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INTERNSHIP REPORT ON HR PRACTICES IN ENROUTE INTERNATIONALLIMITED

HR PRACTICES IN ENROUTE INTERNATIONAL LIMITED

07/12/2013 BRAC UNIVERSITY

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Letter of Transmittal

December 07, 2013

RezaurRazzak MBA Cordinator BRAC Business School BRAC University

Subject: Submission of Internship Report

Dear MrRezaurRazzak

With due respect and immense pleasure I am submitting my internship report on "HR Practices inEnroute International Limited" that you have assigned me as an essential requirement of Internship program. It is really an enormous prospect for me to gather together vast information and grasp the subject matter in anappropriate way. I have found the study is quite interesting, beneficial & insightful.

I tried my best effort to prepare an effective & creditable this report. The report will provide clear concept about the overall activities of "HR Practices in Enroute International Limited", I welcome your placement this type of organization and give me the opportunity to learn more and enrich myknowledge. I hope you will consider the mistakes that may take place in the report in the spite of my besteffort.

Yours Sincerely	
 Bulbuli Rahman	

Acknowledgement

Preparation of this Report, I would like to acknowledge the encouragement, guidance and assistancegiven from a number of responsible persons. I am very grateful to my internship supervisor Md.RezaurRazzak (Senior Lecturer) BRAC Business School for providing feedback and support throughout the Semester on this report.

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Besides this, I am also thankful to all my well-wisher.

EXECUTIVE SUMMARY

Business Process Outsourcing (BPO) is a form of outsourcing that involves the contracting of the operations and responsibilities of a specific business functions (or processes) to a third-party service provider. Originally, this was associated with manufacturing firms, such as Coca Cola that outsourced large segments of its supply chain. In the contemporary context, it is primarily used to refer to the outsourcing of services. BPO is typically categorized into back office outsourcing - which includes internal business functions such as human resources or finance and accounting, and front office outsourcing - which includes customer-related services such as contact center services. BPO that is contracted outside a company's country is called offshore outsourcing. BPO that is contracted to a company's neighboring (or nearby) country is called near shore outsourcing. Business Processing Outsourcing becomes a popular sector growing very fast in Bangladesh. Here some of major company over all activities, their goals, overview and scope descried in to the main part of this report. There have some certain number of facilities that makes this sector more popular, those advantages are- Very lower rate in human resource, available manpower, good governmental support, attractive infrastructures skilled employee, overall lower cost, strong reliability etc. Moreover, BPO helps an organization concentrate on its core competencies, improve efficiency, reduce cost and improve shareholders' value. Several global giants from various industries have begun to realize the importance of BPO and have started outsourcing their non-core business functions.

Bangladesh is a developing country in south Asia. Its economy depends mostly on agriculture. In the earliest period jute and tea industry were very raising industry. But the scenario is changed. Now our economy mostly depends on Ready Made Garments industry. Apart from garments industry BPO industry is a raising industry in Bangladesh. So the scenario is changing. Enroute's start their journey in 2008. Its corporate office is located to Bharidhara DOHS, road no-03, house no-257 and Enroute Management Consultant Service (emc) is their sister concern. Modern sophisticated machineries and highly qualified and skilled professionals are the main instrument for this enroute's success. In this report we have gone through the overall HR policies and practices of enroute International Limited. Enroute's HR functions like Recruitment & Selection, Training & Development, Compensation & Benefit and Employee Relation are very systematic and legal.

Enroute concentrates on employee development as well. They provide suitable compensation and benefits like basic salary, over time, gratuity, different types of bonus etc. I have found that Enroute's HR policies and practices are systemic and sound enough. I think that is the way they should follow to improve and expand its business.

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CHAPTER-01 INTRODUCTION

1.1 Introduction

Business Process Outsourcing (BPO) is a structured arrangement between an organization and a 3rd party outsourcing partner to handle operations and responsibilities of specific non-core business functions (or processes). "Outsourcing" became popular in the United States near the turn of the 21st century. But Bangladesh has first introduced this type of business before war. But this business is not popular on that time. Now Bangladesh is still a developing, virgin market in the BPO sector and has tremendous potential especially with competitive lower wage rates, higher supply of labor, also knowledge transfer for skilled workers with training and development is relatively cheaper. Since it is still an available market in the BPO sector we foresee not only to gain competitive advantage but also hope to achieve market leadership in the BPO sector here.

