the agreed scope. The Procuring Entity must ensure timely completion of the reviews and submission of reports to both the Entity and the BPPA. Both BPPA and Procuring Entities are required to allocate budget for this purpose. The BPPA may also conduct its own sample reviews and is responsible for publishing the findings and recommendations on its website to inform the Government and the public, supporting broader monitoring and improvement in procurement practices.

Local Government Engineering Department is one of the largest public sector service-oriented organizations. Nearly 15-20% of ADP of Bangladesh Government is implemented by LGED. The procurement process of LGED is structured; transparent and standardised system aligned with the PPR-2008. In Every year, LGED conducts procurement post reviews on random sample basis throughout the organization to assess the extent of compliance achieved and lesson learnt in the procurement process. However, for achieving competition, transparency and value for money in using public funds is the main focus of this research paper.

1.2 Literature Review

1.2.1 Legal and Institutional Framework

The Public Procurement Act (PPA) 2006 and the Public Procurement Rules 2008 (PPR 2008) of Bangladesh outlines a structured framework for ensuring transparency, fairness, and efficiency in public procurement. As per Rule 45 and Rule 46, the implementation of Post Procurement Review (PPR) is mandated to assess compliance with legal and procedural requirements, enhance accountability, and improve future procurement practices. PPR is one of the key oversight tools utilized by CPTU (Now BPPA) to assess whether procuring entities have followed proper procedures and whether procurement activities align with national regulations and development goals (CPTU, 2022). Post reviews are particularly conducted for projects financed through the Annual Development Programme (ADP) and donor-assisted projects.

1.2.2 Current Practice and Challenge

Despite the existence of a comprehensive legal structure, practical implementation of PPR in Bangladesh faces several limitations. Studies by Transparency International Bangladesh (TIB) revealed that political influence, lack of capacity, and weak monitoring mechanisms often compromise the integrity of the procurement process (TIB, 2019). The World Bank's assessments (2020) noted frequent procedural lapses, such as inadequate bid evaluation documentation, delayed contract implementation, and poor record-keeping.

In its 2021–2022 performance report, CPTU (Now BPPA) (2022) acknowledged that several government agencies failed to maintain standard documentation and did not submit procurement records on time for review. Additionally, findings from a study by Ahmed and Khan (2018) emphasized that post-review results are not systematically integrated into procurement policy revisions or used to penalize non-compliance. This creates a lack of accountability and a perception of impunity among procuring entities.

Another major constraint is the absence of an independent audit authority for procurement review. Since CPTU (Now BPPA) operates under the Ministry of Planning, its neutrality in reviewing politically sensitive projects has been questioned (Hossain, 2019). There is also minimal public access to post-review results, which limits transparency and civil society oversight.

Many procuring entities face challenges in properly conducting Post Procurement Reviews due to a lack of technical expertise, limited institutional capacity, and inadequate awareness of the importance of these reviews (CPTU, 2015). Additionally, the findings of post reviews are often not systematically integrated into policy reform or future procurement planning, resulting in repeated inefficiencies and non-compliance. This suggests a disconnect between the objectives of the PPR and their realization in the field.

Furthermore, existing literature and procurement audit reports indicate that in many cases, PPRs are conducted more as a formal obligation than as a tool for genuine performance improvement. There is also limited empirical data available on the impact of post procurement reviews on procurement quality, cost-effectiveness, and supplier performance. This lack of comprehensive evaluation creates a significant research gap in understanding the real-world effectiveness of PPR mechanisms under PPR 2008.

In this context, it becomes essential to examine how Post Procurement Reviews are currently being implemented in Bangladesh, what challenges are being faced, and how their effectiveness can be improved. Bridging this research gap is crucial for ensuring the intended benefits of PPR as envisioned in the Public Procurement Rules 2008 are fully realized.

1.2.3 International Practices and innovation in post procurement review

Globally, PPR has evolved as a powerful instrument for promoting transparency and efficient use of public funds. Different countries and institutions implement PPR in various ways, often integrating technology and independent audit systems.

1.2.3.1 Multilateral Development Banks

International development partners such as the World Bank and the Asian Development Bank (ADB) have adopted rigorous post-procurement assessment tools. Their procurement frameworks require ex-post audits for high-value and high-risk contracts. These reviews focus on three pillars: compliance with procurement rules, contract management, and value for money (World Bank, 2017; ADB, 2018). These institutions often use external or third-party firms for conducting reviews to ensure independence and objectivity.

Moreover, the introduction of e-procurement systems and open contracting data standards in many countries has allowed real-time tracking of procurement data, reducing opportunities for manipulation and corruption.

1.2.3.2 Country Examples

In Kenya, the Public Procurement Regulatory Authority (PPRA) is an autonomous body that conducts frequent post-procurement audits across public sector entities. Its annual reports reveal findings and recommendations which are legally binding and enforceable (PPRA, 2020). The Kenyan system also mandates procurement officers to undergo certification, improving overall competency.

The Philippines provides a strong example of integrating PPR with broader public financial management through the Commission on Audit (COA). The COA performs real-time and post-procurement audits, and findings are publicly disclosed. This transparency has helped the government curb procurement fraud in several departments (COA, 2021).

In India, the Comptroller and Auditor General (CAG) frequently audit procurement activities, especially in large-scale infrastructure projects. The CAG's reports often lead to parliamentary inquiries and reforms in public procurement processes (CAG, 2020).

The United Kingdom, through its National Audit Office (NAO), conducts value-for-money audits that extend beyond simple compliance checks. These reviews assess the broader economic impact of procurement decisions, focusing on long-term outcomes and efficiency (NAO, 2020).

1.2.3.3 Comparative Analysis

Aspect	Bangladesh	International Best Practices
Reviewing Authority	CPTU (Now BPPA) (under Planning Ministry)	Independent bodies (e.g., PPRA, NAO, COA)
Public Disclosure	Limited	Mandatory and online (e.g., audit portals)
Technology Use	e-GP partially adopted	Full e-procurement and open contracting data systems
Legal Enforcement	Weak enforcement of findings	Strong legal mandate and penalties
Capacity of Reviewers	Moderate to low; minimal training	Certified procurement professionals
Integration with Budgeting	Weak alignment with national budget and planning	Integrated with national PFM frameworks

1.2.3.4 Gaps Identified in Literature and Practice

Despite available legal structures and institutional setups, several gaps persist in Bangladesh’s PPR implementation:

1. Limited independence of the reviewing body (CPTU), raising concerns about political interference (Ahmed & Khan, 2018).
2. Lack of systematic enforcement of recommendations arising from post-procurement reviews.
3. Minimal transparency, with very few post-reviews reports available to the public or oversight bodies.
4. Inadequate training and staffing, leading to inconsistent and sometimes superficial reviews.
5. No clear link between PPR findings and procurement policy reform.

1.3 Objective of the study

Main Objectives of the study is to ensure transparency, accountability, and compliance with the provisions of the Public Procurement Rules 2008 in the procurement activities carried out by procuring entities. Specific Objectives of the study are as follows:

1. To verify whether the procurement process followed is consistent with the rules and procedures outlined in the PPR 2008 in few selected schemes of project of LGED.
2. To assess the degree of value for money of the procurement process of those schemes of project of LGED.
3. To identify degree of irregularities, weaknesses, or deviations in the procurement process of those schemes of project of LGED.
4. To Recommend the way out/solution/measures to overcome/mitigate the irregularities or deviation/loop holes of procurement process.

1.4 Scope of the Study

LGED executes their task through forming different development projects through government budgets and foreign Aids or grants as well as some revenue budgets in every financial year. The scope of post procurement review is to assess whether was the procurement conducted as per PPR-2208 to achieve value for money through compliance, economy, efficiency, effectiveness, equity and transparency, risk and fraud management, documentation and record keeping in the procurement process. To achieve the objectives of the study, the scope of the general procurement review is describe below but not limited to:

- Verification of Procurement Process and Compliance as per Public Procurement act and Rules as well as E-GP Guideline and Delegation of Financial Power.
- Assessment of contract implementation including adherence to specifications and technical standard.
- Physical inspections to ensure goods and works exist at intended locations and are used for their intended purposes.
- Capacity assessment of the procuring entity.
- Recommendations for improvements and remedies for deficiencies.

In addition, few key elements of the post procurement review will be conducted with mainly focus on the following aspects:

a. Procurement plan, budget, official cost estimate;

b. Procurement type, category, method, objective, financing arrangement (in case of DP's supported project);

c. Procurement advertisements in newspaper and in website;

d. Tender/proposal submissions (no of sale/issuance of tender/proposal documents, no of participants, days allows for preparation and submission);

e. Formation of TOC/POC and TEC/PEC (no of members, external members);

f. Tenders/Proposals Evaluation (opening, days between opening and evaluation, responsiveness (responsive & non-responsive), recommendations of the evaluation committee);

g. Post qualification;

h. Approval of tenders/proposals (actual days between opening & evaluation and between evaluation & approval, approval authority as delegation of financial power, actual approval authority, actual days for issuance of NOA/contract signing/LOI);

i. Contract award (procurement processing lag & lead time);

j. Completion of contract (time specified for supply/execution/perform);

k. Complaints and appeal (reason of complain, resolution of complaints, decision of review panel);

l. Contract amendment (no of amendment, contract time extension, variation/extra work/ repeat/additional delivery orders etc.);

m. Contract disputes unresolved;

n. Action on corruption, fraudulence, collusive and coercive if identified;

o. Procurement management capacity (no of staff trained in procurement) etc.

1.5 Limitations of the study

Post Procurement Review (PPR) is a process conducted after procurement activities are completed, to assess compliance, transparency, fairness, and value for money. While it plays a crucial role in improving procurement systems, it has several limitations but not limited to:

i) **Scope limitation:** The contracts are selected on the random basis from three projects which do not reflect the comprehensive scenario of the projects as well as organization's procurement and management process.

ii) **Information limitation:** Due to incomplete or missing documents of contract documents and related documents, data with transfer of responsible staff made the review sometimes difficult and which adherence the performance of review.

iii) **Time limitation:** Due to time constraint and distance to visit sites, in depth review is limited to potential evaluation.

1.6 Methodology

To conduct the post procurement review, the study can be done in three stages:

Stage-1: Selection of Contracts is done by visiting the Project Director (PD)/Procuring Entity (PE) through annual procurement plan, information of contracts and meet with responsible staff. According to the information of contracts and relevant documents, 7 (Seven) contracts were randomly selected from the projects for the study that meets the objectives.

Stage-2: Visit Project office and Implementation office with sites for data collection. Primary data were to be collected by the face-to-face interview, electronic communication by mail, WhatsApp etc. and telephonic interview. Secondary data were to be collected a from contract documents, websites, journals, articles. Primary and secondary data both is qualitative and quantitative data.

Stage-3: Preparation of the study report: Finally, the study report has been prepared.

Chapter 2

Selection of Procurement Contracts for Study

2.1 Brief Description of the Projects

2.1.1 Construction of Important Bridges on Rural Roads (Phase-II) project

Background: Construction of Important Bridges on Rural Roads (Phase-II) project has been prepared to improve the rural transport and trading networks in line with the strategy improvement of rural connectivity as well as socio-economic conditions of the rural people. Due to construction of the small and medium bridges in rural roads, subsequently uninterrupted accessibility demand has increased to construct the large bridges in the existing gap in comparatively in large rivers.

Project Completion Time: 30/6/2027

Cost of the project: BDT 4050 Crore.

Geographical Area: 35 Districts and 58 Upazila.

Major Component of the project: 65 large bridges over 3rd class and 4th class river and 17 small bridges.

2.1.2 Resilient Infrastructure for Adaptation and Vulnerability Reduction Project (RIVER)

Background: The Resilient Infrastructure for Adaptation and Vulnerability Reduction (RIVER) is a project funded by the World Bank to help Bangladesh improve disaster preparedness against inland flooding in 14 flood-prone districts benefiting over 1.25 million people. Under this project 500 climate resilient multipurpose flood shelters and connecting roads will be constructed. As a low-lying Delta, Bangladesh is highly vulnerable to climate changes and natural disasters. This project is aligned to contribute to the Bangladesh Delta Plan 2100 as well as World Bank Group's Climate Change Action Plan 2021- 25.

Project Completion Time: 30/6/2028

Cost of the project: BDT 4323.47Crore.

Geographical Area:14 Districts and 78 Upazila.

Major Component of the project: Resilient Flood Shelters, Resilient Community Infrastructure, Strengthening LGED's Capacity for Disaster Preparedness and Response, Technical Assistance for Long-Term Community Flood Resilience, Project Management, Design and Supervision, Monitoring and Evaluation, Contingency Emergency Response.

2.1.3 Greater Dhaka Rural Infrastructure Improvement Project-3 (GDP-3)

Background: Improve rural communication network to facilitate farm/non-farm economy. Upgrade life standard of rural people by providing easier and quicker access to basic service delivery centres like schools, College, Community Clinic, hospitals etc. Generate short- & long-term employment, eventually to alleviate poverty. Regain ecological balance through road side plantation. Improving the quality of development of the technical life of the local government trust and non-technical manpower in the development of that infrastructure.

Project Completion Time: 30/6/2026

Cost of the project: BDT 1809.50 Crore.

Geographical Area: 6 Districts

Major Component of the project: Improvement of 101.66 km of Upazila Roads (UZRs), Improvement of 253.37 km of Union Roads (UNRs), Improvement of 948.97 km of Village Roads (VRs), RCC Road 101.55km, HBB Road 17.72km, Maintenance/Rehabilitation of Rural roads- 129.50 km, Construction of 3443.60 m Bridges/Culvert son Rural roads, Development of 12 numbers Growth Centre Markets/Hats, Tree Plantation- 50.00 km.

2.2 List of Selected Contracts, Method and Type of Contracts

The following 7 (seven) contacts are selected for the study from three selective projects from LGED depending on method, type and value of procurement.

Sl. No.	Name of the contracts	Type of Procurement	Contract Amount (Lac. Tk.)	Method of Procurement	Project Name& Work Sites
1	Procurement of Office Equipment (Photocopier Machine & Office Accessories).	Goods	4.97	RFQM	CIBRR2& LGED HQ., Dhaka
2	Supply of Motor Cycles	Goods	20.57	DPM	CIBRR2& LGED HQ., Dhaka
3	Procurement of a Firm/ Company for Outsourcing support staff.	Non-Consulting Services	107.79	OTM	CIBRR2& LGED HQ., Dhaka
4	Construction of 511.024m long Girder bridge on Morichakandi GC-Dashani R&H via Kanainagar, Charmoricakandi, Ichapur&Shibpur over the river Dashani.	Works	9163.75	OSTETM	CIBRR2&Bancharampur, B-Baria
5	Improvement of Atigram UP Soyapur Bazar via Farir Char Bazar Road by	Works	179.27	LTM	GDP-3& Sadar, Manikganj.
6	Construction of Primary School cum Flood Shelter with Street Light, Lightening Protection & Connecting Roads, Bridge/Culvert, Furniture and Tree Plantation at Gopalganj District	Works	4148.85	OTM	RIVER& Gopalganj.
7	Selection of Individual Consultant (ICS), Design Engineer.	Individual Consultant	187.82	ICS	CIBRR2& LGED HQ., Dhaka

2.3 Selection Criteria of reviewed contracts

The procurement contracts have been selected based on the following criteria.

Value of contracts: Low value, medium value and high value.

Method of procurement: Open Tendering Method, One Stage Two Envelop Tendering Method, Limited Tendering Method, Request for Quotation Method, Direct Procurement Method, Individual Consultant Selection etc.

Type of Procurement: NCT, ICT etc.

Nature of works: Construction of Roads, Bridges, Protection works, Services and Goods etc.

The geographical spread of the contracts: All over Bangladesh.

Implementation authority: Project Director, District Executive Engineer, Upazila Engineer etc.

Chapter 3

Findings and Performance Analysis

3.1 Individual Contract Review

3.1.1 Post Procurement Review Report (RFQ Method)

Procuring Entity: Project Director, CIBRR2, LGED, HQ

Contractor: Araf International, Dhaka

Package Name: Procurement of Office Equipment (Photocopier Machine, Scanner, Printer, Chair)

Procurement Method: RFQ (Request for Quotation), compliant with DPP.

Contract Value: BDT 4,97,000, (NCT procurement under GoB development budget).

Original Completion Date: 21/06/2023, Actual

Completion Date: 21/06/2023

Date of Review: 04–06 July 2025

Findings & Analysis:

Compliance with Procurement Rules and Documentation:

The procurement process followed basic compliance protocols, including the availability of the Procurement Plan and the approved OCE by the Authorized Officer as per Rule 16(4).

Contract Execution and Management:

The contract was executed and completed on time, indicating good implementation efficiency. There were no cost variations, extensions, or escalations. Payments made on timely, with no complaints or disputes. Supplier performance met expectations with full delivery of equipment, no delays or defects.

Transparency and Compliance: No award publication was required (contract value < BDT 1 crore) [Rule 37(1)]. Complaints/Appeals is none lodged [Rule 56].

Compliance with PPA-2006: RFQM aligns with PPA's emphasis on competition and efficiency (Section 2). In case of fairness, no evidence of fraud/corruption [Rule 127(2)]. In case of efficiency, procurement completed within 14 days (IFT to contract signing), demonstrating adherence to PPA's principles.

Recordkeeping and Inspection: All procurement files were available and up to date. Physical inspection is conducted and matched the goods listed in the contract.

3.1.2 Post Procurement Review Report (PSN Method)

Procuring Entity: Project Director, CIBRR2, LGED, HQ

Contractor: LKSS Limited, Paschhim Agargaon, Dhaka

Package Name: Procurement of a Firm for Outsourcing Support Staff Services

Procurement Method: OTM (Open Tendering Method)

Contract Value: BDT 1,19,74,560.00

Original Completion Date: 30/6/2027

Completion Date: Ongoing

Date of Review: 04–06 July 2025

Findings & Analysis

Economy and Cost Control: The procurement process followed basic compliance protocols, including the availability of the Procurement Plan and the approved OCE. Approval was properly provided by the HOPE as per Rule 16(4). Contract awarded at BDT 1,07,79,119.40 against OCE of BDT 1,19,74,560.00, showing cost saving that Indicates economic procurement, directly contributing to VfM.

Advertisement: Mostly compliant. The procurement opportunities were published in both Bengali and English national newspapers, and also in BPPA's website for contracts above Tk. 1 crore, as per PPR Rule 90(2).

Transparency: Mostly compliant. Minimum 21 days were allowed for submission (actual: 23 to 36 days), meeting Rule 61(4), Schedule II. This ensured wide competition and transparency, key principles of VfM.

Efficiency and Timeliness: In tender evaluation, although the rule (Schedule III) requires 14 days for evaluation, actual time was longer (30–78 days). Delay in evaluation reduced efficiency, slightly impacting VfM. But Approval and issuance of NOA were done within required time (1 day between approval and NOA; 10 days for contract signing), complying with Rule 36(4).

Fairness and Integrity: Tender Security & Performance Security is ensured as per Rules 22(3) and 27. No complaints recorded (Rule 56–60 compliance). As a result, ensured fairness that reducing risk of corruption and promoting VfM.

Method Justification: OTM used correctly based on cost and nature of service. OTM is appropriate for a high-value contract.

Documentation: Adequate approval and publication tracking.

Quality & Delivery: Timely payment and works progressing within contract time that supports sustainability and long term VfM.

3.1.3 Post Procurement Review Report (DPM)

Procuring Entity: Project Director, CIBRR2, LGED, HQ
Contractor: Atlas Bangladesh Limited
Package Name: Supply of Motor Cycles
Procurement Method: DPM
Contract Value: BDT 21,00,000.00
Original Completion Date: 24.04.2025
Completion Date: Supplied within contracted time.
Date of Review: 04–06 July 2025
Findings & Analysis:
Procurement Planning and Costing: Procedurally sound. Fully compliant with PPR-2008 regarding planning and cost estimation.
Advertisement and Tendering: As expected for Direct Procurement Method (DPM), no competitive advertisement was used. However, justification for using DPM must be explicitly documented, which is not shown in the file.
Legitimacy and Compliance: DPM is legally acceptable under certain thresholds and conditions (e.g., emergency, limited suppliers). But no justification (e.g., urgency, monopoly, framework agreement) was included. However, it lacks critical transparency and justification that are mandatory under PPR-2008 Rule 76 when using Direct Procurement. Without this, the procurement is vulnerable to non-compliance findings in audit. But as per Rule 108 (1) G, explicitly permits Direct Procurement Method: "if the goods are available from a supplier which is a company owned by the Government and the Procuring Entity is satisfied that the goods are available at a competitive price from that company**."** Therefore, the fact that the supplier (Atlas Bangladesh Limited) is a government-owned company provides the clear and legitimate justification for using DPM**.** This procurement was not an arbitrary deviation from the rules but a specific application of a rule designed for this purpose.

Price Competitiveness: The review document states the contract price (BDT 20.57 lakh) was below the Official Cost Estimate (OCE of BDT 21.00 lakh). However, there is no documented evidence provided showing how the entity verified this price's competitiveness (e.g., comparison with recent market rates, prices from other government purchases, or catalogue prices for similar models). According to PPR 2008, the procuring entity must be proactive checked to ensure public funds are not overpaying, even when supporting another government entity. The absence of this analysis is a weakness of procurement. True VfM is achieved not just by being under the OCE, but by ensuring the price is fair relative to the open market.

Value and Strategic Objectives: Revenue is retained within the government's ecosystem, contributing to the financial health of a state-owned enterprise that supports national industry. In terms of corporate social responsibility (CSR), this supports employment and industrial policy within Bangladesh. As a government entity, there may be a perception of greater accountability and reduced risk of fraud compared to a private vendor.

3.1.4 Post Procurement Review Report (LTM)

Procuring Entity: Executive Engineer, LGED, Manikganj.

Contractor: M/S Dola Ela Enterprise

Package Name: Improvement of Atigram UP Soyapur Bazar via Farir Char Bazar Road by BC from Ch.2560-4200m Under Upazila: Sadar. District: Manikganj.

Procurement Method: LTM

Contract Value: BDT 179.27 lac

Original Completion Date: 30.05.2024

Completion Date: 30.5.2024

Date of Review: 04–06 July 2025

Findings & Analysis

Procurement Planning and Costing: APP & OCE approved, aligned with PPR-2008. Committee formed with external members, approved by HOPE.

Procurement Method: Rules 110-112 define LTM, which is used when tenders are invited only from pre-qualified contractors. The use of LTM was justified and consistent. The method was specified in both the approved DPP and the Annual Procurement Plan (APP).

Advertisement and Tendering Competition: Advertised in newspaper and BPPA website. A 100% submission rate from all document purchasers and all bids are responsive creates a highly competitive environment, driving down prices and encouraging bidders to offer their best terms. This is the single strongest indicator of achieved VfM.

Process Timeliness: NOA and contract issuance on schedule.

Tendering & Evaluation: All tenders are valid, evaluation timely. Awarded in 21 days, NOA issued, contract signed within validity.

Price Analysis and Cost Efficiency: The contract was awarded at a price 4.6% below the OCE and 5.6% below the DPP estimate. This significant saving is a direct result of the robust competitive process and demonstrates clear economy.

Contract Execution: Work completed within 90 days. No Cost Overruns (Final payment: Tk. 179.00 lakh vs. Contract: Tk. 179.27 lakh). The contractor delivered the works on time and on budget. Effective contract management ensured no additional costs were incurred by the government, preserving the VfM achieved during the tender stage.

LD (Liquidated Damages): No delay or penalty.

Transparency: Missing justification for LTM and full payment documentation.

Compliance and Governance: The process showed strong adherence to rules. TEC and OCEC formed with the correct number of members, including an external member. Approvals were granted by the correct authorities (HOPE, PD). The entire process was conducted through the e-GP system**,** ensuring transparency. No complaints, appeals, or allegations of corruption. Good governance and transparency reduce risks and hidden costs, contributing to sustainable VfM. The use of e-GP is a best practice that enhances accountability.

Oversight & Supervision: Committees formed, reviews approved by authorities.

Procurement Capacity (LGED): Highly Efficient. Efficient administration reduces costs and leads to quicker project start.

3.1.5 Post Procurement Review Report (OSTETM)

Procuring Entity: Executive Engineer, LGED, Bharman Baria

Contractor: Al Amin Construction.

Package Name: Construction of 511.024m long Girder bridge on Morichakandi GC-Dashani R&H via Kanainagar, Charmoricakandi, Ichapur&Shibpur over the river Dashani at Ch.12750m (Road ID 412042004).

Procurement Method: OSTETM

Contract Value: BDT 91,63,75,649.902

Original Completion Date:15.08.2025

Completion Date: Ongoing. Date of Review: 04–06 July 2025

Findings & Analysis:

Procurement Planning and Costing: APP approved by ACE (Delegated by HOPE) & OCE approved by HOPE, aligned with PPR-2008. Committee formed with external members, approved by HOPE.

Procurement Method: OSTETM is considered for complex procurements where quality and technical merit are as important as cost. The following works (Bridge works) is a large scale, and its construction methodology is highly technical. For this reason, OSTETM is appropriate and justified for a large-scale, technically complex bridge construction project. It was correctly specified in the DPP. This method ensures that technically unqualified bidders are eliminated before financial offers are opened, protecting the project from the risk of awarding to a lowest bidder who cannot deliver the essential quality. This safeguards long-term VfM.

Transparency and compliance: Published in daily national Bengali, English and local newspapers as per Rule 90(2) (ka). Published on e-GP websites but not on PE's website, violating Rule 90(2) (za). Days for submission is extended to 36 days while as per PPR-2008 minimum of 28 days is required. Though it is compliant but delayed the procurement process. But the entire process is conducted through the e-GP system. No complaints or appeals are lodged which indicates a fair and highly transparent process at initial stage of procurement. As a result, for this transparency and governance reduce the risk of corruption and ensure that outcome is based on merit, which is positive for VfM impact.

Competition and Market Engagement: Tender submission rate is 75% (6 out of 8) and 100% responsiveness indicates the healthy competition among the capable contractor. This is a good level of engagement for a large, specialized works contract.

Price Analysis and Cost Efficiency**:** The contract price is 3.74% above the OCE. The excess costing is justified by market conditions and proper documented explanation is exists in evaluation of winner bidder. It suggests the OCE have been underestimated. This is a deviation from the ideal "economy" pillar of VfM.

Process Efficiency and Timeliness: Technical evaluation took 59 days (vs. 21-day limit per Rule 36(6)). Financial evaluation took 98 days (Massive delay). Ministerial approval took 53 days (vs.21 days allowed). Overall lead time took 24 weeks from invitation to tender (IFT) to contract signing (vs. 13 weeks allowed). These significant delays increase administrative costs, demotivate bidders, and delay project benefits to the public. Most significantly, it indicates poor internal process management, which erodes efficiency as well as risking cost overruns. That indicates strongly negative impact of VfM.

Contract Award: NOA issued within 1 day of approval (vs. 7-day limit per Rule 36(4)). Compliant. Contract signed in 24 days (vs. 28-day limit per Rule 102(11)). Compliant. Award published on e-GP

Contract Execution and Delivery: The works physical progress is 45% (original completion: 15/08/2025; revised: 15/08/2026). The physical inspection report states “Behind of Schedule” and “Cost overruns” reported, though no LD imposed. This is the most serious threat to VfM. Time overruns directly lead to increased costs (supervision, inflation, idle resources) and delay the socio-economic benefits (rural connectivity) that justify the project's cost. The risk of cost overruns threatens the "economy" entirely.

Documentation & Compliance: Procurement records (tender security, minutes, contracts) are maintained. No complaints, terminations, or disputes were lodged.

3.1.6 Post Procurement Review Report (OTM)

Procuring Entity: Project Director, Resilient Infrastructure for Adaptation and Vulnerability Reduction Project (RIVER).

Contractor: National Development Engineers (NDE).

Package Name: Construction of Primary School cum Flood Shelter with Street Light, Lightning Protection & Connecting Roads, Bridge/Culvert, Furniture, and Tree Plantation at Gopalganj District

Procurement Method: OTM

Contract Value: BDT 4,148,857,683.94

Original Completion Date: Ongoing.

Completion Date: Not Completed.

Date of Review: 04–06 July 2025

Findings & Analysis

Legitimacy of Tendering Method: OTM is a standard and most preferred method of achieving maximum competition among the contractors and suppliers. The scale and nature or work which is funded by World Bank, OTM is fully appropriate and mandatory for ICT. It was correctly specified at DPP. Procurement Plan (APP) and Official Cost Estimate (OCE) approved by authorized officials. Advertisement published in national daily newspapers, PE’s website, and BPPA portal (fully compliant). Tender Evaluation Committee (TEC) formed with 7 members (including 2 external experts). Using OTM aligns with best practices and donor requirements, ensuring transparency and providing the widest opportunity for competition, which is the bedrock of VfM.

Market competition and Engagement: A submission rate of only 23% (3 out of 13) for a major international tender is very low. It indicates potential market disinterest, perceived high risk, or onerous tender conditions. While three responsive bids meet the minimum requirement, the lack of broader competition severely limits the procuring entity's ability to drive down prices and negotiate better terms. This weakens the "economy" pillar of VfM from the outset.

Price analysis and cost Efficiency: The contract price is marginally above the OCE (by ~0.0014%)**.** While this indicates a highly accurate cost estimation process, it fails to demonstrate any cost savings **a**chieved through competition. In a robustly competitive environment, one would expect the winning bid to be significantly below the OCE. The near-identical price suggests the winning bidder priced their offer at the ceiling of what was acceptable, which is a likely consequence of the low number of bidders.

Process Efficiency and Timelines: For tender preparation and submission extended 60 days is given (vs. PPR's 28 days minimum). While longer than the 28-day minimum, this is standard and often necessary for large, complex ICTs to allow international bidders sufficient time. Evaluation completed within 21 days (complied as per rule). All subsequent approvals (technical, CCGP, ministerial) and contract signing were completed within the timelines stipulated in PPR 2008 and the World Bank guidelines. Efficient administration reduces overhead costs and ensures the project commences without unnecessary delays, protecting the value of the investment.

Transparency, Compliance and Accountability: The process was highly transparent and compliant with both PPR 2008 and World Bank guidelines. Advertisements were placed in national and international media (UNDB) as required. Committees (TEC with 7 members including 2 external, OCEC) were formed correctly and approved by the proper authorities (Secretary, HOPE). The evaluation report was approved by the Cabinet Committee on Government Purchase (CCGP), as required for high-value contracts (As per Rule above 100 Crore). No complaints or appeals were lodged. Impeccable governance and strict adherence to rules minimize the risk of corruption and ensure decisions are made based on merit, which is fundamental to achieving VfM.

Contract Execution and Delivery: The project is ongoing and only 30% complete. Original completion date: 15-08-2027. As per physical progress, the project is on schedule and on budget. The ultimate test of VfM is the delivery of quality infrastructure on time and within budget. At 30% completion, it is too early to judge. The critical factor will be diligent contract management to avoid time and cost overruns, which would erode any VfM achieved at the tender stage.

3.1.7 Post Procurement Review Report (ICS)

Procuring Entity: Project Director, CIBRR-2, LGED, HQ.

Consultant: Design Engineer (Package: CIB2-S-02)

Package Name: Selection of Individual Consultant (SIC),

Procurement Method: Individual Consultant Selection (ICS)

Contract Value: BDT 1,87,82,909.00 (NCT, GoB-funded)

Original Completion Date: Ongoing.

Completion Date: Not Completed.

Date of Review: 04–06 July 2025

Findings & Analysis

Legitimacy of Procurement: The ICS method is the appropriate and standard procedure for hiring individual consultants based on their qualifications and experience. The use of ICS was fully justified and compliant for procuring the services of a specialized Design Engineer. It was correctly specified in the DPP. Procurement Plan & Cost Estimate was approved by HOPE. Using the correct selection method ensures that the most qualified individual is selected for the role, which is critical for the quality of the design work and the success of the overall project. This protects the long-term "effectiveness" pillar of VfM.

Competition and Market Engagement: A 100% submission and responsiveness rate is exceptional. It indicates a very high level of interest from qualified consultants and a well-prepared tender process that was clear and attractive to the target market. This level of competition is ideal for achieving VfM.