An organization is nothing without human resource. Of all the resource, as well as a motive force for all other resources by manipulating them, by the way of developing, utilizing, commanding and controlling. So, human resource management (HRM) functions include recruitment, selection, training and development performance appraisal, Compensation and industrial relation in an organization. Enroute started his journey in 2008 as an organization of BPO. This report based on HR activities on Enroute International Limited that has practices to develop its organization.

This report provides the details about the organizations core activities:

- Outsourcing
- Training
- Recruitment
- Consulting

1.2 Scope of Study

It is a great scope for me to work this HRM based organization.

- This report is about the HR functions of Enroute International Limited. So it is a great opportunity to know about the organizations in detail.
- By focusing on the HR activities, we understood the application of HR theories in practice aspects.
- Chance of knowing the reality of HR practices in Bangladesh.

1.3 Limitation of study

- All the details were not in the internet because it is confidential for organization.
- Due to short time, information were not collected in a detail from the personnel of enroute
- Lack of knowledge and experience was our limitations as well.

CHAPTER- 02 THE ORGANIZATION

2.1 Introducing Enroute

Since its inception in the year 2008, enroute with its highly experienced, passionate and expert business team, have been providing support & solutions to many Bangladeshi local and international companies of a selected segment. enroute has successfully made a mark wherever it has set foot through the years.

We provide our clients with a complete business solution. We help our clients achieve business growth with our unique approaches to problem identification, concept development and world class execution of diverse services that includes

2.2 Values

The greatest potentials for the growth of any company are generated by a commitment to high corporate values. By values, we mean the qualitative goals which the company strives to achieve in all its activities. Values are the key to activating the five growth engines of a company: market, products & services, organization, people and finance. Values raise the quality of corporate energies and elevate work to a higher level. enroute pursues certain values to run ethical business. These are essential elements for business success.

2.3 Company's Core Strategies

Enroute provide full concentration to their clients need. And try to best effort to satisfy them.

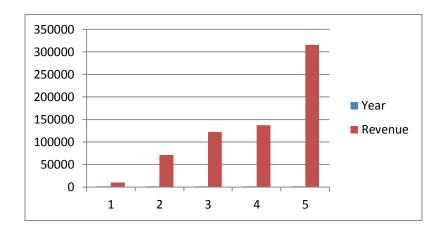
- Striving for quality
- Always maintain deadline
- Dedicate team for individual assigned task
- Design/accomplish all HR tasks in line with recent market trends & company focus
- Always keep us updated on recent HR developments

2.4 Strength

- Dedicated as HR related service provider only
- Office space in prime location with modern facilities
- Experience of working with varied types of corporate clients with multicultural background

2.5 Growth Rate

Since 2008, as enroute started its journey, it has flourished gradually from beginning. The following is the Revenue of this organization of the past five years.



From the following figure we can easily understand that organization gradually prospered their revenue from year to year .Hopefully we can predict next five or ten years they are well established in BPO and lead this market.

2.6 Operations of enroute

2.6.1 Recruitment

enroute is one of the leading providers of executive search and managerial recruiting services. The business of emc is assisting clients in building their human capital through a well-defined recruitment process as a value-added partner. Based on a client's objectives, the firm determines the profile of skills and background required for a position and then, working discreetly and with the highest standards of integrity, identifies and evaluates the relevant competencies of candidates most appropriate for the role. We place an emphasis on building long-term relationships with our client and talents with highest collection of resumes.

Enroute understands and values the importance of the talent pool that any organization counts on to bring synchronized and efficient business performance. It starts from recruiting the right talent properly; managing these talents to enable them performs in achieving company's ultimate business goal. Enroute through one of its SBUs, enroute management consulting (emc) offers

Talent Recruitment entry level recruitment, mid & senior-management level recruitment **Performance Management Programs** developing the effective performance program vision and tools, training the key management to ensure smooth implementation

Reward & Recognition Program developing exciting and cost effective reward and recognition program e.g. The Checkered Flag, and manage the program on day to day basis.

2.6.2 Outsourcing

Enroute offer a long term partnership which ensures the opportunities for our clients and gives them a competitive edge over rivals. Enroute has been successfully providing outsourcing support to many businesses of Bangladesh both local and international. We ensure enhancement of the shared services of our clients while they focus entirely on their core activities with ease.