Price analysis and cost Efficiency: The contract was awarded at a price approximately 12.4% below the OCE (Negotiated Price). This represents a significant cost saving for the government. For consultancy services, where price is a secondary criterion to quality, achieving such a saving while (most likely) maintaining high qualification standards is a strong indicator of "economy".

TEC Formation: 7 members (including 2 external experts), approved by HOPE.

Process Efficiency and Timeliness: Submission period took 27 days (vs. 14-day PPR minimum). Evaluation took 55 days (vs. 14 days limit). This is a massive delay (almost 4x the allowed 14 days). Award Process: NOA issued in 1 day; contract signed in 6 days (within

28-day limit). Overall Lead Time took 14 weeks from invitation to contract signing (vs. 11 weeks allowed). Such extreme delays in evaluation are unacceptable. They increase administrative costs, disrespect the time of the consulting professionals who submitted proposals, and delay the crucial design phase of the project, potentially creating bottlenecks downstream. This severely undermines the "efficiency" pillar of VfM.

Transparency & Performance: Published in newspapers (Jai Jai Din, Bangladesh Post) and PE/BPPA websites (fully compliant). TEC Formation with 7 members (including 2 external experts), approved by HOPE. EoI published on BPPA's website. No complaints, penalties, or disputes reported. Project ongoing (completion due by 30 June 2026). Good governance and adherence to advertising rules ensure a fair and transparent selection process, which is fundamental to VfM.

3.2 Profile of Contracts Review

Table: A

No. of procurement packages reviewed (Goods and works)										
Category	OTM	LTM	RFQ	OSTETM	TSTM	DPM	Others	NCT	ICT	Total
Works	1	1		1	-			2	1	3
Goods			1			1		2		2
Physical service	1							1		1
Total	2	1	1	1	-	1		5	1	7

Table: B

Category	**No. of procurement packages reviewed (Services)**											
Services Category	QCBS	LCS	FBS	CSOS	SSS	ICS	SBCQ	DCS	QBS	NCT	ICT	Total
Individual consultants						1				1		1
Total						1				1		1

Table: C

No. of packages under Physical Inspections (Goods and works)										
Category	OTM	LTM	RFQ	OSTETM	TSTM	DPM	Others	NCT	ICT	Total
Works	1	1		1				2	1	3
Goods			1			1		2		2
Physical service	1							1		1
Total	2	1	1	1		1				7

Table: D

No. of packages under Physical Inspections (Services)												
Services Category	QCBS	LCS	FBS	CSOS	SSS	ICS	SBCQ	DCS	QBS	NCT	ICT	Total
Individual consultants						1				1		1
Total						1				1		1

3.3 Observation of the study

3.3.1 Compliance

Strengths:

- Basic compliance met (Procurement Plans, OCE approvals, Rule 16(4) adherence) in all cases.
- Contract execution on time for RFQ, DPM, and LTM packages.
- Advertisement transparency achieved in OTM/OSTETM (national newspapers, e-GP).

Weaknesses:

- DPM: Critical lack of documented justification for non-competitive procurement (violates PPR-2008 Rule 76).
- OSTETM: Failure to publish tender on PE's website (Rule 90(2).
- ICS: OCE (BDT 2.14 crore) exceeded contract value (BDT 1.87 crore), raising budgeting concerns.

3.3.2 Efficiency

Strengths:

- RFQ, DPM, and LTM contracts completed/supplied on schedule.
- NOA issuance prompt (1 day) in OSTETM, OTM, and ICS cases.

Weaknesses:

Chronic Delays:

- Technical/Financial evaluations exceeded limits (OSTETM: 59/98 days; OTM: 53 days; ICS: 55 days).
- Lead time overruns: OSTETM (24 vs. 13 weeks), OTM (24 weeks).
- OSTETM Bridge Project: 45% completion with 1-year delay (high risk of cost escalation).

3.3.3 Effectiveness

Strengths:

Timely Delivery of Goods:

- RFQ: Office equipment delivered on schedule time, fully meeting requirements.
- DPM & LTM: Motorcycles supplied within contracted deadlines with no delays.

Budget Adherence:

- RFQ, DPM, LTM: Zero cost variations or escalations against original contracts.

Supplier/Contractor Performance:

- RFQ: Full delivery of equipment with quality verified via physical inspection.
- All Packages: No contract terminations, disputes, or penalties (e.g., OSTETM, OTM, ICS).

Process Efficiency:

- LTM: Timely evaluation (21 days) and contract award.
- Award Issuance: NOA issued within 1 day in OSTETM, OTM, and ICS.

Weaknesses:

Chronic Project Delays:

- OSTETM Bridge: Only 45% completed by review date; 1-year delay (completion shifted to Aug 2026).
- OTM Flood Shelter: 45% progress with high risk of further delays (original completion: Aug 2026).

Procurement Process Bottlenecks:

Evaluation Delays:

- OSTETM: Technical eval. 59 days (vs. 21-day limit) + Financial eval. 98 days.
- ICS: 55-day evaluation (vs. 14-day limit).

Extended Lead Times:

- OSTETM: 24 weeks (vs. 13-week standard).
- OTM: 24 weeks total procurement time.

Poor Cost Planning:

- ICS: OCE (BDT 2.14 crore) exceeded contract value (BDT 1.87 crore), indicating flawed estimation.
- OSTETM: Cost overruns reported with no LD imposed, undermining accountability.

Methodological Risks:

- DPM: No documented justification for non-competitive procurement, risking suboptimal outcomes.
- LTM: Absence of recorded justification for method selection.

3.3.4 Economy

Strengths:

- No cost variations in RFQ, DPM, or LTM contracts.
- Budget adherence in RFQ and ICS (contract < OCE).

Weaknesses:

- OSTETM Project: Cost overruns reported (no LD imposed), risking value for money.
- ICS: OCE significantly higher than contract price, indicating poor cost estimation.

3.3.5 Equity and Transparency

Strengths:

- Competitive tendering (30+ bids in LTM).
- Award publication on BPPA/e-GP (OTM, ICS).

Weaknesses:

- DPM: Absence of competitive process or justification, undermining fairness.
- OSTETM: Incomplete advertising (omitted PE websites).
- LTM: No recorded justification for method choice.

3.3.6 Risk and Fraud Management

Strengths:

- No disputes/terminations reported.
- Oversight committees operational (OSTETM, OTM).

Weaknesses:

- Delays (OSTETM/OTM): Extensions increase corruption risks (e.g., bid-rigging).
- OSTETM: 11-week lead time overrun with no LD enforcement.

3.3.7 Documentation and Record Keeping

Strengths:

- Files maintained and up-to-date (RFQ, OSTETM).
- Physical inspections verified deliveries (RFQ).

Weaknesses:

- DPM/LTM: Missing justifications for procurement method.
- OSTETM: Incomplete publication records (websites).

3.3.8 Capacity of Procurement offices

Strengths:

- LGED Manikganj (LTM) demonstrated efficiency in evaluation/award.

Weaknesses:

Systemic Issues:

- Inadequate training on PPR-2008 timelines (e.g., evaluation deadlines).
- Poor e-GP compliance (advertisement/award publishing).
- Weak cost estimation (ICS OCE variance).

3.3.9 Critical Gaps

Aspect	Strength	Weakness
Timeliness	RFQ/DPM delivered on schedule	OSTETM/OTM/ICS projects significantly delayed
Cost Control	No variations in low-value contracts	OSTETM cost overruns; ICS budget mismatch
Process Flow	Fast NOA issuance (1 day)	Evaluation delays (200–700% over limits)
Accountability	No disputes or terminations	No LD applied despite delays (OSTETM)

Chapter 4

Recommendations and Conclusion

4.0 Key Recommendations

4.1 To Ensure Compliance with PPR-2008 and Accountability

Mandatory Written Justification: To enforce documentation standards for all non-competitive methods like DPM and LTM, a written justification must be included in the procurement file, citing the specific PPR rule and including market price verification to reduce audit risks. Strengthen internal monitoring committees to ensure adherence to procurement timelines and rule-based approvals.

Centralized Advertising Compliance: Establish a checklist to make sure advertisement appear on all necessary channels, including the national newspapers, the BPPA portal, the PE website, and the e-GP system in accordance with Rule 90(2).

Strengthen Committee Formations: Ensure TEC/PEC and OCEC are formed with requisite external members and approved by the correct authority as per Delegation of Financial Power (DoFP).

4.2 To Enhance Value for Money (VfM)

Pre-Tender Market Testing: For high-value contracts, require a market analysis report to validate the Official Cost Estimate (OCE) against current market rates before tender invitation to reduce mismatches and cost overruns.

Competition Enhancement: For ICT/OTM procurements with low bidder turnout, conduct pre-tender conferences to address contractor concerns and broaden participation.

Cost Control Mechanisms: Enforce Liquidated Damages (LD) clauses for delays and cost overruns strictly as per Rule 42(3). Implement monthly project monitoring for high-value contracts to avoid time and cost overruns.

4.3 To Address Irregularities & Deviations

Automated Timeline Tracking: Integrate the e-GP system with automated alerts for key milestones (evaluation, approval) to prevent delays beyond PPR-2008 limits.

Penalties for Delays: Introduce performance indicators for evaluation committees; delays beyond Schedule-III timelines should be reported to higher authority.

Documentation Audit: Conduct random audits of procurement files to ensure mandatory justifications, approval documents, and evaluation reports are complete and compliant.

4.4 To Improve Procurement Efficiency & Effectiveness

Capacity Building: Regular training for LGED staff on PPR-2008 timelines, e-GP processes, and financial estimation techniques and contract management for better compliance and efficiency.

Digital Integration: Fully utilize the e-GP system for all procurements to enhance transparency, reduce manual errors, and streamline processes.

Physical Progress Monitoring: For works contracts, implement third-party quality audits and progress reviews to ensure timely completion.

Conclusion

The study reveals that LGED performs well in low-value, routine procurements (e.g., RFQ, DPM for goods) achieving good compliance and timely delivery. However, significant challenges persist in high-value and complex works and consulting contracts**,** undermining the core principles of Value for Money (VfM). Basic adherence exists, but critical gaps were found in justifying non-competitive methods and advertising transparency. VfM was achieved in contracts with strong competition (LTM) and cost savings (ICS, PSN). However, it was compromised in high-value works (OSTETM, OTM) due to delays, cost overruns, and low competition. Major irregularities include excessive evaluation delays, lack of justification for method selection, and failure to enforce LD clauses. The recommended measures such as mandatory justifications, digital monitoring, enhanced transparency, and capacity building are practical and aligned with PPR-2008. Their implementation is essential to address the identified weaknesses.

Therefore, LGED’s procurement performance can be strengthened through rule-based justifications, strict enforcement of timelines, improved cost validation, transparency in advertisement and award publication, and enhanced staff capacity**.** Addressing these systemic gaps is essential to ensure that public funds are spent efficiently, fairly, and in line with PPA-2006 and PPR-2008.

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Annexure A

Individual Contract Review Format

(DPM) Part-1: General

Date of Review	4/7/2025 to 6/7/205
Name of Reviewer	Md. Fakhrul Islam
Name of Procuring Entity	Project Director, CIBRR-2, LGED, HQ.
Package Name & No./Reference No	Package Name: Supply of Motor Cycles Package No. CIB2.G-55; Ref. No: 46.02.0000.655.26.011.23-266, dated: 15/12/2024
Description of Contracts/Tender ID/ Contract period	Description of Contracts: Supply of Motor Cycles; Tender execution period (Financial Year) As per procurement plan in DPP: FY. 2022-2023 Actual tender year: FY 2024-2025
Objects of Procurement	Capacity Enhancement
Contract Amount BDT	BDT 20,57,100.00
Procurement Type (NCT/ICT)	NCT
Category of Procurement (Goods/Works/Services/PSN)	Goods
Method of Procurement (OTM/LTM/OSTETM/TSTM/RFQM/DPM) / (QCBS/FBS/LCS/SSS/ICS/CQBS/CSOS/DCS/QBS)	Method used in procurement: Direct Contracting Method (DPM) Method as per Approved DPP: OTM Package split: Yes/No. NO Package no: As per DPP: CIB2.55As per tender: CIB2.55
Financing Arrangement of the Procurement (Revenue/Development)	GoB, Development Budget

Part-2: Compliance with Act and Rules

Sl No	Documents and Aspects Applicable	Applicable Provisions (PPR-2008)	Actual
1.0	**Procurement Plan**		
1.1	Approval Status of APP	HOPE or an officer authorized by him {Rule-16(7)}	Approved: Yes/No. Yes Approval Authority: AO Approved by: Additional Chief Engineer (an officer authorized by HOPE).
1.2	Official Cost Estimate (OCE), BDT		21,00,000.00
1.3	Approval of OCE	Rule-16(4)	Approval authority : HOPE Approved by: HOPE
2.0	**Procurement Opportunities**		
2.1	Advertisement for EOI published in Daily newspapers (NCT/ICT) Rule 113(1),90(2)	To be advertised in at least one Bengali and one English national newspaper [R-90(2)(ka)]	Not Required
2.2	Advertisement published in PE's website Rule 90(2)(za)	N/A	Not Required
2.3	Advertisement published in BPPA website Rule 90(2)(zha)	Procurement of Tk. 1.00 crore and above be sent to BPPA's Website [R-90(2)(i)]	Not Required
2.4	Advertisement published in e-GP system		Not Required
2.5	Advertisement published in dg market Rule 90(3) Not Mandatory	Rule90(3) **Not Mandatory**	Not Required
2.6	Followed e-GP guide lines Or PPR-2008/E-GP Guideline		PPR: PPR, 2008 e-GP guideline: NA
2.7	Tenders/Proposals followed DP's Guidelines	Rule-3(1) SFD Guidelines	Yes/No. NO Name of DP: N/A
3.0	**Tenders/Proposals Submission**		
3.1	**No of Sale**/Issuance of Tender/Proposal Documents	No Limit	No.: 1
3.2	**No of Tenderer**/ Consultant Participated	No Limit	No: 1
3.3	Days Allowed per Rule for preparation and Submission	[R-61(4), Schedule-II] Min.28 Days	Date of IFT: 15.12.24 Date of submission:12.01.25 Days allowed as per PPR - 28 days Days given in actual . 29 days;
3.4	Days allowed for Pre-tender / Pre proposal Minutes Issued	Rule18(1)(c) Max7 days	Complied

3.5	Deadline for submission of tenders	Rule-61(7) Min.28 Days	12.01.2025 at 1.00Pm
3.6	Tender opening date , time and place	Rule-61(7) Min.28 Days	12.01.2025 at 1.00Pm

3.7	Tender Validity Period	Rule19(1)) 60-120 days	90 Days
3.8	Tender Security Amount	Rule22(3) Not exceeding 3%	NA
4.0	**Formation of TOC/POC and**		
4.1	No of members in TOC/POC	[R-7] 2 members	Not Required
4.2	No of member in TOC from TEC/PEC (with mentioning e-GP/Manual)	[R-7]	Not Required
4.3	No of members in TEC/PEC	[R-8]	3
4.4	No of external members in TEC/PEC	[R-8(2)] mandatory in 1 mem can outside	Nos.:Yes Nos. Provision per PPR: 1
4.5	Authority approved TEC/PEC	Approving Authority/ Secretary if AA-Ministry/CCGP [R-8(3)]	Approval Authority: HOPE Approved by: HOPE
4.6	Chairperson of TEC/PEC		Executive Engineer
4.7	No of members in TSC if any		Not applicable
4.8	**No** of members in OCEC	3 members [R-16(5)]	Nos.: 03 Nos of external member . 01
4.9	Authority approved OCEC	HOPE/ AO by HOPE [R-16(7)]	Approved by: HOPE
5.0	**Tenders/Proposals Evaluation**		
5.1	Days allowed in tender/proposal documents for preparation **(IFT-Opening Submission)**	OTM/NCB/G-W/5 crore above-28 day [R-61(4), Schedule-II]	Cpmplied (29 Days)
5.2	Days Actual between opening and completion/submission of evaluation **(Opening – Evaluation Complete)**	Rule36(6) Sch. -III 21 days	Complied (1 day)
5.3	No. of Responsiveness of Tender/Proposal	No requirement for a minimum number of responsive tenderers [R-98(14)(28)]	1
5.4	No. of Non-Responsiveness of Tender/Proposal with reasons	[R-98(14)(29)]	None
5.4	Re-invitation of Tenders/Proposals	[R-33(2)][R-11(2)-C(ii)]	Not Required
5.5	Procurement proceedings annulled/cancelled	[R-11(2)(Ga)	Not Required
6.0	**Approval of Tenders/Proposals**		
6.1	Days actual between evaluation report and approval	Rule36(6), Schedule III, 2Weeks	Complied (12 days)
6.2	Tech. Report Approving Authority(AA) as per DoFP	[R-36(3)(ka)(1)]	Approval Authority: HOPE
6.3	Tech. Report approval		Appove by HOPE

6.4	Evaluation report was sent to the AA as per PPR: Manual system/e-GP system sent directly to the AA	Rule 36(3)(Ka)(3)	Manual
6.5	Days Actual for Contract Award decision by AA	**Minister: 3 weeks (21 days)** + Days required by W.B. [R-36(6)--Schedule-3, Part- A]	12 days (28.02.2025)

6.6	Days actual for issuance of NOA/PO/Contract Signing/LOI	a) NOA- Within 7 working days of receipt of approval but before expiry of tender validity date [R-36(4)(a),schedule-II] b) Contract signing- within 28 days from issuance of NOA [R-102(11), schedule-II]	Complied (28.02.2025)
6.7	Authority other than AA, if any, made additional review of the evaluation report	NA	Not applicable
6.8	Authority higher or lower than AA, if any, approved the Tenders/Proposals	NA	Not applicable
7.0	**Contract Award**		
7.1	Procurement Processing lag or lead-time i.e. days actual between opening and issuance of NOA/PO/ Contract signing/LOI	Rule36(6), Sch. III 9 weeks (63 days)	12 days
7.2	Days actual between IFT/RFP and issuance of NOA/PO/Contract signing/LOI	Rule36(6), Sch. III 13 Weeks	36 days
7.3	Publication of award in BPPA's website/PE's website/others	a) BPPA's website: Within 7 working days from issuance of NOA for not less than 1 month for Tk. 1.00 Crore and above [R-37(1+2)] b) PE's website- Below Tk. 1.00 crore;e-GP Guidelines, Section-3.7.4	NA
7.4	Contract award made within the initial Tender/Proposal validity period	Generally 60-120 days [R-19(1)(2), R-117(10)]	Yes , within tender validity Period
7.5	Extension of Tender/ Proposal validity period	Rule19(2) No limit	Not Required
8.0	**Completion of Contract**		
8.1	Days per original contract time specified for supply/Execution/		25.03.2025

	Delivery		
8.2	Days actual for Supply/Execution/ Delivery		30 days
8.3	Amount of LD imposed	Rule42(3)	No
8.4	Damage imposed due to remaining/incomplete work	Rule42(3)	Not applicable
8.5	Termination of contract and reasons	Rule 42(2)	Not applicable
9.0	**Complaints and Appeal**		

9.1	Complaint, if any, lodged and reasons thereof	Complaint may be lodged to PE within 7 days of becoming aware of the matter of complaint (R-56)	No
9.2	Resolution of Complaints per Rules	The PE within 5 working days shall consider the complaint and decide whether to reject the complaint or take corrective action {R-57 (3) (4)}	Not applicable
9.3	Modifications resulting from resolution of complaints	Rule-57	Not applicable
9.4	Appeal of Independent Review Panel	A person within 7 working days of the receipt of the written decision may appeal to a Review Panel only if he has exhausted all his options of complaints to the Administrative Authority {R-57 (10) (11) (12)}	Not applicable
9.5	Review Panel's decision and follow-on	Decisions of the Review Panel within 12 working days from the receipt of the complaint (Rule-60)	Not applicable
10.0	**Contract Amendment**		
10.1	No of times contract time extended and days	Up to 20% of the original contract time. Above 20% approval of HOPE shall be required (R-39(3)	Supplied Within Contract Period
10.2	Variation/Extra Work/Repeat/Addl. Delivery Orders etc. made	15% of the original contract price [R-77(ka)] [Rule 78,79 & 80] of PPR-2008	Not Required
10.3	No and Amount of Such Orders	[Rule 78,79 & 80] of PPR-2008	None
11.0	Contract Disputes unresolved	Rule 42(4)	No
12.0	Fraudulence and Corruption	Rule127(2)	No

13.0	Procurement Management Capacity		Yes
13.1	HRD Facilities		Yes
13.2	No of staff trained in procurement		Yes

Post Reviews of Goods/ Works Contracts

Date of Review:	Name of Reviewer: Md.Fakhrul Islam
Contract Name, Number and Date:	Supply of Motor Cycles
Contractor’s Name and Address	Atlas Bangladesh Limited
PROCUREMENT METHOD:	CATEGORY :DPM

Aspects	Comments & Findings
Procurement Documentation (Filing)	Yes (Filing)
Advertising(PQ/TENDER)	Not Required for DPM
Pre/post qualification	PQ
Time allowed for submission of Tenders.	28 days
Tender opening & minutes of Tender opening	yes
Tender security records	Not Required for DPM
B. E. Report, verify existence of Tenders– Names of Tenderers.	yes
Contract document	BDT 20,57,100.00
Reference to DPs and “no objection,” if any (not required under Agreement)	Not Required
Advance payment guarantee details and records	None
Per. security details and records	Not required
Complaints and Appeals	No
Contractual completion date	30 days
Variations/Repeat Orders if any	No
Actual completion date	Delivered
Bill of lading, if any	No
Delivery receipt or Store reciept or like instrument.	Yes
Timeliness of payments	Yes
Compliance with agreed provisions-Yes or No (Explain)	Yes

Annexure B:

Individual Contract Review Format (ICS)

Part-1: General

Date of Review	4/7/2025 to 6/7/205
Name of Reviewer	Md.Fakhrul Islam
Name of Procuring Entity	Project Director,CIBRR-2,LGED HQ.
Package Name & No./Reference No	Package Name: Selection of Individual Consultant (SIC), Design Engineer, Package No. CIB2-S-02; Ref. No: 46.02.0000.655.99.002.22-56,dated:18/12/2022
Description of Contracts/Tender ID/ Contract period	Description of Contracts: Selection of Individual Consultant (SIC), Design Engineer, Package No. CIB2-S-02; Ref. No: 46.02.0000.655.99.002.22-56,dated:18/12/2022; As per procurement plan in DPP:FY. 2022-2023 Actual tender year:FY 2022-2023
Objects of Procurement	Capacity Enhancement
Contract Amount BDT	BDT 1,87,82,909.00
Procurement Type (NCT/ICT)	NCT
Category of Procurement (Goods/Works/Services/PSN)	Services
Method of Procurement (OTM/LTM/OSTETM/TSTM/RFQM/DPM) / (QCBS/FBS/LCS/SSS/ICS/CQBS/CSOS/DCS/QBS)	Method used in procurement: ICS Method as per Approved DPP: ICS Package split: Yes/No. NO Package no: As per DPP:CIB2-S-02 As per tender: CIB2-S-02
Financing Arrangement of the Procurement (Revenue/Development)	GoB,Development Budget

Part-2: Compliance with Act and Rules

Sl No	Documents and Aspects Applicable	Applicable Provisions (PPR-2008)	Actual
1.0	**Procurement Plan**		
1.1	Approval Status of APP	HOPE or an officer authorized by him {Rule-16(7)}	Approved: Yes/No. Yes Approval Authority: AO Approved by: Additional Chief Engineer (an officer authorized by HOPE).
1.2	Official Cost Estimate (OCE), BDT		21,433,316.00
1.3	Approval of OCE	Rule-16(4)	Approval authority : HOPE Approved by: HOPE
2.0	**Procurement Opportunities**		
2.1	Advertisement for EOI published in Daily newspapers (NCT/ICT) Rule 113(1),90(2)	To be advertised in at least one Bengali and one English national newspaper [R-90(2)(ka)]	Published in Newspaper.Bengali:The Daily Jai Jai din 27 December 2022. English:The Daily Bangladesh Post 27 December 2022.
2.2	Advertisement published in PE's website Rule 90(2)(za)	N/A	Yes, 12/27/2022
2.3	Advertisement published in BPPA website Rule 90(2)(zha)	Procurement of Tk. 1.00 crore and above be sent to BPPA's Website [R-90(2)(i)]	Yes,12/27/2022
2.4	Advertisement published in e-GP system		Not Applicable (Manual)
2.5	Advertisement published in dg market Rule 90(3) Not Mandatory	Rule90(3) **Not Mandatory**	Not Applicable
2.6	Followed e-GP guide lines Or PPR-2008/E-GP Guideline		PPR: PPR, 2008 SRFA_PS4
2.7	Tenders/Proposals followed DP's Guidelines	Rule-3(1) SFD Guidelines	Yes/No. NA Name of DP: N/A
3.0	**Tenders/Proposals Submission**		
3.1	**No of Sale**/Issuance of Tender/Proposal Documents	No Limit	No.: 7
3.2	**No of Tenderer**/ Consultant Participated	No Limit	No: 7
3.3	Days Allowed per Rule for preparation and Submission	[R-61(4), Schedule-II] Min.14 Days	Date of IFT: 27.12.22 Date of submission:.23.01.2023 Days allowed as per PPR - 14 days Days given in actual . 27 days;
3.4	Days allowed for Pre-tender / Pre proposal Minutes Issued	Rule18(1)(c) Max7days	Yes

3.5	Deadline for submission of tenders	Rule-61(7) Min.28 Days	23 January 2023 at 15:00
3.6	Tender opening date , time and place	Rule-61(7) Min.28 Days	23 January 2023 at 15:00
3.7	Tender Validity Period	Rule19(1)) 60-120 days	120 Days

3.8	Tender Security Amount	Rule22(3) Not exceeding 3%	Not Apllicable for services
4.0	**Formation of TOC/POC and**		
4.1	No of members in TOC/POC	[R-7] 3 members	No.: 3
4.2	No of member in TOC from TEC/PEC (with mentioning e-GP/Manual)	[R-7]	No.: 3 e-GP/Manual: Manual
4.3	No of members in TEC/PEC	[R-8] 7 members	No.: 7
4.4	No of external members in TEC/PEC	[R-8(2)] mandatory in 2 mem can outside	Nos.:Yes Nos. provision per PPR: 2
4.5	Authority approved TEC/PEC	Approving Authority/ Secretary if AA-Ministry	Approval Authority: HOPE Approved by: HOPE
4.6	Chairperson of TEC/PEC		Project Director
4.7	No of members in TSC if any		Not Applicable
4.8	No of members in OCEC	3 members [R-16(5)]	Nos.: 03 Nos of external member . 01
4.9	Authority approved OCEC	HOPE/ AO by HOPE [R-16(7)]	Approved by: HOPE
5.0	**Tenders/Proposals Evaluation**		
5.1	Days allowed in tender/proposal documents for preparation **(IFT-Opening Submission)**	OTM/NCB/G-W/5 crore above- 14 day [R-61(4), Schedule-II]	Date of IFT: 27.12.2022 Date of Tender Sub: 23.01.23 Days allowed: 27 days
5.2	Days Actual between opening and completion/submission of evaluation **(Opening – Evaluation Complete)**	Rule36(6) Sch. -III 14 days	Opening: 23 January 2022; Actual Completion: 20 March 2022; 55 days: Opening-Evaluation)
5.3	No. of Responsiveness of Tender/Proposal	No requirement for a minimum number of responsive tenderers [R-98(14)(28)]	7 (Seven)
5.4	No. of Non-Responsiveness of Tender/Proposal with reasons	[R-98(14)(29)]	None
5.4	Re-invitation of Tenders/Proposals	[R-33(2)][R-11(2)-C(ii)]	Not required
5.5	Procurement proceedings annulled/cancelled	[R-11(2)(Ga)	Not required
6.0	**Approval of Tenders/Proposals**		
6.1	Days actual between evaluation report and approval	Rule36(6), Schedule III, 2Weeks	TEC report: Evaluation Completion date .20.03.2022. Submission for app date .13.04.2022 Approval date…16.04.2023 Days allowed per PPR 14 days

6.2	Evalution Report Approving Authority(AA) as per DoFP	[R-36(3)(ka)(1)]	Approval Authority: HOPE
6.3	Evalution Report approval		Appove by HOPE
6.4	Evaluation report was sent to the AA as per PPR: Manual system/e-GP system sent directly to the AA	Rule 36(3)(Ka)(3)	Manual

6.5	Days Actual for Contract Award decision by AA	**Minister: 3 weeks (21 days)** + Days required by W.B. [R-36(6)--Schedule-3, Part- A]	Evaluation Submit:13-04- 2023; Approve By HOPE :16-04-2023; (04 Days)
6.6	Days actual for issuance of NOA/PO/Contract Signing/LOI	a) NOA- Within 7 working days of receipt of approval but before expiry of tender validity date [R-36(4)(a),schedule-II] b) Contract signing- within 28 days from issuance of NOA [R-102(11), schedule-II]	a) Approval: 16-04-2023; NOA:17-04-2023;(One day; Approval -NOA); b) Contract Signing:22-4- 2023;06 days (NOA- Contract Sign)
6.7	Authority other than AA, if any, made additional review of the evaluation		Not Applicable
6.8	Authority higher or lower than AA, if any, approved the Tenders/Proposals		Not Applicable
7.0	**Contract Award**		
7.1	Procurement Processing lag or lead-time i.e. days actual between opening and issuance of NOA/PO/ Contract signing/LOI	Rule36(6), Sch. III 9 weeks (63 days)	12 weeks; 3 weeks lag
7.2	Days actual between IFT/RFP and issuance of NOA/PO/Contract signing/LOI	Rule36(6), Sch. III 11 Weeks	14 weeks
7.3	Publication of award in BPPA's website/PE's website/others	a) BPPA's website: Within 7 working days from issuance of NOA for not less than 1 month for Tk. 1.00 Crore and above [R-37(1+2)] b) PE's website- Below Tk. 1.00 crore;e-GP Guidelines, Section- 3.7.4	Yes
7.4	Contract award made within the initial Tender/Proposal validity period	Generally 60-120 days [R-19(1)(2), R-117(10)]	Yes , within tender validity Period
7.5	Extension of Tender/ Proposal validity period	Rule19(2) No limit	Until Valid

8.0	**Completion of Contract**		
8.1	Days per original contract time specified for supply/Execution/ Delivery		30-6-2026
8.2	Days actual for Supply/Execution/ Delivery		Ongoing (30.6.2027)
8.3	Amount of LD imposed	Rule42(3)	No
8.4	Damage imposed due to remaining/incomplete work	Rule42(3)	Not Applicable

8.5	Termination of contract and reasons	Rule 42(2)	Not Applicable
9.0	**Complaints and Appeal**		
9.1	Complaint, if any, lodged and reasons thereof	Complaint may be lodged to PE within 7 days of becoming aware of the matter of complaint (R-56)	No
9.2	Resolution of Complaints per Rules	The PE within 5 working days shall consider the complaint and decide whether to reject the complaint or take corrective action {R-57 (3) (4)}	Not Applicable
9.3	Modifications resulting from resolution of complaints	Rule-57	Not Applicable
9.4	Appeal of Independent Review Panel	A person within 7 working days of the receipt of the written decision may appeal to a Review Panel only if he has exhausted all his options of complaints to the Administrative Authority {R-57 (10) (11) (12)}	Not Applicable
9.5	Review Panel’s decision and follow-on	Decisions of the Review Panel within 12 working days from the receipt of the complaint (Rule-60)	Not Applicable
10.0	**Contract Amendment**		
10.1	No of times contract time extended and days	Up to 20% of the original contract time. Above 20% approval of HOPE shall be required (R-39(3)	Contract Valid
10.2	Variation/Extra Work/Repeat/Addl. Delivery Orders etc. made	15% of the original contract price [R-77(ka)] [Rule 78,79 & 80] of PPR-2008	No
10.3	No and Amount of Such Orders	[Rule 78,79 & 80] of PPR-2008	Not applicable

11.0	Contract Disputes unresolved	Rule 42(4)	None
12.0	Fraudulence and Corruption	Rule127(2)	None
13.0	Procurement Management Capacity		Yes
13.1	HRD Facilities		Yes
13.2	No of staff trained in procurement		Yes

Annexure C

Individual Contract Review Format (LTM)