We carry out work processes in a way that it adds value not only for our clients but for their customers as well. The expert enroute team provides a rather strategic and systematic approach to ensure that the services are aligned with the client company's long-term vision, as well as in-sync with the management style and company's reputation.

Marketing Solutions

Enroute Marketing Solutions with its highly experienced team have partnered with many local and international companies in enhancing the experiences for their consumers at retail and point of sales. We have been providing support for companies to manage their nationwide merchandising of the products and services. We also have the experience of managing brand promotion activities and retail for many big names in the market.

Enroute has the experience of managing high value strategic channel for corporates in the country. We have been managing sales of specific target groups for our clients. We have been taking care of consumer promotions activities for companies we have partnered with. Sales and distributions are also activities we have successfully managing and creating value for our clients.

PaySolutions

Enroute's PaySolutions is a unique managed service. We have been providing payroll solutions to many local and international organizations accommodating both small to large people resources. With our wealth of experience and our understanding of what businesses require from their payroll, we have grown in efficiency in the payroll outsourcing market. Our objective is to provide clients with a fast, reliable and user-friendly payroll service. We have the competent team, tools, processes, experience and local knowledge to deliver accurate, on time, and compliant payroll solutions, HR services, and Payroll Processing services, legal and statutory reports for our clients. We also manage fund disbursement to employees through client's preferred or designated banks.

OfficePro

Enroute's office productivity tool, enroute office-pro, is a work place resource management service. We offer a one stop office solution or even a customized office solutions based on the needs and requirements of the client. This tool offers a wide array of services. From office set-up services to maintenance, or be it front desk services to managing the security service of your organization, through enroute office-pro we will provide you any service that your company requires without having to lose any focus from your core activities. We provide skilled human resources to assist you in your support activities from either your premises or from ours.

2.6.3 Training

Enroute conducts various types of facilitate learning"

So that individuals can remember the learning of the workshops better and actually believe to put the words into actions.

We conduct various types of training and workshop for clients based on specific and customized needs / requirements. Their trainings and workshops are unique. We focus more on practical mode of learning through games and simulations. This enhances learning much higher.

2.6.4 Consultancy

Enroute consultants are masters in their own fields. With years of experience and firsthand knowledge that they possess, our consultants have been successfully guiding businesses to prosper both in the public and private sectors. More to their experience, our experts hold deep understanding of the market situation of today's competitive world to help you make the Right Decisions for Your Business. We are experts in identifying any potential room for improvement in your business.

We Advise on strategies linking it to business, setting up units, create network for business development opportunities

We Formulate business policies and strategies for corporate culture and values, performance management systems and overall enhancement of the business

We associate outsourced HR activities, knowledge management initiatives, setting up of operations for our clients, identifying suitable business partners

We Manage recruitment, training, organizational feedback systems, customer analysis and feedback

We are Catalyst for competence management, speed to market, customer experience, culture & strategy alignment, learning, executive coaching and mentoring

The horizon of enroute's expertise is vast and includes areas like HR and Organization development, Business operations, marketing and branding, Finance and Accounts, Information service, Sales and distribution and Supply chain management.

CHAPTER- 03 THE PROJECT

BANGLADESH LABOR LAW WITH AMENDMENT, 2013

3.1 Introduction

An Act to consolidate and amend the laws relating to employment of labor, relations between workers and employers, determination of minimum wage, payment of wages and compensation for injuries to workers, formation of trade unions, raising and settlement of industrial disputes, health, safety, welfare and working conditions of workers, and apprenticeship.

Moreover labor law is primarily concerned with this elementary phenomenon of social power. And – this is important – it is concerned with social power irrespective of the share which the law itself has had in establishing it.

3.2 Objective

The main object of labor law has always been to counteract the inequality of bargaining power which is inherent and must be inherent in the employment relationship. There can be no employment relationship without a power to command and a duty to obey. But the power to command and the duty to obey can be regulated.

The object of labor legislation is twofold, namely-

- 1. To improve the senile (absenteeism) conditions of industrial labor so as to provide for them the ordinal amenities (services) of life, and by that process.
- 2. To bring about industrial peace which will to turn accelerate production activity.