Part-I: General

Date of Review	9/7/2025
Name of Reviewer	Md. Fakhrul Islam
Procuring Entity Name	Executive Engineer, LGED, District: Manikganj.
Contract Name and Reference no. /Tender ID Contract period	Cont. Name: Package Name: Improvement of Atigram UP Soyapur Bazar via Farir Char Bazar Road by BC from Ch.2560-4200m Under Upazila: Sadar. District: Manikganj [Road ID No: 356463012] (Salvage cost. Tk.323201.00) Package No.GDP-3/MA-115. **Tender execution period (Financial Year)** As per procurement plan in DPP:**FY**. 2023-2024 Actual tender year: **FY** 2023-2024
Contract Amount (in Lakh)	Contract price:**Tk.179.27** (DPP price: 190.00; APP price:**188.00**
	GoB:190.00
Procurement Type **(NCT/ICT)**	**NCT**
Category of Procurement(Goods/Works/Services/PSN)	**Works**
Method of Procurement (**OTM/LTM/OSTETM/TSTM/RFQM/DPM**) / **(QCBS/FBS/LCS/SSS/ICS/CQBS/CSOS/DCS/QBS)**	Method used in procurement**: Limited Tendering Method (LTM)** Method as per Approved DPP:**LTM** **Package split: Yes/No. No.** **Package no: As per DPP GDP-3/MA-115 As per tender. GDP-3/MA-115**
Objective of Procurement	**Rural Connectivity**
Financing Arrangement of the Procurement **(Revenue/Development)**	**Development (GoB.)**

Part-2: Compliance with Act & Rules and Guidelines (e-GP / DP)

			Applicable Provisions	Actual
1.0	**Procurement Plan**	**:**		
1.1	Approval Status of APP (with **Approval status**&**Approval Authority**)	:	Approved/HOPE/ AO by Hope [R-16(7)] [Sec-3.3.1, e-GP]	Approved: Yes/No. Yes Approval Authority: AOApproved by: **Additional Chief Engineer**
1.2	Official Cost Estimate(OCE) (in lakhs)	:		TK. 187.95
1.3	Approval of OCE	:	[R-16(4)]	Approval authority: Project Director Approved by: Project Director
2.0	**Procurement Opportunities**			
2.1	Advertised in newspaper **(NCT/ICT)** (State **Newspaper name** and **date**)	:	[R-90(2)(ka)][Sec-3.5.1.3,eGP]	Complied

2.2	Advertised in **BPPA website**/ dg Market	:		Complied

1

			Applicable Provisions	Actual
			[R-90(2)(Jha)/Sec-3.5.1.2,eGP]	
2.3	Tenders/Proposals followed PPR, 2008 / e-GP guideline	:		PPR: PPR, 2008 e-GP guideline: ePW2b
2.4	Tenders/Proposals followed DP's Guidelines	:		Yes/No. NA Name of DP: N/A
3.0	**Tenders/Proposals Submission**			
3.1	**No** of Sale/Issuance of Tender/Proposal Documents	:		Nos.: 30
3.2	**No** of Tenderer/Consultant participated (Submitted)	:		Nos.:30
3.3	**Days** allowed for Preparation and Submission (as per Rule)**(IFT-Tender submission)**	:	[R-61(4), Schedule-II]	Days allowed as per PPR -14 days Days given in actual- 15 days
4.0	**Formation of TOC/POC and TEC/PEC**			
4.1	**No** of members in TOC/POC	:	[R-7][e-GP Guideline-3.5.6.1]	Nos.: 02
4.2	**No** of members included in TOC/POC from TEC/PEC (with mentioning e-GP/Manual)	:	[R-7][e-GP Guideline]	Nos.: 02 e-GP/Manual: e-GP
4.3	TOC/POC Approved	:	HOPE/ just below/ AO [R-7]	Approval Authority: AO Approved by: AO
4.4	**No** of members in TEC/PEC	:	[R-8][e-GP Guideline-3.5.6.1]	Nos.: 03
4.5	**No** of external members in TEC/PEC	:	[R-8(2)] mandatory in e-GP guideline/1 mem can	Nos.:Yes Nos. provision per PPR: 1
4.6	**Authority approved** TEC/PEC	:	Approving Authority/ Secretary if AA-Ministry/CCGP [R-8(3)]	Approval Authority: HOPE Approved by: HOPE
4.7	**No** of members in OCEC		3 members [R-16(5)]	Nos.: 03 Nos of external member. 01
4.8	**Authority approved** OCEC		HOPE/ AO by HOPE [R-16(7)]	Approved by: AO
5.0	**Tenders/Proposals Evaluation**			
5.1	**Days** allowed in tender/proposal documents for preparation (**IFT-Submission**)	:	14 days	Complied (15 Days)
5.2	Actual **days** between opening and completion/submission of evaluation (**Opening – Evaluation Complete**)	:	[R-36(6), Schedule-III, Part A]	Complied (14 Days)
5.3	**No** of responsive tenders/proposals	:		Nos.: 30
5.4	**No** of non-responsive tenders/proposals with reasons	:	[R-98(14)(29)]	Nos.: None
5.5	Re-invitation of tenders/proposals recommended by TEC/PEC (**Yes/ No**)	:	[R-33(2)][R-11(2)-C(ii)]	No

			Applicable Provisions	Actual
5.6	Procurement proceedings annulled/cancelled (Yes/ No)	:	[R-11(2)(Ga)	No
6.0	**Approval of Tenders/Proposals**			**Yes**
6.1	**Days** between (submission forTender/Proposal approval)	:	[R-36(6), Schedule-III, Part-A]	**Complied (6 days)** Days allowed per PPR: 7days.
6.2	TEC Report Approving Authority(**AA**) as per DoFP	:	[R-36(3)(ka)(1)]	Approval Authority: Project Director
6.3	TEC Report approval	:		Approved by.Project Director
6.4	Evaluation report was sent to the AA as per PPR: **Manua**l system/**e-GP** system	:	[R-36(3)(ka)(1)(Ao)]	In e-GP system
6.5	**Date** of 'Approval Decision **'received by PE**	:	[R-36(6), Schedule-III, Part-A]	Complied
6.6	**Date** of issuance of NOA/PO/LOI	:	[R-36(4)(ka), Schedule-II]	Complied
6.7	Any Authority other than AA, made additional review of evaluation report (**if done, specify**)	:		Additional Review by: **N/A**
6.8	Authority higher or lower than AA approved the Tenders/Proposals, (**if happen, Specify**)	:		Yes/No: No If yes, Reasons: ……………
7.0	**Contract Award**			**Yes**
7.1	Procurement processing lag/lead-time (**Days** between tender opening - issuance of NOA/PO/LOI)	:	[R-36(6), Schedule-III, Part-A]	Days: 21 days
7.2	**Days** between IFT/RFP - issuance of NOA/PO/ LOI	:	[R-61(4)][R-32]	Days .35 days
7.3	**Days** between NOA-Contract Signing		[R-20(1)]	Days: 28 days
7.4	Contract awarded within the initial tender/proposal validity period (**with award dates**)	:	[R-37(1)&(2)]	**Yes**
7.5	Publication of award in BPPA website/PE's website/others (**with dates**)	:		Yes
8.0	**Completion of Contract**			
8.1	**Days**allowed as per original contract-[for Supply/Execution/Perform (**with last date**)]	:		90 days
8.2	**Days** actual needed for Supply/Execution/Perform (**with last date**)	:		90 days
8.3	**Amount** of LD imposed (if happened)	:	[R-38(2)]	No
9.0	**Complaints and Appeal**			
9.1	Complaint (if any lodged, specify-**reasons** thereof)	:	[R-57(1)(2)]	No
9.2	Resolution of complaints per Rules (specify the **status**, if occurred)	:	[R-57(3)]	Resolution statusnow (if applicable): NA

			Applicable Provisions	Actual
9.3	**Modifications occurred**resulting from resolution of complaints (if happened)	:	[R-57(4)]	Amount of increase:**NO** If yes, specify reasons …… AA of modification NA Actually, approved by ……..
9.4	Appeal to Independent Review Panel (**if happened**, specify basic reason with status)	:	[R-57(10)(11)(12)]	If yes, basic reasons: NA……………………………….
9.5	Review Panel's decision and follow-on (**if happened**)	:	[R-60(2)]	Present status: NA…………………….
10.0	**Contract Amendment**			
10.1	**Number of times** contract completion period extended and with **numberof days** (Approving authority and app by as per DoFP)	:	[R-39(3)]	Nos of times extended: Total nos. of days ext: 0 Approval authority:HOPE. Approved by: HOPE
10.2	**Variation/Extra Work/**Repeat/Additional Delivery Orders etc. made, **if done, specify**	:	[R-78,79,80]	Yes/No. No If yes, what works Extra Works
10.3	**Number** and **Amount** of such orders	:		How many times variations: Nos.NA… Total increased BDT:NA ……
11.0	**Contract Disputes unresolved**	:		Resolved: Yes/No: NA, Ifnot, specify present status …….
12.0	**Fraudulence and Corruption**	:		Yes/No: No If any, state present state.….
13.0	**Procurement Management Capacity**	:		
13.1	HRD facilities in concerned to PE office	:		Complied
13.2	No of Staff trained in procurement	:		5
13.3	Number of **partial payment certificates** issued against the contractual numbers [have to issue]		Nos**.** of partial payment certificate Issued: 6 Nos. of partial payment certificate provision in the contract: 6 **Average days taken** to release the instalments of payment after receiving every bill: 10 days	

Part-3. **Post Reviews of Goods/ Works Contracts**

Date of Review:9/7/2025	***Name of Reviewer: Md. Fakhrul Islam***
Contract Name: ***Ref. Number/Tender ID:Date:***	***Contract Amount:* Tk.179.27**
***Contractor's Name and Address:*M/s Dola Ela Enterprise**	

PROCUREMENT METHOD: OTM/OSTEM/TSTM/LTM/DPM/Others, Specify: LTM

CATEGORY: Goods/Works: works

Aspects	*Comments and Findings*
Procurèrent **Documentation** (File management) **R-43 (Schedule page -231)** (Proc Description, copy of avertissement, original contract, tenderer'saddress, toc/tec minutes, all correspondance, Evaluation report,	Yes

<table>
<tr><td>comparative statement, approval docs, Appels, complétion records, amendements, bill payements etc.</td><td></td></tr>
<tr><td>Advertising (Name of newspaper with dates)</td><td>Published</td></tr>
<tr><td>Pre/post qualification under PPR-(R-51)(Page-82)
Whether done? If done how?</td><td>Pre/Post qualification Done? PQ
If pre-qualification done then How?</td></tr>
<tr><td>Time allowed for submission of Tenders.</td><td>Days: 15 Days.</td></tr>
<tr><td>System used for Tender openingandminutes preparation of Tender opening (e-GP/ Manual)</td><td>e-GP/ Manual …e-GP</td></tr>
<tr><td>Tender security records (Specify amount, pay order no./date /Bank name)</td><td>Yes (E-GP)</td></tr>
<tr><td>T.E. Reporton verification ofexistence of Tenders and Names of Tenderers done?</td><td>Yes/ No: Yes
If yes, when done: During Post Qualification, how: Written</td></tr>
<tr><td>Format used for Contract documentR-12(Which STD)</td><td>What STD used:e-PW-2b</td></tr>
<tr><td>Reference to DPs and “no objection,” if any (Required? / Not required under Agreement)</td><td>Applicable/Not applicable:NA
Name of Development Partner: NA</td></tr>
<tr><td>Advance payment guarantees details and records
(if done- specify amount & modality)</td><td>Advance given: Yes/No: No
If yes, Amount / %:</td></tr>
<tr><td>Performance security details & records (for awarded) (Specify- Amount/ pay order no./date/ Bank)</td><td>Amount Tk. 5% of Contract Amount</td></tr>
<tr><td>Complaints and Appeals</td><td>Yes/No: No, if created, specify reason</td></tr>
<tr><td>Contractual completion date</td><td>Original completion Date as per contract: 15.02.2025</td></tr>
<tr><td>Actual completion date</td><td>Actual completion date: 30.05.2025</td></tr>
<tr><td>Variations/Repeat Orders (if any, specify- how many times occur with Taka amount/ volume)</td><td>How many times variation occurred: NA;
Total amount increased in Tk.
Approval authority; Actually, Approved by</td></tr>
<tr><td>Bill of lading (for goods)</td><td>If applicable, how managed: NA</td></tr>
<tr><td>Delivery receipt or like instrument (as applicable)</td><td>Pre delivery/shipment inspection done? Yes/No: NA
Documents managed well Yes/No</td></tr>
<tr><td>Liquidated damages (if imposed, specify-Amount and reasons and state ofenforcement)</td><td>Yes/ No: No; if yes, Amount:
Is that Enforced: Yes/No;If not, Specify reasons:</td></tr>
<tr><td>Compliance in Timeliness of payments (if delay happens, state- delay time period with reason)</td><td>Date of issuance of last payment certificate:
Date of submission of bills by contractors & payments by LGED:
<table>
<tr><td>Sl no.</td><td>Date bill submission</td><td>Date of payment</td><td>Remarks</td></tr>
<tr><td>01</td><td></td><td></td><td></td></tr>
<tr><td>02</td><td></td><td></td><td></td></tr>
<tr><td></td><td></td><td></td><td></td></tr>
</table></td></tr>
<tr><td>Other matters if any</td><td>……………………..</td></tr>
<tr><td>Compliance with agreed provisions of PPAPPR/DoFP- Yes or No (Explain if answer is No)</td><td>Yes/ No: Yes</td></tr>
</table>

Part-4(PE name: LGED, Manikganj.)

Procurement item name and Tender ID number	
Location	UZ: Sadar.; Dist.: Manikganj
Date of contract signing	Date: 15.2.2024
Contract completion date (as per contract)	Date: 30.5.24
Actual completion date	Date: 30.5.24
Contract value	Original Tk.
Revised contract Value	Revised Tk. NA
Final contract value (Actual Payment)	Actual payment Tk. 179.00
Supplier/Contractor name & address	Name: Address:
Arrival date at port (for Goods)	Date
Arrival date at project site/warehouse (for Goods)	Date
Scope of work	**Construction of Road**
Materials (supply and quality check)	Whether checked? Yes/No …… Who Checked …………………. Provision as per rule …………………………
Workmanship quality	
Construction supervision	Who & how did? UE/SAE
Time overruns (**days**&**date**)	Total days: Within Time
Cost overruns (In **Amount** and **%**) in lakh BDT	Tk:0.00 Reasons:
Deficiencies/defects observed in quality	
Timeliness of payments to contractor (if delay happens, specify **delay period** with **reason**)	Any case of delay? Yes/No: No, If yes, ……………. Reasons: ………………………………………………
Comments and recommendations	

Procurement Management Capacity Assessment Matrix (LGED: PE office: XEN, Manikganj.)