3.3 Methodology

The nature of the report is exploratory and descriptive. The required information is collected from the following sources: Bangladesh Labor Law 2006, Amendment of Bangladesh Labor Law 2013, Journal, article and profile of organization.

Table: Workers Rights Indicators

Key Area	rs Rights Indicators Broad Indicator	Specific Legal Provisions (select indicators)	
	Employment and Contract	Appointment letter appleyment status discharge dismissel	
01. Employment Standards	Employment and Contract	Appointment letter, employment status, discharge, dismissal, layoff, retirement	
	Working Hour and Work Time	Working hours, overtime (OT), night work	
	Wage and Benefits	Procedures of wage fixing, regularity and timeliness of wage and benefit payments, deduction, OT rate, bonuses	
	Leave and Rest	Weekly rest day, casual leave, festival leave, sick leave, vacation leave, maternity leave	
	Elimination of Child Labor	Minimum age	
	Protection against Forced Labor		
	Protection against Discrimination		
02.Occupational Safety and Health	Occupational Accidents, Hazards & Diseases	Accident prevention regulations, prevention from workplace hazards, safeguards against work-related diseases	
	Safety Equipment / Tools and Facilities	Fire extinguisher & emergency fire exit, protective kits, safety measures	
	Workplace Environment	Cleanliness, noise, temperature, lighting, fumes, working space, drinking water, segregated toilet/washroom	
03. Welfare and Social Protection	General Welfare Provisions	First-aid appliance, health care & information, canteen, restrooms, maternity benefits, etc.	
	Social Security Provisions	Pension, provident fund, gratuity, welfare fund, insurance (accident, life, etc.), compensation (injuries, disabilities), etc.	
04. Labor Relations and Social Dialogue	Freedom of Association	Right to form & join unions, union formation rules, freedom to elect union representatives, protection vs. anti-union acts	
	Collective Bargaining and Industrial Relations	Rights & scope of bargaining, procedures in bargaining, rights to strike, conciliation, arbitration, protection vs. interference, grievance procedures, protection vs. lock-outs & lay-offs during strikes, etc.	
	Consultation	Participation in dialogue & consultation in policy formulation	
05. Enforcement	Administrative Capacity	Personnel and budget for inspection, inspection process	
	Inspection and Punishment	Scope of inspections, penalties for violations of laws (payment of wage, failure to give notice of the accidents, unfair labor practice, illegal strike or lock-out)	

3.4 SALIENT FEATURES OF BANGLADESH LABOR LAW (BLL)

3.4.1. Employment standards

An employee or "labor" is defined as any person, including a trainee/probationer, whether the terms and conditions of his/her employment are expressly written or not, who is employed directly or through a contractor/agency, for any skilled, unskilled, physical, technical, business development or Clerical job in any establishment or industry.

Workers are classified into six categories:

- **Apprentice:** A worker who is employed in an establishment as a trainee and during the period of training he is paid an allowance is called an apprentice.
- **Badli:** A worker who is employed in an establishment for the period of temporary absence of a permanent or probationer worker.
- Casual: A worker employed on a casual basis.
- **Temporary:** A temporary worker in an establishment for work that is basically temporary in nature and is likely to be finished within a limited period.
- **Probationer:** A worker provisionally employed in any establishment to fill up a post of permanent vacancy and his probationer period has not to be completed.
- **Permanent:** A worker employed with a view to fill up a permanent post or if he completes satisfactorily his probation period in the establishment.

Employment and Contract

Appointment letters, ID cards with photograph and registered books are made mandatory. The law specifies what information should be included in the appointment letter and in the registered book, and requires the latter to be signed by both the employer and the worker.

Registered book must include

- (a) Employee's name and date of birth of each worker in the establishment
- (b) Employee's father and mother's name
- (c) Date of appointment
- (d) Division/Branch
- (e) Nature of work
- (f) The days of rest to which an employee is permitted

Discharge

Discharge means the expiry of the employment of a worker on the ground of inability or incapacity because of ill health. An employer can discharge a worker on the basis of the report of a Registered Physician.

Compensation in case of discharge

Every worker who has completed a continuous service for one year shall be entitled to get a benefit of 30 days wages for every completed year of service or the gratuity, whichever is higher.

Termination of employment

A permanent worker may terminate the employment serving a 30 days' notice to the employer and a temporary worker may terminate it serving a notice of 30 and 14 days case wise. In lieu of the notice, the worker can even terminate the employment returning the wages for that period.

Retrenchment

It means the expiry of the employment of a worker on the ground of redundancy. No worker who has been in continuous service for **not less than one year** under an employer shall be retrenched by the employer unless- The worker has been given one month's notice in writing, indicating the reasons for retrenchment, or the worker has been paid in lieu of such notice, wages for the period of notice.

Re-employment of retrenched workers

In the case of re-employment shall have preference on retrenched workers, each having priority according to the length of his service.

Dismissal

New labor law deals with the dismissal of the worker on the ground of misconduct and conviction.

Punishment for conviction and misconduct

Notwithstanding anything regarding lay-off, retrenchment, discharge and termination of service as provided elsewhere in this Act, a worker may be dismissed without prior notice or pay in lieu thereof if he is-

- a) Convicted for any criminal offence
- b) Any worker found guilty of misconduct may, instead of being dismissed under subsection (a) in consideration of any justifying circumstances, be awarded any of the following punishments
- i. Removal
- ii. Reduction to a lower post, grade or scale of pay for a period not exceeding one year
- iii. Stoppage of promotion for a period not exceeding one year
- iv. Withholding of increment for a period not exceeding one year
- v. fine

The following acts and omissions shall be treated as misconduct –

- a) Willful insubordination or disobedience, whether alone or in combination with others to any lawful or reasonable order of a superior
- b) Theft, fraud or dishonesty in connection with the employer's business or property
- c) Taking bribe from employee
- d) Habitual late attendance
- e) Habitual breach of any law or rule or regulation applicable to the establishment
- f) Riotous or disorder behavior in the establishment
- g) Habitual negligence of work
- h) Falsifying, tampering with, damaging or causing loss of employer's official records.

Layoff / Downsizing /Redundancy /Dismissal

A period of inactivity or idealness. The act of dismissing employees especially temporarily. A period of enforced unemployment.

Failure, refusal or inability of an employer, on account of shortage of power or raw material or the accumulation of stock or break down of machinery or for any other reason, to continue the employment to workers whose names are brought to the muster-roll of the factory. Any worker, whose name is there in the muster-roll of the factory and who has completed a continuous period of one year service, if laid off, shall be entitled to get the benefits of compensation for all the days except for the weekly holidays. A badli (transfer) worker whose name is brought in the muster roll shall not be treated as badli for the purpose of the compensation.

Compensation during lay off = (Total basic + dearness allowance + ad hoc wages)/2

N.B: Dearness Allowance (DA) is a cost of living adjustment allowance paid to Government employees

- a) No worker shall get the compensation for more than 45 days in a calendar year of lay off
- b) If any worker is laid off for 15 days or more after the first 45 days of lay off in a single calendar year the employer can retrench the worker instead of lay her/him off.
- c) But, if the layoff extends beyond that 45 days up to a period of 15 more days, then the labor so laid-off shall be entitled to get benefits at the following rate:

Compensation during lay-off beyond 45 days = (Total basic + dearness allowance +ad hoc wages)/4

Retirement of worker

A worker employed in any establishment, he/she can retire on the completion of the fifty-seventh year of his age.

Certificate of service

Every worker other than a casual or badli worker shall be permitted to a certificate of service from his employer at the time of his retrenchment, discharge dismissal, removal, retirement or termination of service.

Working Hour and Work Time

- a) Work hours are set at eight hours a day, 48 hours a week, with a weekly rest day.
- b) **Extra-allowance for overtime:** When a worker works in an establishment on any day or a week then he/she is entitled to allowance at the rate of twice his ordinary rate of basic wage.
- c) Workers are entitled to rest and meal in a day as follows: (i) one hour interval for over six hours work a day; (ii) half an hour interval for more than five hour work; and (iii) one hour interval once or half an hour interval twice for more than eight hours work a day.

Wage and Benefits

A 'Minimum Wage Board' is established to determine the minimum rates of wages in different private sectors, taking into consideration varied criteria: cost of living, standard of living, productivity, business capability, and economic and social conditions of the country. OT pay is twice the hourly remuneration.

Wages to be paid of employee's current bank accounts or any digital system (electronic transformation).

The wages of every worker shall be paid before the expiry of the seventh day after the last day of the wage period in respect of which the wages are payable. Every worker has the right to participate in company's profits/benefits.