Sl no	**Name of PE**	**Provision of officers and existing numbers**			**Number of officers received training on PPA/PPR**	**Availability of working equipment**	**Total no of contract (dealt/ implemented in FY 23-24)**	**Total bill paid [in FY 23-24 (In crore)]**	**Against APP (23-24): % of tender invited & % of contract signed**
		Name of Posts	**Number of Provision**	**Existing numbers**	**3 weeks/e-GP/others**	**1. Sufficient/ Insufficient 2. What's Required more**			
1	2	3	4	5	6	7	8	9	
01	XEN	XEN	1	1	4	1. Sufficient	65	65	Tender invited:100%
		Sr.AE	1	1					
		AE	2	2					Contract signed 95%
		SAE	2	1					

Annexure D:

Individual Contract Review Format

(OSTETM) Part-1: General

Date of Review	4/7/2025 to 6/7/205
Name of Reviewer	Md.Fakhrul Islam
Name of Procuring Entity	Executive Engineer,LGED;District:Brahmanbaria
Package Name & No./Reference No	Package Name: Construction of 511.024m long Girder bridge on Morichakandi GC-Dashani R&H via Kanainagar, Charmoricakandi, Ichapur & Shibpur over the river Dashani at Ch.12750m (Road ID 412042004). Package No. CIB2-Bra-W-15; Ref. No: 46.02.0000.655.14.002.22-55,dated:8/12/2022
Description of Contracts/Tender ID/ Contract period	Description of Contracts: Construction of 511.024m long Girder bridge on Morichakandi GC-Dashani R&H via Kanainagar, Charmoricakandi, Ichapur & Shibpur over the river Dashani at Ch.12750m (Road ID 412042004).Package No. CIB2-Bra-W-15,Ref. No: 46.02.1200.825.07.065.23-2151,dated:9/08/2023; Tender ID:772859 App ID: 189734 Tender execution period (Financial Year) As per procurement plan in DPP:FY. 2022-2023 Actual tender year:FY 2022-2023
Objects of Procurement	Rural connectivity and socio-economic growth of a country
Contract Amount BDT	BDT 91,63,75,649.902
Procurement Type (NCT/ICT)	NCT
Category of Procurement (Goods/Works/Services/PSN)	Works
Method of Procurement (OTM/LTM/OSTETM/TSTM/RFQM/DPM) / (QCBS/FBS/LCS/SSS/ICS/CQBS/CSOS/DCS/QBS)	Method used in procurement: One stage Two Envelopes Tendering Method (OSTETM) Method as per Approved DPP: OSTETM Package split: Yes/No. NO Package no: As per DPP:CIB2-Bra-W-15 As per tender: CIB2-Bra-W-15
Financing Arrangement of the Procurement (Revenue/Development)	GoB, Development Budget

Part-2: Compliance with Act and Rules

Sl No	Documents and Aspects Applicable	Applicable Provisions (PPR-2008)	Actual
1.0	**Procurement Plan**		
1.1	Approval Status of APP	HOPE or an officer authorized by him {Rule-16(7)}/e-GP guide line: Cl. 3.3.1	Approved: Yes/No. Yes Approval Authority: AO Approved by: Additional Chief Engineer (an officer authorized by HOPE). (APP ID:&189734)
1.2	Official Cost Estimate (OCE), BDT		883,383,000.00
1.3	Approval of OCE	Rule-16(4)	Approval authority : HOPE Approved by: HOPE
2.0	**Procurement Opportunities**		
2.1	Advertisement for EOI published in Daily newspapers (NCT/ICT) Rule 113(1),90(2)	To be advertised in at least one Bengali and one English national newspaper [R-90(2)(ka)]/e-GP guide line: Cl. 3.5.1.3	Published in Newspaper.Bengali:The Daily Pratidiner Sangbad 10 January 2023. English:The Daily Financial Post 10 January 2023.Local: The Daily Titas Kontho 10 January 2023
2.2	Advertisement published in PE's website Rule 90(2)(za)	N/A	Published
2.3	Advertisement published in BPPA website Rule 90(2)(zha)	Procurement of Tk. 1.00 crore and above be sent to BPPA's Website [R-90(2)(i)]/**)][Sec-3.5.1.2,eGP]**	E-GP: 09 January 2023
2.4	Advertisement published in e-GP system	e-GP guide line: 3.5.1.2	Published:09 January 2023 (Tender ID:772859)
2.5	Advertisement published in dg market Rule 90(3) Not Mandatory	Rule90(3) **Not Mandatory**	Not Manadatory
2.6	Followed e-GP guide lines Or PPR-2008/E-GP Guideline		PPR: PPR, 2008 e-GP guideline: ePW3-A
2.7	Tenders/Proposals followed DP's Guidelines	Rule-3(1) SFD Guidelines	Yes/No. NO Name of DP: N/A
3.0	**Tenders/Proposals Submission**		
3.1	**No of Sale**/Issuance of Tender/Proposal Documents	No Limit	No.: 8
3.2	**No of Tenderer**/ Consultant Participated	No Limit	No: 6

3.3	Days Allowed per Rule for preparation and Submission	[R-61(4), Schedule-II] Min.28 Days	Date of IFT: 10.01.23 Date of submission:08.02.23 Days allowed as per PPR - 28 days Days given in actual . 29 days; Ext. 15.02.23 (36 Days).
3.4	Days allowed for Pre-tender / Pre proposal Minutes Issued	Rule18(1)(c) Max7days	10 January 2023 to 19 January 2023 (E-Gp). Offline: 22 January 2023

3.5	Deadline for submission of tenders	Rule-61(7) Min.28 Days	15 February 2023 at 13:00
3.6	Tender opening date , time and place	Rule-61(7) Min.28 Days	15 February 2023 at 13:00
3.7	Tender Validity Period	Rule19(1)) 60-120 days	120 Days
3.8	Tender Security Amount	Rule22(3) Not exceeding 3%	BDT: 2,00,00,000.00 **(2.26% Less Than 3% of Estimated Cost).**
4.0	**Formation of TOC/POC and**		
4.1	No of members in TOC/POC	[R-7][e-GP Guideline-3.5.6.1] 2 members	No.: 2
4.2	No of member in TOC from TEC/PEC (with mentioning e-GP/Manual)	[R-7][e-GP Guideline-3.5.6.1]	No.: 2 e-GP/Manual: e-GP
4.3	No of members in TEC/PEC	[R-8][e-GP Guideline-3.5.6.1]	No.: 3
4.4	No of external members in TEC/PEC	[R-8(2)] mandatory in e- GP guideline/1 mem can	Nos.:Yes Nos. provision per PPR: 1
4.5	Authority approved TEC/PEC	Approving Authority/ Secretary if AA-Ministry/CCGP [R-8(3)] Cl.3.5.6.1BPR	Approval Authority: HOPE Approved by: HOPE
4.6	Chairperson of TEC/PEC	e-GP guideline: Cl.3.6.1BPR	Executive Engineer
4.7	No of members in TSC if any		Not Manadatory
4.8	**No** of members in OCEC	3 members [R-16(5)]	Nos.: 03 Nos of external member . 01
4.9	Authority approved OCEC	HOPE/ AO by HOPE [R-16(7)]	Approved by: AO
5.0	**Tenders/Proposals Evaluation**		
5.1	Days allowed in tender/proposal documents for preparation **(IFT-Opening Submission)**	OTM/NCB/G-W/5 crore above-28 day [R-61(4), Schedule-II]	Date of IFT: 10.01.2023 Date of Tender Sub: 15.02.23 Days allowed: 36 days
5.2	Days Actual between opening and completion/submission of evaluation **(Opening – Evaluation Complete)**	Rule36(6) Sch. -III 21 days	Opening: 15 February 2023; Actual Completion: Technical -19 March 2023 and Financial -23 May 2023 (Technical: 59 days and Financial: 98 days: Opening-Evaluation)
5.3	No. of Responsiveness of Tender/Proposal	No requirement for a minimum number of responsive tenderers [R-98(14)(28)]	6 (Six)
5.4	No. of Non-Responsiveness of Tender/Proposal with reasons	[R-98(14)(29)]	None

5.4	Re-invitation of Tenders/Proposals	[R-33(2)][R-11(2)-C(ii)]	Not Required
5.5	Procurement proceedings annulled/cancelled	[R-11(2)(Ga)	None
6.0	**Approval of Tenders/Proposals**		

6.1	Days actual between technical evaluation report and approval	Rule36(6), Schedule III, 2Weeks	TEC report: Evaluation Completion date .19.03.2023. Submission for app date .19.03.2023 Approval date…22.03.2023 Days allowed per PPR 14 days
6.2	Tech. Report Approving Authority(AA) as per DoFP	[R-36(3)(ka)(1)]	Approval Authority: HOPE
6.3	Tech. Report approval		Appove by HOPE
6.4	Evaluation report was sent to the AA as per PPR: Manual system/e-GP system sent directly to the AA	Rule 36(3)(Ka)(3)	In E-Gp System
6.5	Days Actual for Contract Award decision by AA	**Minister: 3 weeks (21 days)** + Days required by W.B. [R-36(6)--Schedule-3, Part- A]	Financial Evaluation Submit:23-05-2023; Approve By Mimister:16- 07-2023; (53 Days)
6.6	Days actual for issuance of NOA/PO/Contract Signing/LOI	a) NOA- Within 7 working days of receipt of approval but before expiry of tender validity date [R-36(4)(a),schedule-II] b) Contract signing- within 28 days from issuance of NOA [R-102(11), schedule-II]	a) Approval: 17-07-2023; NOA:17-07-2023;(One day; Approval -NOA); b) Contract Signing:9-8- 2023; 24 days (NOA-Contract Sign)
6.7	Authority other than AA, if any, made additional review of the evaluation report		Not applicable
6.8	Authority higher or lower than AA, if any, approved the Tenders/Proposals		Not applicable
7.0	**Contract Award**		
7.1	Procurement Processing lag or lead-time i.e. days actual between opening and issuance of NOA/PO/ Contract signing/LOI	Rule36(6), Sch. III 9 weeks (63 days)	20 weeks; 11 weeks lag
7.2	Days actual between IFT/RFP and issuance of NOA/PO/Contract signing/LOI	Rule36(6), Sch. III 13 Weeks	24 weeks

7.3	Publication of award in BPPA's website/PE’s website/others	a) BPPA’s website: Within 7 working days from issuance of NOA for not less than 1 month for Tk. 1.00 Crore and above [R-37(1+2)] b) PE’s website- Below Tk. 1.00 crore;e-GP Guidelines, Section-3.7.4	E-GP

7.4	Contract award made within the initial Tender/Proposal validity period	Generally 60-120 days [R-19(1)(2), R-117(10)]	Yes , within tender validity Period
7.5	Extension of Tender/ Proposal validity period	Rule19(2) No limit	Not Required (Within Validity Period)
8.0	**Completion of Contract**		
8.1	Days per original contract time specified for supply/Execution/ Delivery		15-08-2026
8.2	Days actual for Supply/Execution/ Delivery		Ongoing (45%)
8.3	Amount of LD imposed	Rule42(3)	No
8.4	Damage imposed due to remaining/incomplete work	Rule42(3)	None
8.5	Termination of contract and reasons	Rule 42(2)	No
9.0	**Complaints and Appeal**		
9.1	Complaint, if any, lodged and reasons thereof	Complaint may be lodged to PE within 7 days of becoming aware of the matter of complaint (R-56)	No Complaint
9.2	Resolution of Complaints per Rules	The PE within 5 working days shall consider the complaint and decide whether to reject the complaint or take corrective action {R-57 (3) (4)}	Not applicable
9.3	Modifications resulting from resolution of complaints	Rule-57	Not applicable
9.4	Appeal of Independent Review Panel	A person within 7 working days of the receipt of the written decision may appeal to a Review Panel only if he has exhausted all his options of complaints to the Administrative Authority {R-57 (10) (11) (12)}	No

9.5	Review Panel's decision and follow-on	Decisions of the Review Panel within 12 working days from the receipt of the complaint (Rule-60)	Not applicable
10.0	**Contract Amendment**		

10.1	No of times contract time extended and days	Up to 20% of the original contract time. Above 20% approval of HOPE shall be required (R-39(3)	Not Yet (15.8.2025)
10.2	Variation/Extra Work/Repeat/Addl. Delivery Orders etc. made	15% of the original contract price [R-77(ka)] [Rule 78,79 & 80] of PPR-2008	None
10.3	No and Amount of Such Orders	[Rule 78,79 & 80] of PPR-2008	None
11.0	Contract Disputes unresolved	Rule 42(4)	No
12.0	Fraudulence and Corruption	Rule127(2)	No
13.0	Procurement Management Capacity		Yes
13.1	HRD Facilities		Yes
13.2	No of staff trained in procurement		Yes

Post Reviews of Goods/ Works Contracts

Date of Review:	Name of Reviewer: Md.Fakhrul Islam
Contract Name, Number and Date:	Contract Amount:BDT 91,63,75,649.902
Contractor's Name and Address	Al Amin Construction Co. ltd. UDAY Tower (8th Floor),57 & 57/A , Gulshan Avenue, Gulshan-1, Dhaka- 1212
PROCUREMENT METHOD:	CATEGORY :OSTETM

Aspects	Comments & Findings
Procurement Documentation (Filing)	Yes (Satisfactory)
Advertising(PQ/TENDER)	Tender (E-Gp)
Pre/post qualification	PQ (Verified)
Time allowed for submission of Tenders.	36 days
Tender opening & minutes of Tender opening	yes (Documented)
Tender security records	yes (Submitted)
B. E. Report, verify existence of Tenders– Names of Tenderers.	yes(verified)
Contract document	yes (Documented)
Reference to DPs and "no objection," if any (not required under Agreement)	not applicable
Advance payment guarantee details and records	not applicable
Per. security details and records	Yes
Complaints and Appeals	No
Contractual completion date	15/8/2026
Variations/Repeat Orders if any	No
Actual completion date	on going
Bill of lading, if any	No
Delivery receipt or Store reciept or like instrument.	not applicable
Timeliness of payments	Complied
Compliance with agreed provisions- Yes or No (Explain)	Yes (Satisfactory)

Format of Physical Inspection

Procurement item name and number	CIB-2-W-15
Location	Bancharampur
Date of visit	8/7/2025
Date of contract	9/8/2023
Contracted completion date (original)	15/8/2025
Actual completion date	Ongoing (15.8.2025)
Contract value	BDT 91,63,75,649.902
Final contract value	BDT 91,63,75,649.902
Supplier/Contractor	Al Amin Construction Co. ltd. UDAY Tower (8th Floor),57 & 57/A , Gulshan Avenue, Gulshan-1, Dhaka-1212
Arrival date at port (Goods)	Not Applicable
Arrival date at project site/warehouse Goods)	Not Applicable
Scope of work	Construction of Bridge and Approach road
Materials (supply and quality)	Good
Workmanship quality	Good
Construction supervision	Good
Time overruns	Behind of Schdule
Cost overruns	May be
Deficiencies/defects observed	No
Timeliness of payments to contractor	Complied
Comments and recommendations	Reschdeule the time and more Effort in completion in project in time.

Annexure E:

Annexure Individual Contract Review

Format (OTM) Part-1: General

Date of Review	4/7/2025 to 6/7/205
Name of Reviewer	Md.Fakhrul Islam
Name of Procuring Entity	Project Director,Resilient Infrastructure for Adaptation and Vulnerability Reduction Project (River),LGED HQ.
Package Name & No./Reference No	Package Name: Construction of Primary School cum Flood Shelter with Street Light, Lightening Protection & Connecting Roads, Bridge/Culvert, Furniture and Tree Plantation at Gopalganj District. Package Name: LGED/RIVER/GOPAL/21-22/NW-11;
Description of Contracts/Tender ID/ Contract period	Description of Contracts:Construction of Primary School cum Flood Shelter with Street Light, Lightening Protection & Connecting Roads, Bridge/Culvert, Furniture and Tree Plantation at Gopalganj District. Package Name: LGED/RIVER/GOPAL/21-22/NW-11; Tender execution period (Financial Year) As per procurement plan in DPP:FY. 2022-2023 Actual tender year:FY 2023-2024
Objects of Procurement	Capacity Expansion & Disaster Preparedness
Contract Amount BDT	BDT 4,148,857,683.94
Procurement Type (NCT/ICT)	ICT
Category of Procurement (Goods/Works/Services/PSN)	Works
Method of Procurement (OTM/LTM/OSTETM/TSTM/RFQM/DPM) / (QCBS/FBS/LCS/SSS/ICS/CQBS/CSOS/DCS/QBS)	Method used in procurement: Open Tendering Method (OTM) Method as per Approved DPP: OTM Package split: Yes/No. NO Package no: As per DPP:LGED/RIVER/GOPAL/21-22/NW-11 As per tender:LGED/RIVER/GOPAL/21-22/NW-11
Financing Arrangement of the Procurement (Revenue/Development)	World Bank & GoB,Development Budget