Deduction from wage

Absence from duty, damage or loss any materials due to neglect.

Payment of wages for unveiled (unused) leave

If the service of a worker's annual leave is due before discharge, retirement, or any reason, the employer shall pay his wages in lieu of the unveiled leave at the rate he is entitled to the payment of wages during the period of leave.

Bonuses

Organization has attractive bonus package for the time of occasion period.

Leave and Rest

- a) There is one or two weekly rest days depends on organization's activity.
- **b)** Personal leave/vocation pay leave is 18 days
- c) Every worker without newspaper workers shall be entitled to sick leave with full wages for 14 days in a calendar year.
- **d)** Maternity leave of 16 weeks (8 weeks before and 8 weeks after child birth)

Elimination of Child Labor

No child shall be employed or permitted to work in any occupation or establishment. If permitted then certificate of fitness in the prescribed form and granted to him by a registered medical practitioner is in the custody of the employer.

Protection against Forced Labor

Labor force is strictly prohibited in the organization.

Protection against Discrimination

Employers are mandated to observe equal wages for male and female workers for work of equal nature or value.

3.4.2. Occupational Safety and Health

Occupational Accidents, Hazards & Diseases

Every employer should provide compensation to its workers for work-related injury, disability and death.

Death benefit

If a worker dies while in service after a continuous service of not less than two years, his nominee or in the absence of an nominee, his dependent shall be paid by the employer a compensation at the rate of thirty days wages for every completed year of service, or for any part thereof in excess of six months or gratuity, or a worker die after accident due to working hour, then the employer a compensation at the rate of forty five days wages. In this case nominee receives death benefit which is higher.

Safety Equipment / Tools and Facilities

- a) Sufficient number of fire extinguisher & emergency fire exit, protective tools and so on.
- **b)** Employers are required to take appropriate measures to protect workers from danger and damage due to fire or other accident.

Workplace Environment

- a) Every establishment is required to be kept clean
- b) The work room should not be overcrowded and injurious to the health of the workers.
- c) Every establishment should provide pure drinking water, sufficient light and air and separate toilets for its male and female workers.

3.4.3. Welfare and Social Protection / safety

In every establishment factory wherein more than twenty five workers are employed, shall maintain compulsorily, in the prescribed manner, a safety record book and safety board.

General Welfare Provisions

- a) Every establishment be provided and maintained, first-aid appliances
- **b)** Factories are required to have an in-house canteen for sufficient workers.
- c) Maternity leave of 16 weeks (8 weeks before and 8 weeks after child birth)
- **d)** Child care facility: In every establishment, where forty or more workers are ordinarily employed, there shall be provided and maintained a suitable child care.
- e) Medical Facility: In every establishment where
- i) Three hundred or more workers are ordinarily employed, there shall be provided and maintained a sick room with dispensary of the prescribed size, containing the prescribed equipment or similar facilities, in the charge of such medical and nursing staff as may be prescribed.
- ii) Five thousand or more are employed then organization will conduct a health care center
- iii) Five hundred or more are employed, in this case organization appoint a medical staff.
- iv) If any employee is injured or accident in the time of working hour, then company carry all treatment cost until recovered.

Social Security Provisions

- a) An establishment provident fund in private sector may constitute for the benefits of its worker. Such provident fund shall be constituted in such manner as may be prescribed by rules made by the establishment that means three-fourths of its workers demand. Such provident fund shall be held and administered by a board of trustees. Such board of trustees shall consist of an equal number of representatives of the employer and workers employed in the establishment and a person nominated by the government shall be its chairman.
- b) Establishments with 200 or more workers should institute a group insurance.

3.4.4 Labor Relations and Social Dialogue

Freedom of Association

Trade Union is an organization of workers who have banded together to achieve common goals such as protecting the integrity of its trade, achieving higher pay, increasing the number of employees an employer hires, and better working conditions. The most common **purpose** of these associations or unions is "maintaining or improving the conditions of their employment".

Every worker employed in any establishment has the right to form and join a trade union of their own choice. Trade unions have the right to draw up their own constitution and rules and to elect their representatives. And there has mandatory of 10% female worker must be included in executive committee out of total 20% female workers.

Objectives Trade unions are the only way to manage, compliant, and control the labor force. Lots of objectives are there to organize trade unions.

- a) To improve the wages and working conditions of workers and to bring about a change in the economic order
- **b**) To strengthen their (labor) bargaining power collectively to establish and achieve all their rights.
- c) To dully protect all other interest of the workers.

Employers are also prohibited in terminating workers in the course of trade union organizing in the work place.

Collective Bargaining and Industrial Relations

Collective bargaining begins with the assumption that only the law limits of employer's decision-making power. This includes laws that apply to the collective bargaining process, such as employment standards legislation and that apply to all workers. Collective bargaining attempts to improve on these minimum acceptable wage rates and conditions of work. The trade union is allowed to serve as a collective bargaining agent in any establishment.

Items that labor tries to negotiate with employers include:

- a) Wages and salaries (based on position and experience, cost of standard living)
- b) Protection against unjust discipline or dismissal
- c) A grievance procedure that will allow workers who feel they have not been treated fairly by the company or union to voice a protest or defend themselves
- d) Work hour and overtime policies and remuneration
- e) Nature of work
- f) Health and safety conditions
- g) Transfers and promotion policy
- h) Lunch and rest periods
- i) Vacation, including number of weeks and rate of vacation pay
- j) Benefits package (premiums for health, life, and disability insurance and pension plans)

Consultation Participation in dialogue & consultation in policy formulation

3.4.5. Enforcement / execution

Punishment for labor law violations is not signified out under the BLL. In some cases, the law is simply silent like in the case of forced labor prohibition.

Administrative Capacity Personnel and budget for inspection, inspection process

Inspection and Punishment Scope of inspections, penalties for violations of laws (payment of wage, failure to give notice of the accidents, unfair labor practice, illegal strike or lock-out).

As to access to the judiciary, the labor law has a general provision guaranteeing workers' access to the judiciary for equalize of objections. Such access can be realized, step by step, at minimum or affordable cost to the workers and their unions.

3.4.6 Conclusion

Labor has a vital role in increasing productivity and management has to help create condition in which workers can make their maximum contribution towards this objective. The labor movement and the trade unions have greater responsibility which can make an increasing contribution to national policy and development.

CHAPTER- 04 FINDINGS OF THE STUDY

Enroute started their journey and always maintain their all business activity according to Bangladesh labor law. They provide friendly working environment for their employ and other facilities like as general welfare provisions, workplace environment, safety security equipment / tools and facilities etc. are preserve to protect any bad incident. They followed the Bangladesh labor law strictly. Organization strictly prohibited child labor, protection against discrimination and labor force as well as gives space freedom of association, participation in dialogue & consultation in policy formulation. Enroute followed employment standards to all his employees. Their working process and others activities on business transaction are always through technologically and cautiously modernize on phase. They evaluate their employee's performance on work and motivate them by giving reward / incentive.

CHAPTER-05 RECOMMENDATION & CONCLUSION

5.1 Recommendations

Business Process Outsourcing (BPO) is the next opportunity for Bangladesh, BPO offers significant opportunities to create jobs and diversify the export basket and move to new phase.

Bangladesh has one of the highest numbers of young people. They all are educated and potentially creative minds but they have no experience. By providing training (technology, computer, language) and generating country asset.

At first we need to create awareness. As well as we need to prepare and advertise it. We have to put all our hands together and try to go our desired destination.

Bangladesh is in an advantageous position and the country should not miss the chance to increase its share of the pie.

5.2 Conclusion

As we see our country's corporate culture, we see the sequence: jute is the cash crop of Bangladesh before war and after war garments sector has the greatest contribution on our economy. But recently some bad incident this sector is quite unstable. And in this time Business Process Outsourcing sector is gradually flourished.

A third of the nearly 16 crore people of Bangladesh are between the age of 15 and 34 years and an increasing number are getting educated. In Bangladesh BPO costs are 40 percent lower compared to India and the Philippines. BPO offers significant opportunities to create jobs and diversify the export basket and move from the current dependence on readymade garments. The government provides support to help the sector grow.

Bangladesh is a regenerative country, which is growing, making its presence in the global forum. Moreover it is one of the countries that are looked upon as the next growth center. So let us be conscious about the fact that there is a "regenerative Bangladesh, creative Bangladesh, path breaking Bangladesh". And hopefully "BPO is the next opportunity for Bangladesh,"