Part-2: Compliance with Act and Rules

Sl No	Documents and Aspects Applicable	Applicable Provisions (PPR-2008)	Actual
1.0	**Procurement Plan**		
1.1	Approval Status of APP	HOPE or an officer authorized by him {Rule-16(7)}	Approved: Yes/No. Yes Approval Authority: AO Approved by: Additional Chief Engineer (an officer authorized by HOPE).
1.2	Official Cost Estimate (OCE), BDT		4,148,798,058.11
1.3	Approval of OCE	Rule-16(4)	Approval authority : HOPE Approved by: HOPE
2.0	**Procurement Opportunities**		
2.1	Advertisement published in Daily newspapers (NCT/ICT) Rule 113(1),90(2)	To be advertised in at least one Bengali and one English national newspaper [R-90(2)(ka)]	Published on July 11, 2023, in the international and local media (Daily Amader Somoy,Daily Jugantor, Daily Sun, Asian Age)
2.2	Advertisement published in PE's website Rule 90(2)(za)	N/A	Published (10.7.2023)
2.3	Advertisement published in BPPA website Rule 90(2)(zha)	Procurement of Tk. 1.00 crore and above be sent to BPPA's Website [R-90(2)(i)]	Published (10.7.2023)
2.4	Advertisement published in e-GP system		Manual
2.5	Advertisement published in dg market Rule 90(3) Not Mandatory	Rule90(3) **Not Mandatory**	UNDB (11.07.2023)
2.6	Followed e-GP guide lines Or PPR-2008/E-GP Guideline		PPR: PPR, 2008
2.7	Tenders/Proposals followed DP's Guidelines	Rule-3(1) SFD Guidelines	Yes/No. Yes Name of DP:World Bank
3.0	**Tenders/Proposals Submission**		
3.1	**No of Sale**/Issuance of Tender/Proposal Documents	No Limit	No.: 13
3.2	**No of Tenderer**/ Consultant Participated	No Limit	No: 3
3.3	Days Allowed per Rule for preparation and Submission	[R-61(4), Schedule-II] Min.28 Days	Date of IFT: 10.07.23 Date of submission:24.08.23 Days allowed as per PPR - 28 days Days given in actual . 60 days; Ext. 11.09.23 (Days).
3.4	Days allowed for Pre-tender / Pre proposal Minutes Issued	Rule18(1)(c) Max7days	Offline: 30 July 2023 (Issued)

3.5	Deadline for submission of tenders	Rule-61(7) Min.28 Days	11 September 2023 at 13:00
3.6	Tender opening date , time and place	Rule-61(7) Min.28 Days	15 September 2023 at 14:00
3.7	Tender Validity Period	Rule19(1)) 60-120 days	120 Days (9.1.2024)

3.8	Tender Security Amount	Rule22(3) Not exceeding 3%	Complied
4.0	**Formation of TOC/POC and**		
4.1	No of members in TOC/POC	[R-7] 3 members	No.: 3
4.2	No of member in TOC from TEC/PEC (with mentioning e-GP/Manual)	[R-7]	No.: 3 e-GP/Manual: Manual
4.3	No of members in TEC/PEC	[R-8] 7 members	No.: 7
4.4	No of external members in TEC/PEC	[R-8(2)] mandatory 2 mem from outside	Nos.:Yes Nos. provision per PPR: 2
4.5	Authority approved TEC/PEC	Approving Authority/ Secretary if AA-Ministry/CCGP [R-8(3)]	Approval Authority: Secretary Approved by: Secretary (27.07.2023)
4.6	Chairperson of TEC/PEC		Additional Chief Engineer
4.7	No of members in TSC if any		Not applicable
4.8	No of members in OCEC	3 members [R-16(5)]	Nos.: 03 Nos of external member . 01
4.9	Authority approved OCEC	HOPE/ AO by HOPE [R-16(7)]	Approved by: HOPE
5.0	**Tenders/Proposals Evaluation**		
5.1	Days allowed in tender/proposal documents for preparation **(IFT-Opening /Submission)**	OTM/NCB/G-W/5 crore above-28 day [R-61(4), Schedule-II]	Date of IFT: 10.07.2023 Date of Tender Sub: 11.09.23 Days allowed: 60 days
5.2	Days Actual between opening and completion/submission of evaluation **(Opening – Evaluation Complete)**	Rule36(6) Sch. -III 21 days	Within 21 Days
5.3	No. of Responsiveness of Tender/Proposal	No requirement for a minimum number of responsive tenderers [R-98(14)(28)]	3 (Three)
5.4	No. of Non-Responsiveness of Tender/Proposal with reasons	[R-98(14)(29)]	N/A
5.4	Re-invitation of Tenders/Proposals	[R-33(2)][R-11(2)-C(ii)]	No
5.5	Procurement proceedings annulled/cancelled	[R-11(2)(Ga)	No
6.0	**Approval of Tenders/Proposals**		
6.1	Days actual between technical evaluation report and approval	Rule36(6), Schedule III, 2Weeks	Complied

6.2	Eval Report Approving Authority(AA) as per DoFP	[R-36(3)(ka)(1)]	Approval Authority: CCGP
6.3	Eval Report approval		Appove by CCGP

6.4	Evaluation report was sent to the AA as per PPR: Manual system/e-GP system sent directly to the AA	Rule 36(3)(Ka)(3)	Manual
6.5	Days Actual for Contract Award decision by AA	**Minister: 3 weeks (21 days)** + Days required by W.B. [R-36(6)--Schedule-3, Part- A]	Complied
6.6	Days actual for issuance of NOA/PO/Contract Signing/LOI	a) NOA- Within 7 working days of receipt of approval but before expiry of tender validity date [R-36(4)(a),schedule-II] b) Contract signing- within 28 days from issuance of NOA [R-102(11), schedule-II]	Complied
6.7	Authority other than AA, if any, made additional review of the evaluation report	NA	NA
6.8	Authority higher or lower than AA, if any, approved the Tenders/Proposals	NA	NA
7.0	**Contract Award**		
7.1	Procurement Processing lag or lead-time i.e. days actual between opening and issuance of NOA/PO/ Contract signing/LOI	Rule36(6), Sch. III 9 weeks (63 days)	Complied
7.2	Days actual between IFT/RFP and issuance of NOA/PO/Contract signing/LOI	Rule36(6), Sch. III 13 Weeks	Complied
7.3	Publication of award in BPPA's website/PE’s website/others	a) BPPA’s website: Within 7 working days from issuance of NOA for not less than 1 month for Tk. 1.00 Crore and above [R-37(1+2)] b) PE’s website- Below Tk. 1.00 crore;e-GP Guidelines, Section-3.7.4	BPPA (Complied)

7.4	Contract award made within the initial Tender/Proposal validity period	Generally 60-120 days [R-19(1)(2), R-117(10)]	Yes , within tender validity Period
7.5	Extension of Tender/ Proposal validity period	Rule19(2) No limit	Not required
8.0	**Completion of Contract**		
8.1	Days per original contract time specified for supply/Execution/ Delivery		15-08-2027
8.2	Days actual for Supply/Execution/ Delivery		30%

8.3	Amount of LD imposed	Rule42(3)	No
8.4	Damage imposed due to remaining/incomplete work	Rule42(3)	Not applicable
8.5	Termination of contract and reasons	Rule 42(2)	Not applicable
9.0	**Complaints and Appeal**		
9.1	Complaint, if any, lodged and reasons thereof	Complaint may be lodged to PE within 7 days of becoming aware of the matter of complaint (R-56)	No
9.2	Resolution of Complaints per Rules	The PE within 5 working days shall consider the complaint and decide whether to reject the complaint or take corrective action {R-57 (3) (4)}	Not applicable
9.3	Modifications resulting from resolution of complaints	Rule-57	Not applicable
9.4	Appeal of Independent Review Panel	A person within 7 working days of the receipt of the written decision may appeal to a Review Panel only if he has exhausted all his options of complaints to the Administrative Authority {R-57 (10) (11) (12)}	Not Applicable
9.5	Review Panel's decision and follow-on	Decisions of the Review Panel within 12 working days from the receipt of the complaint (Rule-60)	Not applicable
10.0	**Contract Amendment**		
10.1	No of times contract time extended and days	Up to 20% of the original contract time. Above 20% approval of HOPE shall be required (R-39(3)	Contract Valid
10.2	Variation/Extra Work/Repeat/Addl. Delivery Orders etc. made	15% of the original contract price [R-77(ka)] [Rule 78,79 & 80] of PPR-2008	Not applicable
10.3	No and Amount of Such	[Rule 78,79 & 80] of	None

	Orders	PPR-2008	
11.0	Contract Disputes unresolved	Rule 42(4)	No
12.0	Fraudulence and Corruption	Rule127(2)	No
13.0	Procurement Management Capacity		Yes
13.1	HRD Facilities		Yes

13.2	No of staff trained in procurement		Yes

Annexure F:

Individual Contract Review Format

(PSN) Part-1: General

Date of Review	4/7/2025 to 6/7/205
Name of Reviewer	Md.Fakhrul Islam
Name of Procuring Entity	Project Director,CIBRR-2,HQ.
Package Name & No./Reference No	Package Name: Procurement of a Firm/ Company for Oursourcing suppport staff. Package No. CIB2-OSS-W-83; Ref. No: 46.02.0000.11.013.22-70,dated:09/01/2023
Description of Contracts/Tender ID/ Contract period	Description of Contracts: Procurement of a Firm/ Company for Oursourcing suppport staff.; Ref. No: 46.02.0000.655.11.013.22-345,dated:08/06/2023 Tender execution period (Financial Year) As per procurement plan in DPP:FY. 2022-2023 Actual tender year:FY 2022-2023
Objects of Procurement	Capacity Enhancement & Resource for Project Management
Contract Amount BDT	BDT 1,07,79,119.40
Procurement Type (NCT/ICT)	NCT
Category of Procurement (Goods/Works/Services/PSN)	Non-Consulting service
Method of Procurement (OTM/LTM/OSTETM/TSTM/RFQM/DPM) / (QCBS/FBS/LCS/SSS/ICS/CQBS/CSOS/DCS/QBS)	Method used in procurement: OTM Method as per Approved DPP: OTM Package split: Yes/No. No Package no: As per DPP:CIB2-OSS-W-83; As per tender: CIB2-OSS-W-83;
Financing Arrangement of the Procurement (Revenue/Development)	GoB,Development Budget

Part-2: Compliance with Act and Rules

Sl No	Documents and Aspects Applicable	Applicable Provisions (PPR-2008)	Actual
1.0	**Procurement Plan**		
1.1	Approval Status of APP	HOPE or an officer authorized by him {Rule-16(7)}	Approved: Yes/No. Yes Approval Authority: AO Approved by: Additional Chief Engineer (an officer authorized by HOPE).
1.2	Official Cost Estimate (OCE), BDT		BDT 1,19,74,560.00
1.3	Approval of OCE	Rule-16(4)	Approval authority : HOPE Approved by: HOPE
2.0	**Procurement Opportunities**		
2.1	Advertisement for EOI published in Daily newspapers (NCT/ICT) Rule 113(1),90(2)	To be advertised in at least one Bengali and one English national newspaper [R-90(2)(ka)]	Published in Newspaper.Bengali:Manab Jamin; 09 January 2023, English:The Daily Buisness Standard, 09 January 2023'
2.2	Advertisement published in PE's website Rule 90(2)(za)	N/A	Date:10 January 2023
2.3	Advertisement published in BPPA website Rule 90(2)(zha)	Procurement of Tk. 1.00 crore and above be sent to BPPA's Website [R-90(2)(i)]	BPPA: 10 January 2023
2.4	Advertisement published in e-GP system	NA	Not Applicable
2.5	Advertisement published in dg market Rule 90(3) Not Mandatory	Rule90(3) **Not Mandatory**	Not Applicable
2.6	Followed e-GP guide lines Or PPR-2008/E-GP Guideline		PPR: PPR, 2008
2.7	Tenders/Proposals followed DP's Guidelines	Rule-3(1) SFD Guidelines	Yes/No. No Name of DP: N/A
3.0	**Tenders/Proposals Submission**		
3.1	**No of Sale**/Issuance of Tender/Proposal Documents	No Limit	No.: 2
3.2	**No of Tenderer**/ Consultant Participated	No Limit	No: 2
3.3	Days Allowed per Rule for preparation and Submission	[R-61(4), Schedule-II] Min.21 Days	Date of IFT: 09.01.23 Date of submission:01.02.23 Days allowed as per PPR - 21 days Days given in actual . 23 days;
3.4	Days allowed for Pre-tender / Pre proposal Minutes Issued	Rule18(1)(c) Max7days	Yes

3.5	Deadline for submission of tenders	Rule-61(7) Min.21 Days	01 February 2023 at 13:00
3.6	Tender opening date , time and place	Rule-61(7) Min.21 Days	1 February 2023 at 15:00
3.7	Tender Validity Period	Rule19(1)) 60-120 days	120 Days
3.8	Tender Security Amount	Rule22(3) Not exceeding 3%	BDT: 4,00,00,000.00

4.0	**Formation of TOC/POC and**		
4.1	No of members in TOC/POC	[R-7] 2 members	No.: 3
4.2	No of member in TOC from TEC/PEC (with mentioning e-GP/Manual)	[R-7]	No.: 3 e-GP/Manual: Manual
4.3	No of members in TEC/PEC	[R-8] 3 members	No.: 7
4.4	No of external members in TEC/PEC	[R-8(2)] mandatory in 1 mem can outside	Nos.:Yes Nos. provision per PPR: 2
4.5	Authority approved TEC/PEC	Approving Authority/ Secretary if AA-Ministry/CCGP [R-8(3)]	Approval Authority: HOPE Approved by: HOPE
4.6	Chairperson of TEC/PEC		Additional Chief Engineer
4.7	No of members in TSC if any		Not Applicable
4.8	No of members in OCEC	3 members [R-16(5)]	Nos.: 03 Nos of external member . 01
4.9	Authority approved OCEC	HOPE/AO by HOPE [R-16(7)]	Approved by: HOPE
5.0	**Tenders/Proposals Evaluation**		
5.1	Days allowed in tender/proposal documents for preparation **(IFT-Opening Submission)**	OTM/NCB/G-W/5 crore above-21 days [R-61(4), Schedule-II]	Date of IFT: 09.01.2023 Date of Tender Sub: 01.02.23 Days allowed: 36 days
5.2	Days Actual between opening and completion/submission of evaluation **(Opening – Evaluation Complete)**	Rule36(6) Sch. -III 14 days	Opening: 1 February 2023; Actual Completion: Technical -04 April 2023 and Financial -23 May 2023 (Technical: 30 days and Financial: 78 days: Opening-Evaluation)
5.3	No. of Responsiveness of Tender/Proposal	No requirement for a minimum number of responsive tenderers [R-98(14)(28)]	1
5.4	No. of Non-Responsiveness of Tender/Proposal with reasons	[R-98(14)(29)]	1
5.5	Re-invitation of Tenders/Proposals	[R-33(2)][R-11(2)-C(ii)]	Not Applicable
5.6	Procurement proceedings annulled/cancelled	[R-11(2)(Ga)	Not Applicable
6.0	**Approval of Tenders/Proposals**		

6.1	Days actual between technical evaluation report and approval	Rule36(6), Schedule III, 2Weeks	TEC report: Evaluation Completion date:02.03.2023. Submission for app date: 18.05.2023 Approval date:.21.05.2023 Days allowed per PPR 14 days
6.2	Tech. Report Approving Authority(AA) as per DoFP	[R-36(3)(ka)(1)]	Approval Authority: HOPE
6.3	Tech. Report approval		Appove by HOPE
6.4	Evaluation report was sent to the AA as per PPR: Manual system/e-GP system sent directly to the AA	Rule 36(3)(Ka)(3)	Manual

6.5	Days Actual for Contract Award decision by AA	**HOPE: 2 weeks (14 days)** + Days required by W.B. [R-36(6)--Schedule-3, Part- A]	Financial Evaluation Submit:07-06-2023; Approve By HOPE:07-06- 2023; (01 Days)
6.6	Days actual for issuance of NOA/PO/Contract Signing/LOI	a) NOA- Within 7 working days of receipt of approval but before expiry of tender validity date [R-36(4)(a),schedule-II] b) Contract signing- within 28 days from issuance of NOA [R-102(11), schedule-II]	a) Approval: 07-06-2023; NOA:08-06-2023; (One day; Approval -NOA); b) Contract Signing:18-06- 2023;10 days (NOA- Contract Sign)
6.7	Authority other than AA, if any, made additional review of the evaluation report		Not Applicable
6.8	Authority higher or lower than AA, if any, approved the Tenders/Proposals		Not Applicable
7.0	**Contract Award**		
7.1	Procurement Processing lag or lead-time i.e. days actual between opening and issuance of NOA/PO/ Contract signing/LOI	Rule36(6), Sch. III 6 weeks (42days)	10 weeks; 04 weeks lag
7.2	Days actual between IFT/RFP and issuance of NOA/PO/Contract signing/LOI	Rule36(6), Sch. III 9 Weeks	13 weeks
7.3	Publication of award in BPPA's website/PE's website/others	a) BPPA's website: Within 7 working days from issuance of NOA for not less than 1 month for Tk. 1.00 Crore and above [R-37(1+2)] b) PE's website- Below Tk. 1.00 crore;e-GP Guidelines, Section-3.7.4	Yes
7.4	Contract award made within the initial Tender/Proposal validity period	Generally 60-120 days [R-19(1)(2), R-117(10)]	Yes , within tender validity Period

7.5	Extension of Tender/ Proposal validity period	Rule19(2) No limit	No Extension Required
8.0	**Completion of Contract**		
8.1	Days per original contract time specified for supply/Execution/ Delivery		30.6.2027
8.2	Days actual for Supply/Execution/ Delivery		Ongoing (Complted 30.6.2027)
8.3	Amount of LD imposed	Rule42(3)	No
8.4	Damage imposed due to remaining/incomplete work	Rule42(3)	Not Applicable

8.5	Termination of contract and reasons	Rule 42(2)	Not Applicable
9.0	**Complaints and Appeal**		
9.1	Complaint, if any, lodged and reasons thereof	Complaint may be lodged to PE within 7 days of becoming aware of the matter of complaint (R-56)	No
9.2	Resolution of Complaints per Rules	The PE within 5 working days shall consider the complaint and decide whether to reject the complaint or take corrective action {R-57 (3) (4)}	Not Applicable
9.3	Modifications resulting from resolution of complaints	Rule-57	Not Applicable
9.4	Appeal of Independent Review Panel	A person within 7 working days of the receipt of the written decision may appeal to a Review Panel only if he has exhausted all his options of complaints to the Administrative Authority {R-57 (10) (11) (12)}	Not Applicable
9.5	Review Panel's decision and follow-on	Decisions of the Review Panel within 12 working days from the receipt of the complaint (Rule-60)	Not Applicable
10.0	**Contract Amendment**		
10.1	No of times contract time extended and days	Up to 20% of the original contract time. Above 20% approval of HOPE shall be required (R-39(3)	cotract valid (30.6.2027)
10.2	Variation/Extra Work/Repeat/Addl. Delivery Orders etc. made	15% of the original contract price [R-77(ka)] [Rule 78,79 & 80] of PPR-2008	Not Required
10.3	No and Amount of Such Orders	[Rule 78,79 & 80] of PPR-2008	Not Applicable

11.0	Contract Disputes unresolved	Rule 42(4)	Not Applicable
12.0	Fraudulence and Corruption	Rule127(2)	No
13.0	Procurement Management Capacity		Yes
13.1	HRD Facilities		Yes
13.2	No of staff trained in procurement		Yes

Post Reviews of Goods/ Works Contracts

Date of Review:	Name of Reviewer: Md.Fakhrul Islam
Contract Name, Number and Date:	Procurement of a Firm/ Company for Oursourcing suppport staff.
Contractor's Name and Address	LKSS Limited, Paschhim Agargaon, Dhaka
PROCUREMENT METHOD:	CATEGORY :OTM

Aspects	Comments & Findings
Procurement Documentation (Filing)	Yes (Filing)
Advertising(PQ/TENDER)	Tender
Pre/post qualification	PQ (Verified)
Time allowed for submission of Tenders.	23 days
Tender opening & minutes of Tender opening	yes (Documented)
Tender security records	yes (Verified)
B. E. Report, verify existence of Tenders– Names of Tenderers.	yes
Contract document	yes (Satisfactory)
Reference to DPs and "no objection," if any (not required under Agreement)	NA
Advance payment guarantee details and records	Not applicable
Per. security details and records	Yes (Verified)
Complaints and Appeals	No
Contractual completion date	30.6.2027
Variations/Repeat Orders if any	No
Actual completion date	Ongoing (Completed 30.6.2027)
Bill of lading, if any	No
Delivery receipt or Store reciept or like instrument.	Not applicable
Timeliness of payments	Complied
Compliance with agreed provisions- Yes or No (Explain)	Yes (Satisfactory)

Annexure G: Individual Contract Review

Format (RFQM) Part-1: General

Date of Review	4/7/2025 to 6/7/205
Name of Reviewer	Md.Fakhrul Islam
Name of Procuring Entity	Project Director, CIBRR2,LGED,HQ.
Package Name & No./Reference No	Package Name: Procuremnet of Office Equipment (Photocopier Machine & Office Accessories) Package No. LGED/CIBRR-2/G-91/22-23 Ref. No: 46.02.0000.655.07.002.23,dated:7/06/2023
Description of Contracts/Tender ID/ Contract period	Description of Contracts: Procuremnet of Office Equipment (Photocopier Machine & Office Accessories) Package No. LGED/CIBRR-2/G-91/22-23 Ref. No: 46.02.0000.655.07.002.23,dated:7/06/2023 Tender execution period (Financial Year) As per procurement plan in DPP:FY. 2022-2023 Actual tender year:FY 2022-2023
Objects of Procurement	Capacity Enhancement
Contract Amount BDT	BDT 4,97,000.00
Procurement Type (NCT/ICT)	NCT
Category of Procurement (Goods/Works/Services/PSN)	Goods
Method of Procurement (OTM/LTM/OSTETM/TSTM/RFQM/DPM) / (QCBS/FBS/LCS/SSS/ICS/CQBS/CSOS/DCS/QBS)	Method used in procurement: RFQM Method as per Approved DPP: RFQM Package split: Yes/No. NO Package no: As per DPP:LGED/CIBRR-2/G-91 As per tender: LGED/CIBRR-2/G-91
Financing Arrangement of the Procurement (Revenue/Development)	GoB,Development Budget

Part-2: Compliance with Act and Rules

Sl No	Documents and Aspects Applicable	Applicable Provisions (PPR-2008)	Actual
1.0	**Procurement Plan**		
1.1	Approval Status of APP	HOPE or an officer authorized by him {Rule-16(7)}	Approved: Yes/No. Yes Approval Authority: AO Approved by: Additional Chief Engineer (an officer authorized by HOPE).
1.2	Official Cost Estimate (OCE), BDT		497,280.00
1.3	Approval of OCE	Rule-16(4)	Approval authority : AO Approved by: AO (ACE)
2.0	**Procurement Opportunities**		
2.1	Advertisement for EOI published in Daily newspapers (NCT/ICT) Rule 113(1),90(2)	To be advertised in at least one Bengali and one English national newspaper [R-90(2)(ka)]	Not Required
2.2	Advertisement published in PE's website Rule 90(2)(za)	N/A	Not Required
2.3	Advertisement published in BPPA website Rule 90(2)(zha)	Procurement of Tk. 1.00 crore and above be sent to BPPA's Website [R-90(2)(i)]	Not Required
2.4	Advertisement published in e-GP system	e-GP guide line: 3.5.1.2	Not Required
2.5	Advertisement published in dg market Rule 90(3) Not Mandatory	Rule90(3) **Not Mandatory**	Not Required
2.6	Followed e-GP guide lines Or PPR-2008/E-GP Guideline		PPR: PPR, 2008 PG-1
2.7	Tenders/Proposals followed DP's Guidelines	Rule-3(1) SFD Guidelines	Yes/No. No Name of DP: N/A
3.0	**Tenders/Proposals Submission**		
3.1	**No of Sale**/Issuance of Tender/Proposal Documents	Minimum 3 nos.	No.: 3
3.2	**No of Tenderer**/ Tenderer Participated	Minimum 3 nos.	No: 3
3.3	Days Allowed per Rule for preparation and Submission	[R-61(4), Schedule-II] Min.7 Days; Max.10 days	Date of IFT: 07.06.23 Date of submission:14.06.23 Days allowed as per PPR - 7-10 days Days given in actual . 7 days;
3.4	Days allowed for Pre-tender / Pre proposal Minutes Issued	Rule18(1)(c) Max7days	NA

3.5	Deadline for submission of tenders	Rule-61(7) Min.28 Days	14 June 2023 at 16:00
3.6	Tender opening date , time and place	Rule-61(7) Min.28 Days	14 June 2023 at 16:00
3.7	Tender Validity Period	Rule19(1)) 60-120 days	NA

3.8	Tender Security Amount	Rule22(3) Not exceeding 3%	NA
4.0	**Formation of TOC/POC and**		
4.1	No of members in TOC/POC	NA	NA
4.2	No of member in TOC from TEC/PEC (with mentioning e-GP/Manual)	NA	NA
4.3	No of members in TEC/PEC	[R-8]3 members	No.: 3
4.4	No of external members in TEC/PEC	[R-8(2)] 1 mem can outside	Nos.:Yes Nos. provision per PPR: 1
4.5	Authority approved TEC/PEC	Approving Authority/ Secretary if AA-Ministry/CCGP [R-8(3)]	Approval Authority: PD Approved by: PD
4.6	Chairperson of TEC/PEC	e-GP guideline: Cl.3.6.1BPR	Project Diretor
4.7	No of members in TSC if any	NA	NA
4.8	**No** of members in OCEC	3 members [R-16(5)]	Nos.: 03 Nos of external member . 01
4.9	Authority approved OCEC	HOPE/ AO by HOPE [R-16(7)]	Approved by: AO (ACE)
5.0	**Tenders/Proposals Evaluation**		
5.1	Days allowed in tender/proposal documents for preparation **(IFT-Opening Submission)**	RFQ (7-10 days)	Date of IFT: 07.06.2023 Date of Tender Sub: 14.06.23 Days allowed: 7 days
5.2	Days Actual between opening and completion/submission of evaluation **(Opening – Evaluation Complete)**	Rule36(6) Sch. -III 7 days	Opening: 14 June 2023; Actual Completion: 14 June 2023 98 days:01 Day; Opening-Evaluation)
5.3	No. of Responsiveness of Tender/Proposal	No requirement for a minimum number of responsive tenderers [R-98(14)(28)]	3 (Three)
5.4	No. of Non-Responsiveness of Tender/Proposal with reasons	[R-98(14)(29)]	N/A
5.4	Re-invitation of Tenders/Proposals	[R-33(2)][R-11(2)-C(ii)]	No
5.5	Procurement proceedings annulled/cancelled	[R-11(2)(Ga)	No
6.0	**Approval of Tenders/Proposals**		
6.1	Days actual between evaluation report and approval	PD(1 week) [R-36(6)]	Complied (1 Day)
6.2	TEC. Report Approving Authority(AA) as per DoFP	[R-36(3)(ka)(1)]	Approval Authority: PD
6.3	Tech. Report approval		PD
6.4	Evaluation report was sent to the AA as per PPR: Manual system/e-GP system sent directly to the AA	Rule 36(3)(Ka)(3)	Manual

6.5	Days Actual for Contract Award decision by AA	R-36(3) (b)	Complied (1 Day)

6.6	Days actual for issuance of NOA/PO/Contract Signing/LOI	a) NOA- Within 7 working days of receipt of approval but before expiry of tender validity date [R-36(4)(a),schedule-II] b) Contract signing- within 28 days from issuance of NOA [R-102(11), schedule-II]	a) Approval: 14-06-2023; NOA:14-06-2023;(One day; Approval -NOA); b) Contract Signing:14-6- 2023; 1 day (NOA-Contract Sign)
6.7	Authority other than AA, if any, made additional review of the evaluation report	NA	NA
6.8	Authority higher or lower than AA, if any, approved the Tenders/Proposals	NA	NA
7.0	**Contract Award**		
7.1	Procurement Processing lag or lead-time i.e. days actual between opening and issuance of NOA/PO/ Contract signing/LOI	Rule36(6), Sch. III	Complied (1 Day)
7.2	Days actual between IFT/RFP and issuance of NOA/PO/Contract signing/LOI	Rule36(6), Sch. III	Complied (1 Day)
7.3	Publication of award in BPPA's website/PE's website/others	a) BPPA's website: Within 7 working days from issuance of NOA for not less than 1 month for Tk. 1.00 Crore and above [R-37(1+2)] b) PE's website- Below Tk. 1.00 crore;e-GP Guidelines, Section-3.7.4	NA
7.4	Contract award made within the initial Tender/Proposal validity period	Generally 60-120 days [R-19(1)(2), R-117(10)]	Yes , within tender validity Period
7.5	Extension of Tender/ Proposal validity period	Rule19(2) No limit	NA
8.0	**Completion of Contract**		

8.1	Days per original contract time specified for supply/Execution/ Delivery		07 days
8.2	Days actual for Supply/Execution/ Delivery		Supplied
8.3	Amount of LD imposed	Rule42(3)	No
8.4	Damage imposed due to remaining/incomplete work	Rule42(3)	NA
8.5	Termination of contract and reasons	Rule 42(2)	NA
9.0	**Complaints and Appeal**		

9.1	Complaint, if any, lodged and reasons thereof	Complaint may be lodged to PE within 7 days of becoming aware of the matter of complaint (R-56)	No
9.2	Resolution of Complaints per Rules	The PE within 5 working days shall consider the complaint and decide whether to reject the complaint or take corrective action {R-57 (3) (4)}	NA
9.3	Modifications resulting from resolution of complaints	Rule-57	NA
9.4	Appeal of Independent Review Panel	A person within 7 working days of the receipt of the written decision may appeal to a Review Panel only if he has exhausted all his options of complaints to the Administrative Authority {R-57 (10) (11) (12)}	NA
9.5	Review Panel's decision and follow-on	Decisions of the Review Panel within 12 working days from the receipt of the complaint (Rule-60)	NA
10.0	**Contract Amendment**		
10.1	No of times contract time extended and days	Up to 20% of the original contract time. Above 20% approval of HOPE shall be required (R-39(3)	Contract complted on time
10.2	Variation/Extra Work/Repeat/Addl. Delivery Orders etc. made	15% of the original contract price [R-77(ka)] [Rule 78,79 & 80] of PPR-2008	No variation order
10.3	No and Amount of Such Orders	[Rule 78,79 & 80] of PPR-2008	NA
11.0	Contract Disputes unresolved	Rule 42(4)	No
12.0	Fraudulence and Corruption	Rule127(2)	No

13.0	Procurement Management Capacity		Yes
13.1	HRD Facilities		Yes
13.2	No of staff trained in procurement		Yes

Post Reviews of Goods/ Works Contracts

Date of Review:	Name of Reviewer: Md.Fakhrul Islam
Contract Name, Number and Date:	LGED/CIBRR-2/G-91/22-23, Ref. No: 46.02.0000.655.07.002.23,dated:7/06/2023
Contractor’s Name and Address	Araf International, Dhaka
PROCUREMENT METHOD:	CATEGORY :RFQM

Aspects	Comments & Findings
Procurement Documentation (Filing)	Yes
Advertising(PQ/TENDER)	PQ
Pre/post qualification	Post Qualification
Time allowed for submission of Tenders.	7 days
Tender opening & minutes of Tender opening	yes
Tender security records	Not applicable
B. E. Report, verify existence of Tenders– Names of Tenderers.	Yes
Contract document	Yes
Reference to DPs and “no objection,” if any (not required under Agreement)	NA
Advance payment guarantee details and records	Not applicable
Per. security details and records	Not applicable
Complaints and Appeals	No
Contractual completion date	21.06.2023
Variations/Repeat Orders if any	No
Actual completion date	21.06.2023
Bill of lading, if any	No
Delivery receipt or Store reciept or like instrument.	Yes
Timeliness of payments	Yes

Compliance with agreed provisions- Yes or No (Explain)	Yes

Format of Physical Inspection

Procurement item name and number	Procuremnet of Office Equipment (Photocopier Machine & Office Accessories)
Location	Dhaka
Date of visit	7/7/2023
Date of contract	14/6/2023
Contracted completion date (original)	21/6/2023
Actual completion date	21/6/2023
Contract value	BDT 4,97,000.00
Final contract value	BDT 4,97,000.00
Supplier/Contractor	Araf International, Dhaka
Arrival date at port (Goods)	No, because local supply
Arrival date at project site/warehouse Goods)	18/7/2023
Scope of work	Complied
Materials (supply and quality)	Complied
Workmanship quality	Good
Construction supervision	Complied
Time overruns	No
Cost overruns	No
Deficiencies/defects observed	No
Timeliness of payments to contractor	Complied
Comments and recommendations	Excellent